Dublin San Ramon Services District

Water, wastewater, recycled water

Dublin San Ramon Service District

Sewer Cost of Service Study

May 2023

HDR

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Ms. Carol Atwood
Administrative Services Director
Dublin San Ramon Services District
7051 Dublin Blvd.
Dublin, California 94568

Subject: Comprehensive Regional and Local Sewer Rate Study

Dear Ms. Atwood:

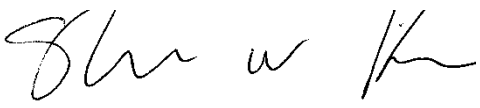
HDR Engineering, Inc. (HDR) is pleased to present the final report on the comprehensive regional and local sewer rate study conducted for the Dublin San Ramon Services District (District). The key objective of this study was to develop regional sewer rates that generate sufficient revenue to fund the regional system operating and capital needs. The regional system is comprised of primarily treatment and transmission that serves both the District's customers and the City of Pleasanton sewer customers.

The study also includes an update to the local sewer fund which is comprised of the District's local collection system serving customers in the District's local service area and does not include the City of Pleasanton. This report outlines the approach, methodology, findings, conclusions and recommendations of the comprehensive rate study process.

The conclusions and recommendations contained within this report provide a financial plan that meets the operating and capital needs of the system. Furthermore, this report provides the basis for developing and implementing regional and local sewer rates that are cost-based and proportional to both regional and local customers.

We appreciate the assistance provided by the District management team and District staff in the development of this study.

Sincerely yours,
HDR Engineering, Inc.



Shawn Koorn
Associate Vice President

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Introduction

HDR Engineering, Inc. (HDR) was retained by Dublin San Ramon Services District (District) to perform a comprehensive regional and local Sewer rate study. The purpose of this study is to determine the adequacy of the existing regional and local sewer rates and propose recommended changes to address any revenue shortfalls.

The regional wastewater system ("regional system") includes the wastewater treatment facilities which serve the District's regional service area, including southern San Ramon and Dublin, and by contract, the City of Pleasanton. The regional system has a set of standalone funds where regional revenue is collected and regional operating and capital expenses are funded. Separate from the regional system, the District operates the local wastewater collection system ("local system"). The local system is comprised of the collection system which serves the District's local service area. The District's local sewer system also has a set of standalone funds where revenue is collected and local collection operating and capital expenses are funded.

As part of this study, the current local and regional rate structures were reviewed. In coordination with District staff, a revised rate structure was developed for the regional commercial , industrial, and institutional customers. The primary change in the regional rate structure was to consolidate the rates for these three customer classes into a single rate structure that has several bands of rates based on the average strength of the wastewater. The residential rate structure was maintained and only the level of regional rate structure was revised. The local rate structure was also reviewed and the proposed rates maintained the current local sewer rate structure and only the level of the local collection rate was adjusted. This report describes the methodology, findings, and conclusions of the regional and local sewer rate study process.

Goals and Objectives

In developing the local and regional sewer rate study, the District had a number of key objectives (shown below), which served to provide a framework for any policy decisions which resulted from the study.

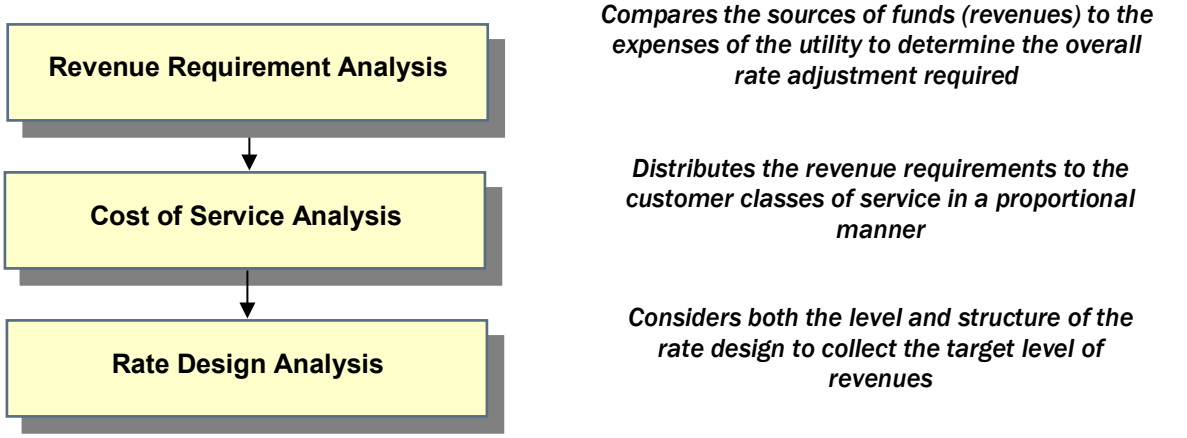
- Develop the study in a manner that is consistent with the principles and methodologies established by the Water Environment Federation (WEF), Manual of Practice No. 27, Financing and Charges for Sewer Systems.
- Review and utilize best industry practices in establishing the District's regional and local rates, while recognizing and acknowledging the specific and unique characteristics of the District's regional and local systems.

- Utilize the findings from the District's rate study to establish cost-based and proportional rates for fiscal year (FY) 2024 through FY 2028.
- Propose rates which do not exceed the proportional cost of providing service to meet the legal requirements of Proposition 218 (Article 13 XII of the California Constitution, approved by voters in 1996).

Study Overview

A comprehensive rate study utilizes three interrelated analyses to address the adequacy and proportionality of a utility's rates. These three analyses are a revenue requirement, cost of service, and a rate design.

Figure ES-1
Overview of the Comprehensive Sewer Rate Study



The above comprehensive rate study framework was used to review both the regional and local sewer systems individually.

Key Regional Sewer Study Results

In conducting the comprehensive review of the District's regional sewer rates, the regional sewer system was evaluated on a "stand alone" basis to determine the level of rates needed to adequately fund both operating expenses and capital infrastructure needs. These findings must be balanced against the rate impacts to customers.

Based on the technical analysis, the following findings, conclusions, and recommendations were noted for the regional sewer rate study.

- Rate revenues were calculated and projected using recent customer account and billing data provided by the District. Each customer class was analyzed separately, as well as, between Dublin-San Ramon and City of Pleasanton customers.
- A ten-year revenue requirement analysis was developed for the regional system for FY 2023 through FY 2032. Recommended rate adjustments are proposed based on the cost of service results for FY 2024 and FY 2025. The adjustments are proposed to become effective July 1, 2023 and will maintain the District's regional rates at cost-based levels.
- Distribution factors for the cost of service analysis were based on data and information provided by the District. Further discussion of these assumptions and the resulting allocation factors can be found in the cost of service section later in this report.
- The cost of service indicated cost of service differences between the customer classes of service. This study has proposed that cost of service adjustments be made between the customer classes of service to move to cost-based rates.
- Based on the results of the revenue requirement and cost of service study, proposed rates were developed for FY 2024 through FY 2028.
- Rates were reviewed and restructured to simplify and better reflect the cost of service for each customer class. Specific revisions to the regional sewer rate structure included:
    - Multifamily and Condominium customer classes were combined
    - Commercial, Institutional, and Industrial rates were combined and six new strength level based rates were developed starting at domestic levels through 1,050 milligrams per liter for either suspended solids or biochemical oxygen demand.

A more detailed summary of the comprehensive regional rate study is provided later in the report.

Summary of the Regional Sewer Revenue Requirement Analysis

The District provides regional wastewater treatment directly to the City of Dublin, the southern portion of the City of San Ramon, and also the City of Pleasanton, by contract. The regional sewer revenue requirement analysis sums the regional sewer system's operating and maintenance expenses and reserve fund transfers used for capital project funding and compares it to the total revenues of the system to determine the overall rate adjustment required. District staff updated the revenue requirement based on current budget and customer characteristics. HDR reviewed the revenue requirement as part of the study.

For this study, a revenue requirement analysis was developed for the 10-year period of FY 2023 through FY 2032. It has been the Districts policy to conduct routine rate studies to determine the needs for rate adjustments over several years.

For the revenue requirement analysis, a "cash basis" approach was utilized to accumulate the District's costs. This methodology conforms to industry standards and is reflective of the methodology used by the District in past studies. The primary financial inputs in the development of the revenue requirement were the District's Fiscal Year 2022-2023 Operating Budget documents and Capital Improvement Program. Table ES-1 presents a summary of the regional sewer revenue requirement analysis as updated by District staff.

It is important to note the annual deficiencies in Table ES-1 are cumulative. That is, any adjustments in the initial years will reduce the deficiency in the later years. Over the projected ten-year time period, rate revenue needs to be adjusted approximately 32% in order to adequately and properly fund the District's regional sewer system operating, maintenance and capital replacement needs. Once the initial rate revenue adjustments in FY 2024 (6.6%) and FY 2025 (3%) are implemented, future rate adjustments are a function of inflationary assumptions in operating and maintenance expenses. It should also be noted that while Table ES-1 does not include any annual debt service payments, the District is currently obligated to pay Livermore Amador Valley Water Management Agency (LAVWMA) for LAVWMA debt and this cost is shown as an "other expense."

The analysis focused on the proposed rate revenue adjustments for FY 2024 through 2028. Each customer class was adjusted according to its customer class impact on the overall regional sewer system. A further discussion can be found in the cost of service portion of the report.

Table ES-1
Regional System Revenue Requirement ($000)

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Sources of Funds										
Rate Revenue										
Dublin San Ramon	$12,214	$12,341	$12,461	$12,637	$12,860	$13,051	$13,150	$13,205	$13,256	$13,313
Pleasanton	10,606	10,606	10,694	10,781	10,868	10,968	11,068	11,167	11,268	11,369
Miscellaneous Revenue	1,336	1,481	1,506	1,531	1,556	1,583	1,611	1,635	1,651	1,669
Total Source of Funds	$24,156	$24,428	$24,661	$24,949	$25,284	$25,602	$25,829	$26,007	$26,175	$26,351
Applications of Funds										
O&M Expenses										
Personnel Services	$8,914	$9,334	$9,600	$9,880	$10,152	$10,379	$10,825	$11,304	$11,812	$12,349
Material & Services	3,690	3,836	3,988	4,147	4,312	4,484	4,664	4,851	5,046	5,250
Contract Services	1,620	1,668	1,719	1,770	1,823	1,878	1,934	1,992	2,052	2,114
Other Expenses	7,301	7,534	7,775	8,026	8,288	8,560	8,844	9,139	9,446	8,550
Debt Service	0	0	0	0	0	0	0	0	0	0
Transfer to Reserves	1,117	1,159	1,203	1,249	1,296	1,346	1,397	1,451	1,507	1,565
Capital Replacement	2,100	2,400	2,700	3,000	3,300	3,700	4,100	4,500	4,500	4,500
Total Application of Funds	$24,742	$25,931	$26,984	$28,071	$29,171	$30,347	$31,763	$33,237	$34,362	$34,327
Balance/(Deficiency) of Funds	($586)	($1,503)	($2,323)	($3,123)	($3,887)	($4,745)	($5,935)	($7,230)	($8,187)	($7,976)
Balance as % of Rev from Rates	2.6%	6.6%	10.0%	13.3%	16.4%	19.8%	24.5%	29.7%	33.4%	32.3%
Proposed Revenue Adjustment	**0.0%**	**6.6%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**

Summary of the Regional Sewer Cost of Service Analysis

A cost of service analysis determines the proportional distribution of the regional sewer revenue requirement to the various customer classes. The cost of service considers the individual customer classes of service wastewater flows and strength levels to proportionally distribute the regional sewer operating and capital costs. A summary of the regional sewer cost of service analysis is shown in Table ES-2.

Two key changes resulted from the cost of service analysis:

1. Non-Residential: Movement to a single rate structure comprised of rate bands that represent different levels of wastewater strength for commercial, institutional, and industrial customers types. Non-residential customer's cost of service results were used to develop unit cost by volume, Biochemical Oxygen Demand (BOD) and Total Suspended Solids (TSS). DSRSD-EBMUD Recycled Water Authority (DERWA) and Septic Haulers were not included in the combined non-residential customer class, but instead were calculated individually due to those user's higher strength levels.

2. Residential: Combination of multifamily and condominium customer types given their similar strength and flow characteristics.

Table ES-2
FY 2024 Regional Sewer Cost of Service Results ($000)

	Present Rate Revenue	Distributed Costs	$ Change	% Change
Residential				
Single Family/ Townhome	$13,496	$13,198	$298	**-2.2%**
Multifamily/ Condominium	$4,353	$5,445	($1,092)	**25.1%**
Commercial, Institutional, and Industrial	$5,026	$	$637	**-12.7%**
Special Users				
DERWA Internal Backwash	$50	$1,407	($1,357)	**2738.8%**
A1 Enterprise (Septic)	$23	$12	$11	**-48.0%**
Total System	**$22,947**	**$24,450**	**($1,503)**	**6.6%**

The cost of service analysis results indicate that cost differences exist between the customer classes of service. Based on the results of the cost of service analysis it is proposed that cost of service adjustments be made to establish the FY 2024 rates. Proposed rates were developed for the regional sewer system to reflect the proportional distribution of costs.

Summary of the Regional Rate Design

The final step of the District's sewer regional rate study is the design of rates to collect the desired levels of revenue, based on the results of the revenue requirement and cost of service analyses. In reviewing the District's rates, consideration is given to the level of the rates and the structure of the rates. The proposed rates within this report reflect the findings, conclusions and recommendations of the District's revenue requirement and cost of service analysis.

Table ES-3 provides the proposed bi-monthly regional rates for residential customers. The residential regional rate structure is currently a fixed charge, billed bi-monthly for condominium and multifamily customer types, and included on the property tax roll for single family (with or without second dwelling units), duplex, and townhouse customer types. The only proposed change to the residential rate structure was to set the multifamily and condominium customers to the same rate given the similar flows and strengths of these two customer types.

Table ES-3
Regional System Residential Sewer Rates

Customer Class	Current Rates	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Single Family	$59.53	$58.22	$59.97	$61.77	$63.62	$65.53
Townhouse	$59.53	$58.22	$59.97	$61.77	$63.62	$65.53
Condominium	$39.61	$44.15	$45.47	$46.84	$48.24	$49.69
Duplex	$119.06	$116.44	$119.93	$123.53	$127.24	$131.05
Single Family Home with 2nd Dwelling Unit	$92.67	$102.37	$105.44	$108.60	$111.86	$115.22
Multifamily	$33.14	$44.15	$45.47	$46.84	$48.24	$49.69

Commercial, institutional, and industrial rates presently have an individual rate for each customer class. Commercial and industrial rates are based on the customer's wastewater strength, indicated by "low," "medium," and "high" strength categories. For institutional customers, schools with submeters and schools without submeters, it is a volumetric charge based on metered water consumption. The proposed rates for these customers are recommended to be consolidated and replaced with bands representing different wastewater strengths. Each individual customer will be categorized into a specific strength rate band based on the strength of the wastewater. Table ES-4 shows the current rates and the proposed rates.

Table ES-4 Regional System Non-Residential Sewer Rates						
Customer Class	**Current Rates**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**
Commercial						
Low - Less than 300 mg/L	$2.70	NA	NA	NA	NA	NA
Medium - Greater than 300 and less	$5.43	NA	NA	NA	NA	NA
High - Greater than 600 mg/L	$7.58	NA	NA	NA	NA	NA
Institutional						
Institutional	$2.70	NA	NA	NA	NA	NA
School (submetered)	$2.07	NA	NA	NA	NA	NA
School (non-submetered)	$2.70	NA	NA	NA	NA	NA
Industrial						
A - Less than 1,000 mg/L	$9.30	NA	NA	NA	NA	NA
B - Between 1,000 and 1,500 mg/L	$11.69	NA	NA	NA	NA	NA
C - Greater than 1,500 mg/L	$14.09	NA	NA	NA	NA	NA
Commercial/Institutional/Industrial						
Less than or equal to 300 mg/L	NA	$3.29	$3.39	$3.49	$3.60	$3.71
Between 300 and 450 mg/L	NA	$4.20	$4.33	$4.46	$4.59	$4.73
Between 450 and 600 mg/L	NA	$5.12	$5.27	$5.43	$5.59	$5.76
Between 600 and 750 mg/L	NA	$6.03	$6.21	$6.39	$6.58	$6.78
Between 750 and 900 mg/L	NA	$6.94	$7.15	$7.36	$7.58	$7.81
Between 900 and 1,050 mg/L	NA	$7.85	$8.08	$8.33	$8.58	$8.83
Greater than 1,050 mg/L	To Be Determined by the District on an Individual Calculation					
DERWA						
$/Connection	$6.65	NA	NA	NA	NA	NA
Demand ($/MG)	$125.90	$3,888.52	$4,005.18	$4,125.33	$4,249.09	$4,376.5
BOD ($/lb)	$0.0579	$0.3549	$0.3655	$0.3765	$0.3878	$0.3994
TSS ($/lb)	$0.0194	$0.7164	$0.7379	$0.7600	$0.7828	$0.8063
Septic Haulers (A1 Enterprises	$0.0690	$0.0358	$0.0369	$0.0380	$0.0391	$0.0403

The change in the proposed rates for commercial, institutional, and industrial recognizes that most of the customers in those classes had strength levels less than 1,000 mg /l and there was a minimal difference between a unit of commercial wastewater and a unit of industrial wastewater. It was also determined that the revision to the rate structure would provide a more equitable approach to establishing rates for these customers given the proposed rates will provide a better representation of the differing levels of strength between these customers.

The DERWA rate structure was modified to eliminate the monthly connection charge while retaining the demand, BOD and TSS charges which have been adjusted to reflect the results of the cost of service study. The septic hauler rate structure was maintained and the level of the rate adjusted to reflect the cost of service analysis.

As a point of reference, the proposed inflationary rates after FY 2024 will be set based on the actual change in the San Francisco/Hayward CPI based on the change in the February index of the current year to the prior year. The regional sewer rates, as proposed herein, are cost-based and proportional and were developed using generally accepted rate making methods and principles. The proposed rates should enable the District's regional sewer system to operate in a financially sound and prudent manner.

Key Local Sewer Study Results

The process used to conduct the comprehensive review of the District's local sewer rates, was similar to the regional sewer system in that it was based on industry standard approaches and evaluated on a "stand alone" basis to determine the level of rates needed to adequately fund both operations and maintenance, and transfer payments for capital infrastructure. These findings must be balanced against the rate impacts to customers.

Based on the technical analysis undertaken as part of this study, the following findings, conclusions, and recommendations were noted for the local sewer system.

- Rate revenues were calculated and projected from recent customer and billing data provided by the District for each customer class of service.
- A revenue requirement analysis was developed for the local sewer system for FY 2023 – FY 2032. Recommended rate adjustments were made using cost of service results for FY 2024 through 2028.
- Adjustments are proposed to become effective July 1, 2023 and will move the District's local sewer rates to a more cost-based level.
- Cost of service analysis distribution factors were based on data and information provided by the District. Due to the nature of the system, the analysis was less complicated than the regional system as costs are primarily incurred based on the volume of the wastewater, (unlike the regional system which includes wastewater strength considerations).
- The analysis indicated cost of service differences between the various customer classes. This study proposes that cost of service adjustments be made between the various customer classes to move towards cost-based rates.
- Based upon the results of the revenue requirement and cost of service study, proposed rates were developed for FY 2024 through FY 2028.

- Rates for the local sewer system need to be grouped in the same way as the regional system so that the local and regional system rate can be coupled and charged to the District's customers. Like the regional system the rates were restructured to simplify the rates. Specific changes to the rate included:
    - Multifamily and Condominiums were combined
    - Commercial, institutional, and Industrial rates were combined.

Summary of the Local Sewer Revenue Requirement Analysis

The sewer revenue requirement analysis sums the local sewer system's operating and maintenance expenses and capital funding needs and compares it to the total revenues of the system to determine the overall rate adjustment required. District staff updated the revenue requirement based on current FY 2023 budget and customer characteristics. HDR reviewed the revenue requirement as part of the study.

A revenue requirement analysis was developed for a projected 10-year period of FY 2023 through FY 2032. It has been the Districts policy to conduct regular rate studies to determine the needs for rate adjustments over several years. A cash basis approach was utilized to accumulate the District's costs. This methodology conforms to industry standards and is reflective of the methodology used by the District in past studies. The primary financial inputs in the development of the revenue requirement were the District's Fiscal Year 2022-2023 Operating Budget documents and Capital Improvement Program. Table ES-5 provides a summary of the local system revenue requirement analysis as updated by District staff.

Table ES-5
Local System Revenue Requirement ($000)

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Sources of Funds										
Rate Revenue										
Dublin San Ramon	$4,408	$4,493	$4,573	$4,692	$4,842	$4,970	$5,036	$5,073	$5,107	$5,144
Miscellaneous Revenue	336	468	481	277	329	332	294	294	294	294
Total Source of Funds	$4,744	$4,961	$5,054	$4,968	$5,170	$5,302	$5,330	$5,367	$5,400	$5,438
Applications of Funds										
O&M Expenses										
Personnel Services	$2,260	$3,320	$3,420	$3,525	$3,629	$3,720	$3,881	$4,054	$4,237	$4,431
Material & Services	88	91	94	97	100	103	106	109	113	117
Contract Services	379	390	402	414	426	439	452	466	480	494
Other Expenses	846	871	897	924	952	981	1,010	1,040	1,072	1,104
Debt Service	0	0	0	0	0	0	0	0	0	0
Transfer to Reserves	111	(199)	122	128	135	142	149	156	164	172
Capital Replacement	800	800	800	800	800	1,200	1,200	1,200	1,200	800
Total Application of Funds	$4,484	$5,274	$5,736	$5,889	$6,042	$6,584	$6,798	$7,026	$7,265	$7,118
Balance/(Deficiency) of Funds	$260	($314)	($681)	($921)	($872)	($1,282)	($1,468)	($1,659)	($1,865)	($1,680)
Balance as % of Rev from Rates	-5.9%	7.0%	14.9%	19.6%	18.0%	25.8%	29.1%	32.7%	36.5%	32.7%
Proposed Revenue Adjustment	**0.0%**	**7.0%**	**7.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**

The revenue requirement sums the District's direct and indirect operating expenses, collection costs, debt service, and capital improvement projects. The total revenue requirement is then compared to the total sources of funds, which includes the rate revenues, at present rate levels, and other miscellaneous revenues. From this comparison a balance or deficiency of funds can be determined. This balance or deficiency of funds is then compared to the rate revenues to determine the level of rate adjustment needed to meet the revenue requirement.

As can be seen, over the time period reviewed, rate adjustments will be necessary to fund the long-term operating and capital needs of the local sewer system. In reviewing the projections, it is recommended that annual adjustments of 7% for the next two years, followed by annual inflationary increases over the following years. A more detailed discussion of the revenue requirement is provided in Section 3 of this report. For illustrative purposes, annual inflation has been calculated at 3% annually for years 2026, 2027 and 2028. Annually, the proposed rates after FY 2025 will be set based on the actual change in the San Francisco/Hayward CPI based on the change in the February index of the current year to the prior year.

Summary of the Local Sewer Cost of Service Analysis

A cost of service analysis determines the proportional distribution of the local sewer revenue requirement to the customer classes of service, primarily based on the individual customer classes of service wastewater.

The local system cost of service analysis is not as complicated as the regional system cost of service analysis. The local system does not have a treatment component, thus wastewater strength is not a distinguishing factor. The allocation of costs were mostly volume based while a smaller component was allocated based on the number of customers. Since wastewater strength is not a factor in the cost of service there is no distinction between the different commercial, institutional, and industrial customer classes, so they were combined into a single "non-residential" category. Given the customer characteristics of each customer class, the previously developed revenue requirement for FY 2024 was proportionally distributed to the customer classes of service. A summary of the sewer cost of service analysis is shown in Table ES-6.

Table ES-6
Local Sewer Cost of Service Results ($000)

	Present Rate Revenue	Allocated Costs	$ Change	% Change
Residential				
Single Family	$2,632	$2,785	($153)	5.8%
Multifamily	1,285	1,415	(130)	10.1%
Non-Residential	$576	$606	($30)	5.2%
System Total	**$4,493**	**$4,806**	**($314)**	**7.0%**

The cost of service analysis results indicate that cost differences exist between the various

customer classes of service. Based upon the results of the cost of service analysis it is proposed that cost of service adjustments be made to establish the FY 2024 rates. Section 4 of this report provides a more detailed summary of the development of the cost of service analysis.

Summary of the Local Rate Design

The final step of the District's local sewer rate study is the design of sewer rates to collect the desired levels of revenue, based on the results of the revenue requirement and cost of service analyses. In reviewing the District's rates, consideration is given to the level of the rates and the structure of the rates. The proposed rates within this report reflect the findings, conclusions and recommendations of the District's revenue requirement and cost of service analyses.

Table ES-7 provides the local sewer rates. The residential rate structure is currently a fixed charge for both local and regional rates, billed bi-monthly for condominium and multifamily customer types, and included on the property tax roll for single family, duplex, and townhouse customer types. Based on the cost of service analysis, the residential customer's rates reflect the overall costs placed on the system. Non-residential rates, or commercial, institutional, and industrial rates are charged per unit of water consumed, which is also proposed to remain the same. Table ES-7 shows the current and proposed rates for the local system. As a point of reference, the proposed rates after FY 2025 will be set based on the actual change in the San Francisco/Hayward CPI based on the change in the February index of the current year to the prior year.

Table ES-7
Local System Residential Sewer Rates

Customer Class	Current Rates	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Residential						
Single Family	$23.09	$24.36	$26.06	$26.85	$27.65	$28.48
Townhouse	$23.09	$24.36	$26.06	$26.85	$27.65	$28.48
Condominium	$17.32	$17.83	$19.07	$19.65	$20.23	$20.84
Duplex	$46.18	$48.72	$52.13	$53.69	$55.30	$56.96
Single Family Home with 2nd Dwelling Unit	$38.17	$42.18	$45.14	$46.49	$47.89	$49.32
Multifamily	$15.08	$17.83	$19.07	$19.65	$20.23	$20.84
Non-Residential ($/CCF)	$1.23	$1.29	$1.38	$1.42	$1.46	$1.51

Summary

The above summary is the culmination of an extensive effort by the District and HDR Engineering to develop a comprehensive review of the regional and local sewer rates. The recommendations and proposed rates contained herein are intended to provide a prudent level of funding for the regional and local systems while providing proportional and cost-based rates for each system.

1 Introduction

The Dublin San Ramon Services District (District) retained HDR Engineering, Inc. (HDR) to perform a comprehensive sewer rate study for its regional and local sewer systems. A comprehensive rate study is used to determine the adequacy of the existing regional and local sewer rates and provide the basis for adjustments to the rates. This report describes the methodology, findings, conclusions, and recommendations of sewer rate study.

The study determined whether existing regional and local sewer rates are adequate to meet the utility's operating and capital requirements with revenues received from customers. Rates set too low may result in insufficient funds to maintain system integrity. The study provides a basis for making rate adjustments; as well as, addressing the proportionality of current regional and local sewer rates. Each system, regional and local, was reviewed and analyzed on a "stand-alone" financial basis.

1.1 Goals and Objectives

The District had a number of key objectives in developing the regional and local sewer rate study. These key objectives were as follows:

- Develop the study in a manner that is consistent with the principles and methodologies established by the Water Environment Federation (WEF), Manual of Practice No. 27, Financing and Charges for Sewer Systems.
- Review and utilize best industry practices, while recognizing and acknowledging the specific and unique characteristics of the District's regional and local systems.
- Utilize the findings from the District's rate study to establish cost-based and proportional regional and local rates for FY 2024 through 2028.
- Provide rates which do not exceed the reasonable cost of providing the service to meet the legal requirements of Proposition 218 (California Constitution Article 13D).

> *"This study determined the adequacy of the existing regional sewer rates and provides the framework for any needed future adjustments."*

These key goals and objectives for the study provided a framework for the technical analysis that follows.

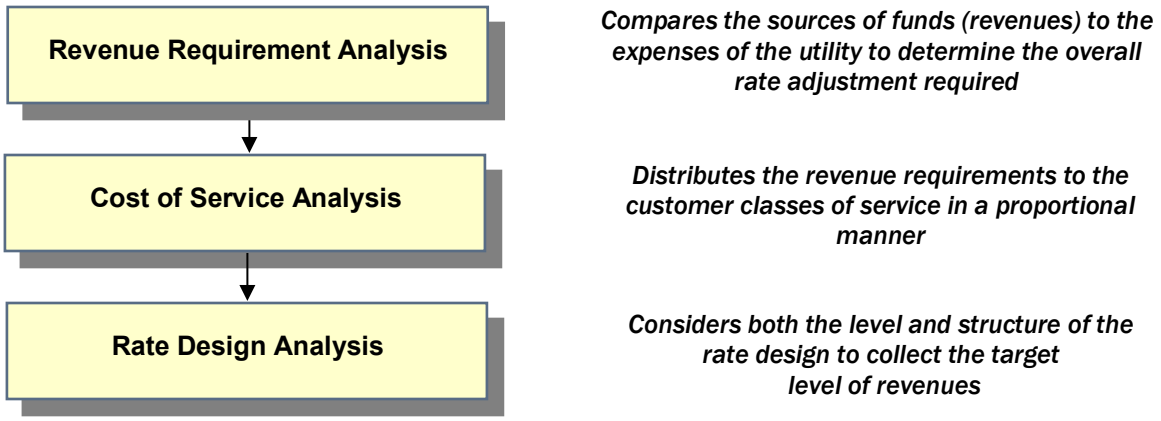
1.2 Overview of the Rate Study Process

User rates must be set at a level where a utility's operating and capital expenses are met with the revenues received from customers. This is an important point, as failure to achieve this objective may lead to insufficient funds to maintain system integrity. In addition, the District

must meet the requirements of Proposition 218. To accomplish this, a comprehensive sewer rate study is performed. Provided below in Figure 1-1 is an overview of the key analyses undertaken.

A comprehensive rate study consists of three interrelated analyses which includes a revenue requirement, cost of service, and rate design analysis. Figure 1-1 provides an overview of these analyses.

Figure 1-1
Overview of the Comprehensive Sewer Rate Study



As a point of reference, each of these analyses was completed for both the regional treatment system and the local collection system. The revenue requirement analysis is concerned with the overall funding sources and expenses of the utility. From this analysis, a determination can be made as to the overall level of adjustment to rates for each system. Next, a cost of service analysis is performed to proportionally distribute the revenue requirement of each system to the customer served (e.g., residential, commercial) for each system. Finally, given an overall level of rate adjustment and the proportional distribution of the costs between the customer classes of service, the last step of the rate study process in the design of rates is to collect the appropriate level of revenues while considering other rate design goals and objectives of the utility (e.g., revenue stability, cost based).

In developing this review of the regional and local sewer systems, HDR utilized generally accepted cost of service and rate setting techniques.

1.3 Report Organization

This report is organized as follows:

- Section 2 provides background information about the utility rate setting process.
- Section 3 reviews the development of the revenue requirement analysis for each system.
- Section 4 reviews the development of the cost of service analysis for each system.
- Section 5 reviews the development of the proposed rates for each system.

A technical appendix is attached at the end of the report which provides the analysis used in the preparation of this report.

1.4 Summary

This report will review the comprehensive regional and local sewer rate analysis prepared for the Dublin San Ramon Services District. This report was developed with assistance from District management and staff and has been developed utilizing generally accepted sewer rate setting methodologies.

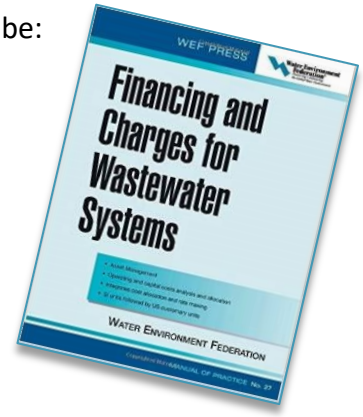
2 Overview of Sewer Rate Setting Principles

This section of the report provides background information about the sewer rate setting process, including descriptions of generally accepted principles, methods of determining a revenue requirement and designing rates. This information is useful for gaining a better understanding of the details presented in Sections 3, 4, and 5.

2.1 Generally Accepted Rate Setting Principles

As a practical matter, utilities should consider setting their rates around some generally accepted or global principles and guidelines. For sewer utilities, the source for these generally accepted or global principals is contained in the Water Environment Federation (WEF) Manual of Practice No. 27, *Financing and Charges for Wastewater Systems*.

In general, and paraphrased from the WEF manual, utility rates should be:



- Cost-based, proportional, and set at a level that meets the utility's full revenue requirement.
- Easy to understand and administer.
- Designed to conform with "generally accepted" rate setting techniques.
- Stable in their ability to provide adequate revenues for meeting the utility's financial, operating, and regulatory requirements.
- Established at a level that is stable from year-to-year from a customer's perspective.

The above global principles have been used by the District to establish their rates in the past and are utilized in the current study.

2.2 Determining The Revenue Requirement

Most public utilities, such as the District, use the cash basis[1] approach for establishing their revenue requirement and setting rates. This approach conforms to most public utility budgetary requirements and the calculation is easy to understand. A public utility totals its cash expenditures for a period of time to determine required revenues. The revenue requirement for a public utility is usually comprised of the following costs or expenses:

[1] Cash basis as used in the context of rate setting is not the same as the terminology used for accounting purposes and recognition of revenues and expenses. As used for rate setting, cash basis simply refers to the specific cost components to the be included with the revenue requirement analysis

- Operation and maintenance (O&M) expenses which typically includes the materials, electricity, labor, supplies, etc. needed to keep the utility functioning.
- Taxes and/or Transfers, either state or utility taxes, or transfers to another fund.
- Annual debt service payments (principal and interest) which have been used to fund capital improvements. For the District, the annual debt service payments are funded through the capital replacement and expansion funds.
- Capital improvements financed with rate revenues, which also can reflect annual depreciation expense to stabilize the annual revenue requirement.

Under the cash basis approach, the sum of the total operating expenses plus the total capital expenses equals the utility's revenue requirement during any selected period of time (historical or projected).

Note that the two portions of the capital expense component (debt service and capital improvements financed from rates) are necessary under the cash basis approach because utilities generally cannot finance all their capital facilities with long-term debt. An exception occurs if a public utility provides service to a wholesale or contract customer. In this situation, a public utility could use the "utility basis" approach (see below) to earn a fair return on its investment.

Table 2-1 provides an overview of the cash basis and utility basis revenue requirement methodology.

Table 2-1
Cash versus Utility Basis Comparison

Cash Basis		Utility Basis (Accrual)	
+	O&M Expense	+	O&M Expense
+	Taxes or Transfer Payments	+	Taxes or Transfer Payments
+	Capital Improvements Financed with Rate Revenues (≥ Depreciation Expense)	+	Depreciation Expense
+	Debt service (Principal + Interest)	+	Return on Rate Base
=	Total Revenue Requirement	=	Total Revenue Requirement

2.3 Cost of Service Analysis

After the total revenue requirement is determined, it is proportionally distributed to the users of the service. The distribution, analyzed through a cost of service study, reflects the cost relationships for producing and delivering sewer services.

A cost of service study requires three steps:

1. Costs are ***functionalized*** or grouped into the various cost categories related to providing service (e.g., treatment, pumping, etc.). This step is largely accomplished by the utility's accounting system.
2. The functionalized costs are then ***allocated*** to specific cost components. Allocation refers to the arrangement of the functionalized data into cost components. For example, a sewer utility's costs are typically classified as volume[2]-, biochemical oxygen demand (BOD)[3]-, suspended solids (SS)[4], and/or customer-related.
3. Once the costs are allocated into components, they are ***distributed*** to the customer classes of service (residential, commercial, industrial). The distribution is based on each customer class's relative contribution to the specific cost component. For example, customer-related costs are distributed to each class of service based on the total number of customers in that class of service. Once costs are distributed, the necessary revenues for achieving cost-based rates can be determined.

2.4 Designing Sewer Rates

Rates that meet the utility's objectives are designed based on both the revenue requirement and the cost of service analysis. This approach results in rates that are strictly cost-based and does not consider other non-cost based goals and objectives (economic development, ability to pay, revenue stability, etc.). In designing final proposed rates, factors such as ability to pay, continuity of past rate philosophy, economic development, ease of administration, and customer understanding may be taken into consideration. However, the proposed rates must meet the requirements of California Constitution article XIII D, section 6 (Proposition 218).

2.5 Summary

This section of the report has provided a brief introduction to the general principles, techniques, and economic theory used to set the regional and local sewer rates. These principles and techniques will become the basis for the District's regional and local sewer rate analysis. The next section of this report will review the development of the revenue requirements for the District's regional and local sewer system.

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[2] Volume refers to the amount of wastewater discharged.

[3] BOD is the amount of dissolved oxygen that must be present in water in order for microorganisms to decompose the organic matter in the wastewater.

[4] TSS is the entire amount of organic and inorganic particles dispersed in wastewater.

3 Development of the Revenue Requirement

This section describes the development of the revenue requirement analysis for District's regional and local sewer systems. The revenue requirement analysis is the first analytical step in the sewer rate study process. This analysis determines the adequacy of the overall wastewater rates. From this analysis, a determination can be made as to the overall costs of each system and the level of rate adjustments needed to provide prudent funding for both operating and capital needs of each system. Typically, one of the main objectives of a rate study is to develop cost-based and proportional rates while attempting to minimize the impacts to each utility's customers.

The development of the revenue requirement analysis was completed by District staff. HDR developed a rate model for use by the District to review or set future rates. This model was updated by District staff to include current revenues and expenses, customer characteristics (number of customers, water consumption, etc.), and capital funding assumptions. HDR then reviewed the revenue requirement and worked with District staff to develop the final revenue and rate projections.

3.1 Determining the Revenue Requirement

The District essentially has two systems for its sewer system - the regional system that includes the conveyance and treatment of wastewater for the District and the City of Pleasanton, and the local system that is the collection system for the District customers. Each of these two systems must "stand on its own" and be properly funded. The District has separate funds for the operating and capital funds for each system. As a result, there are two revenue requirement analyses, a regional analysis and a local analysis. Each of these analyses, as developed herein, assumes the full and proper funding needed to operate and maintain the District's two sewer systems on a financially sound and prudent basis. While the regional and local systems are independent from another, the methodology, approach, and timing are the same for the revenue requirement analysis.

> *". . . there are two revenue requirement analyses, a regional analysis and a local analysis. Each of these analyses, as developed herein, assumes the full and proper funding needed to operate and maintain the District's two sewer systems . . . "*

Provided below is a more detailed discussion of the development of the revenue requirement analyses as developed by District staff and reviewed by HDR for the regional and local systems.

3.1.1 Establishing a Time Frame

The first step in calculating the revenue requirement for the District's regional and local sewer utility was to establish a time frame for the revenue requirement analysis. For this study, the

revenue requirement was developed for the ten-year period of FY 2023 through FY 2032. Reviewing a multi-year time period is recommended in an attempt to identify any major expenses that may be on the horizon. By anticipating future financial requirements, the District can begin planning for these changes sooner, thereby, minimizing short-term rate impacts and rates over the long-term. For purposes of establishing proposed rates, the first five year period (FY 2024 – FY 2028) is the focus.

3.1.2 Method of Accumulating Costs

The second step in determining the revenue requirement was to decide on the basis of accumulating costs. Similar to previous studies completed for the District, the revenue requirement analysis utilized a cash basis approach for both the regional and local systems. Table 3-1 provides a summary of the District's cash basis approach and cost components used to develop the District's sewer revenue requirements.

Table 3-1
Overview of the District's Cash Basis Revenue Requirement

+	Operation and Maintenance Expenses
	✓Personnel Expenses
	✓Treatment/Collection Expenses
	✓Other Non-Personnel O&M Expenses
+	Debt Service (P + I) – Existing and Future
+	Capital Improvement Funding Analysis
=	Total Revenue Requirement
−	Miscellaneous Revenues
=	Net Revenue Requirement (Balance Required from Rates)

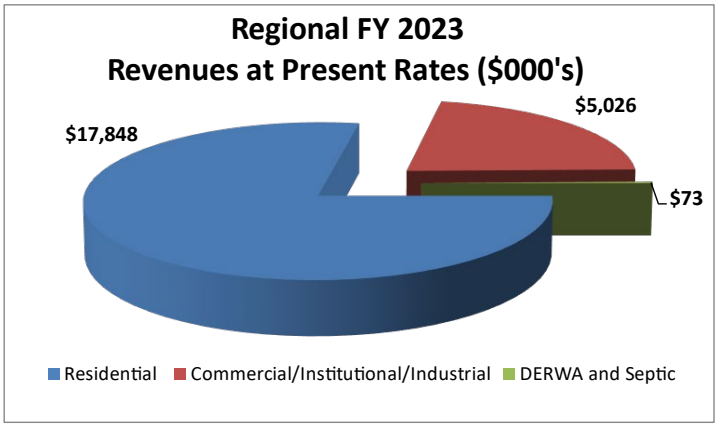
The revenue requirement developed for the District was "customized" to follow the District's system of accounts (e.g., adopted Operating Budget) and contained the cash basis cost components. Given a time period around which to develop the revenue requirement and a method to accumulate the costs; the focus shifts to the development and projection of the revenues and expenses of the District's regional and local sewer systems.

3.2 Regional Sewer Revenue Requirement

3.2.1 Projection of Regional Revenue

The next step in developing the revenue requirement for the District was to develop a projection of rate revenues. For this study District staff provided billing units for FY 2021 to which the FY 2022 and FY 2023 rates were applied to estimate the revenue for those years. Revenue beyond FY 2023, through FY 2032, were projected using customer growth factors developed in discussion

with the District. These factors, on average, were approximately 1% to 3% for the District and just short of 1% for City of Pleasanton. In total, District revenues range from $12.2 million in FY 2023 to $13.3 million in FY 2032. City of Pleasanton revenues range from $10.6 million in FY 2018 to $11.4 million in FY 2032.

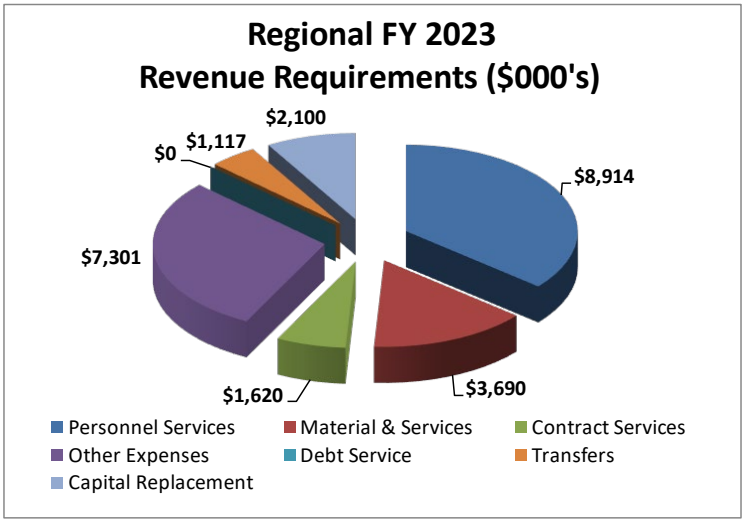


In addition to rate revenues, the District receives additional revenues from other sources such as interest income and miscellaneous fees. The total amount of miscellaneous revenues is projected to be approximately $1.3 million for FY 2023 and escalating to $1.7 million in 2032. As a point of reference, nearly half of the miscellaneous revenue is from lab fees and energy offsets.

3.2.2 Projection of Regional O&M Expenses

Operation and maintenance (O&M) expenses are incurred by the District to treat the wastewater flows from the District's customers. O&M expenses are expensed during the current year and are not capitalized or amortized over an extended period of years.

Based on the development of the prior rate models, District staff updated the regional revenue requirement for this study. The adopted budget for FY 2023 is the starting point for the analysis. The projected O&M expenses beyond FY 2023 were escalated using an appropriate escalation factor for the type of cost being reviewed. The majority of escalation factors ranged from 3% to 5% per year, except for medical benefits which was 10% and PERS/Retirement which was 5% during the analysis period. This higher than average escalation is a factor of increasing medical and retirement benefit costs being experienced by the District. The exception to these projections were specific costs for FY 2024 that were updated based on the current budget projections for staffing levels. All other expenses were escalated at historical inflationary levels. The total projected sewer O&M expense ranged from $21.5 million in FY 2023 increasing to $28.2 million in FY 2032.



3.2.3 Projection of Capital Replacement Funding

Given the projection of O&M expenses, the next area of costs to be included within the District's revenue requirement is capital costs. In the District's analysis capital funding is shown as transfers to the replacement reserves that in turn fund capital projects. For this analysis period no transfers were needed to fund the expansion fund since it has sufficient projected reserves to fund expansion projects. The expansion fund receives funding from the regional connection fees. Transfers to the replacement fund ranged from $2.1 million in FY 2023 and increased steadily to $4.5 million in FY 2032.

3.2.4 Projection of Debt Service

The District does not currently have outstanding debt related to the regional sewer system. The District is obligated to fund LAVWMA debt for LAVWMA, which is included as an "other expense" under O&M expenses. Therefore, no annual debt service payment is included within the individual components of the revenue requirement analysis (i.e., when compared to the generally accepted "cash basis" methodology).

3.2.5 Summary of the Regional Sewer Revenue Requirement

Given the District's projection of O&M expenses and capital needs, the regional revenue requirement was summarized. Presented below in Table 3-2 is the District's projected 10 year regional revenue requirement for FY 2023 through FY 2032.

Table 3-2
Regional System Revenue Requirement ($000)

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Sources of Funds										
Rate Revenue										
Dublin San Ramon	$12,214	$12,341	$12,461	$12,637	$12,860	$13,051	$13,150	$13,205	$13,256	$13,313
Pleasanton	10,606	10,606	10,694	10,781	10,868	10,968	11,068	11,167	11,268	11,369
Miscellaneous Revenue	1,336	1,481	1,506	1,531	1,556	1,583	1,611	1,635	1,651	1,669
Total Source of Funds	$24,156	$24,428	$24,661	$24,949	$25,284	$25,602	$25,829	$26,007	$26,175	$26,351
Applications of Funds										
O&M Expenses										
Personnel Services	$8,914	$9,334	$9,600	$9,880	$10,152	$10,379	$10,825	$11,304	$11,812	$12,349
Material & Services	3,690	3,836	3,988	4,147	4,312	4,484	4,664	4,851	5,046	5,250
Contract Services	1,620	1,668	1,719	1,770	1,823	1,878	1,934	1,992	2,052	2,114
Other Expenses	7,301	7,534	7,775	8,026	8,288	8,560	8,844	9,139	9,446	8,550
Debt Service	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves	1,117	1,159	1,203	1,249	1,296	1,346	1,397	1,451	1,507	1,565
Capital Replacement	2,100	2,400	2,700	3,000	3,300	3,700	4,100	4,500	4,500	4,500
Total Application of Funds	$24,742	$25,931	$26,984	$28,071	$29,171	$30,347	$31,763	$33,237	$34,362	$34,327
Balance/(Deficiency) of Funds	($586)	($1,503)	($2,323)	($3,123)	($3,887)	($4,745)	($5,935)	($7,230)	($8,187)	($7,976)
Balance as % of Rev from Rates	2.6%	6.6%	10.0%	13.3%	16.4%	19.8%	24.5%	29.7%	33.4%	32.3%
Proposed Rate Adjustment	**0.0%**	**6.6%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**

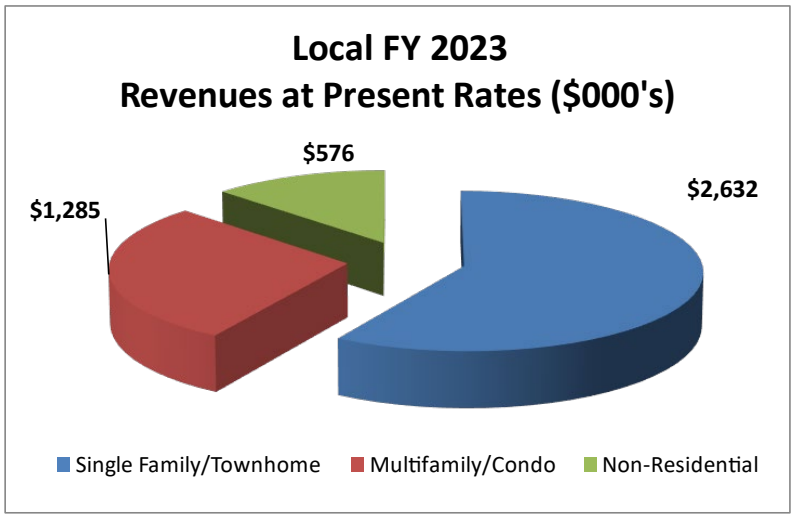
In summary form, the revenue requirement has summed the District's regional O&M expenses and capital funding needs. The total revenue requirement is then compared to the total sources of funds, which includes the rate revenues, at present rate levels, and other miscellaneous revenues. From this comparison a balance or deficiency of funds can be determined. This balance or deficiency of funds is then compared to the rate revenues to determine the level of rate adjustment needed to meet the revenue requirement.

In viewing Table 3-2, it should be noted that the deficiencies shown are cumulative and compared to the current level of revenues received by the District. In other words, the cumulative deficiency of approximately $7.9 million in FY 2032 is a function of the existing rates and no assumed adjustments to rates over time. Any adjustment to rates in the initial years will reduce the deficiency in the following years.

In reviewing the overall revenue and needs of the District, HDR and District staff reviewed the need for a rate transition plan to sufficiently fund the needs of the District. To meet these financial needs, it is proposed that the District adjust revenues, regional rates, annually based on actual inflationary levels following the FY 2024 increase of 6.6% and FY 2025 increase of 3%. For each year after FY 2025, the District will adjust rates based on the actual increase in costs based on the change in the San Francisco/Hayward CPI based on the change in the February index of the current year to the prior year as part of the budget process. For purposes of the study, the inflationary assumption is 3.0% annually in FY 2026 through FY 2028.

3.3 Local Sewer System Revenue Requirement

3.3.1 Projection of Local Revenue

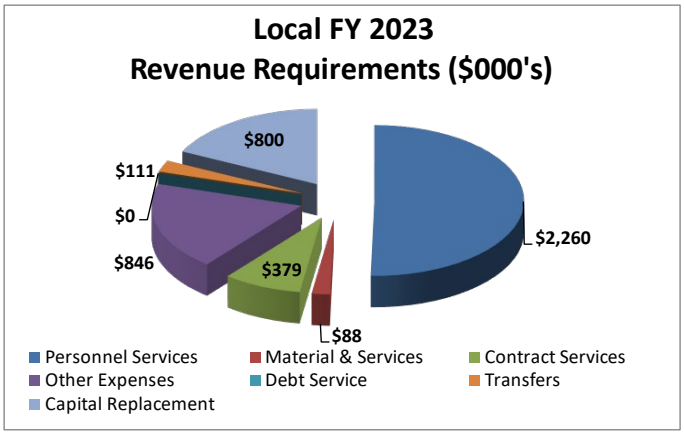


Similar to the development of the regional revenue requirement, the next step in developing the local revenue requirement for the District was to develop a projection of local rate revenues. As a point of reference, the local revenue requirement does not include revenue from the City of Pleasanton, only District customers. For this study District staff provided billing units for FY 2021 to which the FY 2022 and FY 2023 rates were applied to estimate the revenue for those years. Revenue beyond FY 2023 and through FY 2032 were projected using customer growth factors provided by the District. These factors, on average, were approximately 1% to 3% for the District. In total, local revenues range from $4.4 million in FY 2023 to $5.1 million in FY 2032.

In addition to rate revenues the District receives additional revenues from other sources such as interest income and miscellaneous fees. The total amount of miscellaneous revenues is projected to be approximately $340,000 for FY 2023 and $294,000 in FY 2032. Nearly a quarter of the miscellaneous revenue is from general inspections and plan check fees. General inspection fees are projected to decline in future years which is why the total miscellaneous revenue declines to $294,000 in FY 2032.

3.3.2 Projection of Local Sewer O&M Expenses

Operation and maintenance (O&M) expenses are incurred by the District to maintain and operate the District's local collection system which is what connects the local customers to the regional conveyance and treatment system. O&M expenses are expensed during the current year and are not capitalized or amortized over an extended period of years.



As with the regional study, District staff updated the local revenue requirement analysis for this study. Budgeted expenses were used for FY 2023. The projected O&M expenses beyond FY 2023 were escalated using an appropriate escalation factor for the type of cost being reviewed. Like the regional revenue requirement, the majority of escalation factors ranged from 3% to 5% per year, except for medical benefits at 10% and PERS/Retirement which was 5% during the analysis period. This higher than average escalation is a factor of increasing medical and retirement benefit costs being experienced by the District. Local O&M expenses for FY 2024 were updated to reflect current budget projections for FY 2024 reflecting increases in staffing to maintain current service levels. All other expenses were escalated at historical inflationary levels. The total projected local sewer O&M expense ranged from $3.6 million in FY 2023 increasing to $6.1 million in FY 2023.

3.3.3 Projection of Local Capital Replacement Funding

Given the projection of O&M expenses, the next area of costs to be included within the District's revenue requirement is capital costs. In the District's analysis capital funding is shown as transfers to the replacement reserves that in turn fund capital projects. For this analysis, transfers to the replacement fund were $800,000 in FY 2023 and increased steadily to $1.2 million by 2031, then $800,000 in 2032.

3.3.4 Projection of Local Debt Service

Effective Fiscal Year 2024, there is no outstanding debt in the local fund, therefore, no annual debt service payment is included within the individual components of the revenue requirement analysis (i.e., when compared to the generally accepted "cash basis" methodology).

3.3.5 Summary of the Local Sewer Revenue Requirement

Given the District's projection of O&M expenses and capital needs, the local revenue requirement was summarized. Presented below in Table 3-3 is the District's projected 10 year local revenue requirement for FY 2023 through FY 2032.

Table 3-3
Local System Revenue Requirement ($000s)

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Sources of Funds										
Rate Revenue										
Rate Revenues	$4,408	$4,493	$4,573	$4,692	$4,842	$4,970	$5,036	$5,073	$5,107	$5,144
Miscellaneous Revenue	336	468	481	277	329	332	294	294	294	294
Total Source of Funds	$4,744	$4,961	$5,054	$4,968	$5,170	$5,302	$5,330	$5,367	$5,400	$5,438
Applications of Funds										
O&M Expenses										
Personnel Services	$2,260	$3,320	$3,420	$3,525	$3,629	$3,720	$3,881	$4,054	$4,237	$4,431
Material & Services	88	91	94	97	100	103	106	109	113	117
Contract Services	379	390	402	414	426	439	452	466	480	494
Other Expenses	846	871	897	924	952	981	1,010	1,040	1,072	1,104
Debt Service	0	0	0	0	0	0	0	0	0	0
Transfer to Reserves	111	(199)	122	128	135	142	149	156	164	172
Capital Replacement	800	800	800	800	800	1,200	1,200	1,200	1,200	800
Total Application of Funds	$4,484	$5,274	$5,736	$5,889	$6,042	$6,584	$6,798	$7,026	$7,265	$7,118
Balance/(Deficiency) of Funds	$260	($314)	($681)	($921)	($872)	($1,282)	($1,468)	($1,659)	($1,865)	($1,680)
Balance as % of Rev from Rates	-5.9%	7.0%	14.9%	19.6%	18.0%	25.8%	29.1%	32.7%	36.5%	32.7%
Proposed Revenue Adjustment	**0.0%**	**7.0%**	**7.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**

In summary form, the revenue requirement has summed the District's O&M expenses and capital funding needs. The total revenue requirement is then compared to the total sources of funds, which includes the rate revenues, at present rate levels, and other miscellaneous revenues. From this comparison a balance or deficiency of funds can be determined. This balance or deficiency of funds is then compared to the rate revenues to determine the level of rate adjustment needed to meet the revenue requirement.

In viewing Table 3-3, it should be noted that the deficiencies shown are cumulative and compared to the current level of local revenues received by the District. In other words, the cumulative deficiency of approximately $1.68 million in FY 2032 is a function of the existing rates and no projected adjustments to rates over time. Any adjustment to rates in the initial years will reduce the deficiency in the following years.

In reviewing the overall revenue, and rate, needs of the District, HDR and District staff reviewed the need for a rate transition plan to sufficiently fund the needs of the local sewer system . To meet these financial needs, it is proposed that the District adjust rates annually, 7% for 2024 and 2025, then annually based on actual inflationary levels. In other words, each year after 2025, the District will adjust rates based on the actual increase on the actual change in the San Francisco/Hayward CPI from February index of the current year to the prior year as part of the budget process.

3.4 Consultant's Conclusions

Based on the revenue requirement analysis for the regional and local systems, as developed in this study, current revenue are not sufficient to meet the systems operating needs for either the regional or local systems. Not adjusting rates in a timely manner will result in annual deficiencies will be detrimental to the financial health of the regional and local systems. It is recommended that the rates be adjusted annually as shown in tables 3-1 for the regional system and 3-3 for the local system to prevent degradation of the systems financial health.

3.5 Summary

This section of the report has provided a discussion of the District's regional and local sewer revenue requirement analyses. The revenue requirement analysis for each system developed a financial plan to support the District's operating and capital needs. The next section of the report will discuss the distribution of the revenue requirement to the customer classes of service for each system.

4 Development of the Cost of Service

In the previous section, the revenue requirement analyses for the regional and local systems focused on the total sources and application of funds required to adequately fund the District's regional sewer system. This section will discuss and review the development and recommendations of the cost of service analysis for the regional and local sewer systems.

A cost of service analysis is concerned with the proportional distribution of the total revenue requirement between the customer classes of service (e.g., residential, commercial, industrial). The previously developed revenue requirements for the regional and local systems were utilized in the development of the cost of service analysis.

As with all public utilities there has been increased importance on cost of service studies by various government agencies, customers, utility regulatory commissions, and other parties. This interest has been generated in part by increasing wastewater discharge requirements, increased need to replace aging infrastructure, escalating operating costs, and concerns of equity in rates among customers. Following the generally-accepted guidelines and principles of a cost of service analysis will inherently lead to sewer rates which are proportional, cost-based, and not viewed as arbitrary or capricious in nature.

> ***"Following the generally-accepted guidelines and principles of a cost of service analysis will inherently lead to rates which are equitable, cost-based, and not viewed as arbitrary or capricious in nature."***

4.1 Objectives of a Cost of Service Study

There are two primary objectives in conducting a cost of service study:

1. Distribute the revenue requirement proportionally to the customer classes of service
2. Derive average unit costs for subsequent rate designs

The regional and local sewer cost of service analysis proportionally distributes the revenue requirements to the customer classes of service of each utility. The regional sewer system incurs costs related to volume, strength, and customer-related cost components. The local utility incurs costs primarily related to volume. Each of these types of costs may be collected in a slightly different manner as to allow for the development of rates that collect costs in relatively the same manner as they are incurred.

4.2 Sewer Customer Classes of Service

4.2.1 Regional Customer Classes of Service

Currently, the regional system has different rate designs for the individual sub-classes within the

major customers classes of residential, commercial, schools/institutional, and industrial/demand.

Residential includes Single family, Townhome, Multifamily, Condominium, Duplex, and Single Family home with Accessory Dwelling Units (ADU). Each of the residential rates are a fixed bi-monthly charge. Duplex is two times the Single Family rate and Single Family with an ADU are charged both the single family rate plus the multifamily rate. One change to the residential rate structure is that the multifamily and condominium customers are proposed to be merged.

Commercial, institutional, and Industrial are all changed rates based on their volume. Commercial and Industrial each, have rates that include three sub-categories that vary by wastewater strength (low, medium, high). The Institutional rates also had sub-categories that represent general Institutional, schools with submeters and schools without submeters. Table 4-1 provides the current rate categories for commercial and Industrial.

Table 4-1
Regional System Current Commercial and Industrial Sewer Rates

Class	Strength Range
Commercial – Low	0 – 300 Avg mg/l of BOD and SS
Commercial – Medium	301 – 600 Avg mg/l of BOD and SS
Commercial – High	Greater than 600 Avg mg/l of BOD and SS
Industrial – A	0 – 1,000 Avg mg/l of BOD and SS
Industrial – B	1,001 – 1,500 Avg mg/l of BOD and SS
Industrial – C	1,501 – 2,000 Avg mg/l of BOD and SS

Discussions with District management led to the development of a new rate structure that combined the commercial, institutional, and industrial customers into a single rate class. This rate class would expand on the previous rate structure by creating six wastewater strength rates. the purpose of this change was to simplify the structure and recognize that the cost to treat wastewater at particular wastewater strengths is generally the same regardless if it came from a school, a commercial business, or an industrial user. It was found that most of these customers had wastewater strength lower than 1,000 mg/L for both BOD and TSS and within the commercial low and high of the current rate structure. Table 4-2 show the new Commercial, Institutional, and industrial rate structure by strength levels.

Table 4-2
Regional System Proposed Non-Residential Rate Categories

New Non-Residential Rate Categories
Less than or equal to 300 mg/L
Between 300 and 450 mg/L
Between 450 and 600 mg/L
Between 600 and 750 mg/L
Between 750 and 900 mg/L
Between 900 and 1,050 mg/L
Greater than 1,050 mg/L

As is shown in Table 4-2, the bands of rates starts at domestic strength (300 mg/L) and increase by 150 mg/L up to 1,050 mg/L. Currently there are only two customers with average strength levels greater than these categories, DERWA and Septic Haulers. These two customers are evaluated independently in the cost of service analysis to develop the proposed rates. If the District were to have additional or existing customer with wastewater strength greater than 1,050, their rate will be determined on a case by case basis based on the unit costs developed in the cost of service analysis.

4.2.2 Local Sewer Customer Classes of Service

Local rate classes should be established in the same manner as the regional system to equal the total sewer bill that is charged to the sewer customers in the District's service area. As mentioned in the regional customer class section, the only proposed change for residential customers is to combine the multifamily and condominium classes. Duplexes are simply charged two times the Single Family rate and Single Family with an ADU is charged a Single family rate plus a multifamily rate per dwelling unit.

Non-residential customers are not proposed to change. Currently there is only one rate for non-residential customers. There are no rate bands based on different wastewater strength as the local system costs are not driven by wastewater strength only volume and to a lesser degree, the number of customer. These proposed classes of service for the local cost of service analysis are:

- Residential
  - Single Family/Townhome
  - Multifamily/Condominium
- Commercial/Institutional/Industrial

4.3 General Cost of Service Procedures

In order to determine the cost to serve each customer class of service on the District's regional and local sewer systems, a cost of service analysis is conducted for each system. A cost of service study utilizes a three-step approach to review costs. These were previously discussed in our general overview in Section 2 and take the form of functionalization, classification, and allocation.

4.3.1 Functionalization of Costs

The first analytical step in the cost of service process is called functionalization. Functionalization is the arrangement of expenses and asset (plant) data by major operating functions within the utility (e.g., treatment, pumping, collection). Within this study, the functionalization of the cost data was accomplished through the District's detailed budget information.

4.3.2 Allocation of Costs

The second analytical task performed in a sewer cost of service analysis is the allocation of the costs. Allocation determines why the expenses were incurred or what type of need is being met. The District's regional and local revenue requirements were reviewed and allocated using the following costs:

- **Volume-Related Costs:** Volume costs are those costs which tend to vary with the total quantity of wastewater contributed by a customer. Volume costs are the total flows contributed by a customer, typically over an annual time period. A significant portion of a regional sewer system's revenue requirements are typically classified as volume related as the major function of a regional sewer system to treat the total volumes received from customers. Similarly, for local collection the vast majority of costs are allocated on volume as the function of the collection system is to convey the total flows from customers to the treatment plant.
- **Strength-Related Costs:** Strength related costs are those costs associated with the additional handling and treatment of high "strength" sewer. Increased

Terminology of a Sewer Cost of Service Analysis

Functionalization – The arrangement of the cost data by functional category (e.g. treatment, pumping, etc.).

Allocation – The assignment of functionalized costs to cost components (e.g. volume, strength, and customer-related).

Distribution – Distribution the allocated costs to each class of service based upon each class's proportional contribution to that specific cost component.

Volume Costs – Costs that are allocated as volume related are associated with the total flow of wastewater.

Strength Costs – Costs allocated as strength related refer to the wastewater treatment function. Typically, strength-related costs are further defined as biochemical oxygen demand (BOD) and suspended solids (SS). Different types of customers may have high wastewater strength characteristics and high strength wastewater costs more to treat. Treatment facilities are often designed and sized around meeting these costs

Customer Costs – Costs allocated as customer related vary with the number of customers on the system, e.g. billing costs.

Direct Assignment – Costs that can be clearly identified as belonging to a specific customer or customer group.

Customer Classes of Service – The grouping of customers into similar groups based upon usage characteristics and/or facility requirements.

strength levels equates to increased treatment costs. Strength-related costs refer to the strength of the wastewater contributed by the customer. In addition, higher strength wastewater may require special or additional treatment. In allocating strength-related costs, two types of strength parameters were considered; biochemical oxygen demand (BOD)[5] and total suspended solids (TSS)[6]. Customers who have higher than average wastewater strength such as commercial or industrial customers are distributed a greater proportion of the cost of treatment. The local sewer system does not have costs that are incurred for wastewater strength and so was not used in the cost of service for the local system.

- **Customer Related Costs:** Customer costs are those costs which vary with the number of customers on the sewer system. They do not vary with wastewater volume or strength of wastewater. These costs are also sometimes referred to as readiness to serve or availability costs. Customer costs may also sometimes be further allocated as either actual or weighted. Actual customer costs vary proportionally, from customer to customer, with the addition or deletion of a customer regardless of the size of the customer. In contract, a weighted customer cost reflects a disproportionate cost, from customer to customer, with the addition or deletion of a customer. An example of an actual customer cost is postage for mailing bills. This cost does not vary from customer to customer, regardless of the size or consumption characteristics of the customer. An example of a weighted customer can be where the District must hand bill a customer when they are not included in the customer billing system.
- **Revenue Related Costs:** Certain costs associated with the regional and local systems may vary with the amount of revenue received. An example of this would be a utility tax based upon the amount of revenues received by the District.
- **Direct Assignments:** Certain costs associated with operating the system may be directly traced to a specific customer or class of service (e.g., bad debt expenses). In this case, these costs are then directly assigned to that specific class of service. This assures that other classes of service will not be allocated any costs for those significant facilities from which they do not benefit.

4.3.3 Development of Distribution Factors

Once the allocation process is complete, and the customer groups have been defined, the various allocated costs were proportionally distributed to each customer group. The District's allocated costs were distributed to the various customer groups using the following allocation factors.

- **Volume Distribution Factor:** As noted earlier, volume related costs vary with the total flow of wastewater. Therefore, the volume distribution factors were based upon the projected total wastewater flows for each class of service for the projected test period (FY 2024). Given that wastewater is not metered, each individual class was reviewed, and a return

[5] BOD is the amount of dissolved oxygen that must be present in water in order for microorganisms to decompose the organic matter in the wastewater.

[6] TSS is the entire amount of organic and inorganic particles dispersed in wastewater.

factor applied to the customer classes' water consumption to determine the estimated wastewater volumes. As an example, the residential customer's wastewater volumes were based on winter water use, which is a surrogate for indoor water use, and as a result, is a reasonable measure of wastewater volumes. Each customer class was reviewed on a similar basis to determine the appropriate return factor.

- **Strength Distribution Factor:** The strength distribution factor will vary based on the overall strength of the wastewater and the volume. A strength level is assigned for each class of service and is measured in average milligrams per liter (mg/l). For example, domestic wastewater is commonly considered to have a BOD and TSS strength level that is less than a typical commercial customer. The customer volume is then applied against the assumed customer mg/l to determine the overall pounds of BOD and TSS for that customer. For the District's study, the assigned strength factor for each class of service, stated in mg/l, was based, in part, on recent testing and sampling of various sections of the District's system. In addition, the past study data was reviewed to determine if the recent data supported typical customer strength levels. In summary, the development of the strength factors was based on a combination of recent testing and historical testing to determine the strength levels by class of service.
- **Customer Distribution Factor:** Customer costs vary with the number of customers on the system. Two basic types of customer distribution factors were identified – actual and weighted. The allocation factors for actual customers were based upon the projection of the number of customers developed within the revenue requirement. The weighted customer distribution factor is an attempt to reflect the disproportionate costs associated with serving different types of customers. This weighted customer distribution factor takes into account the fact that the District has several large industrial customers which it hand bills each month compared to the residential customer bill which is included on the annual property tax statement. As a point of reference, the regional cost of service analysis did not allocate any costs on the customer distribution factor and the local cost of service analysis allocated costs only on the actual customer distribution factor.
- **Revenue Related Distribution Factor:** The revenue related distribution factor was developed from the projected rate revenues for FY 2024 for each customer group. These same revenues were used within the revenue requirement analysis previously discussed.

Given the development of the distribution factors, the final step in the cost of service study is to distribute the allocated costs to the various customer classes of service.

4.4 Functionalization and Allocation of the Revenue Requirement

For the District's study, the FY 2024 regional and local revenue requirement was functionalized, allocated, and distributed. As noted earlier, the District utilized a cash basis revenue requirement, which in this case, is comprised of operation and maintenance expenses and transfers to the capital replacement fund.

The functionalization of the District's regional and local operating expenses was primarily

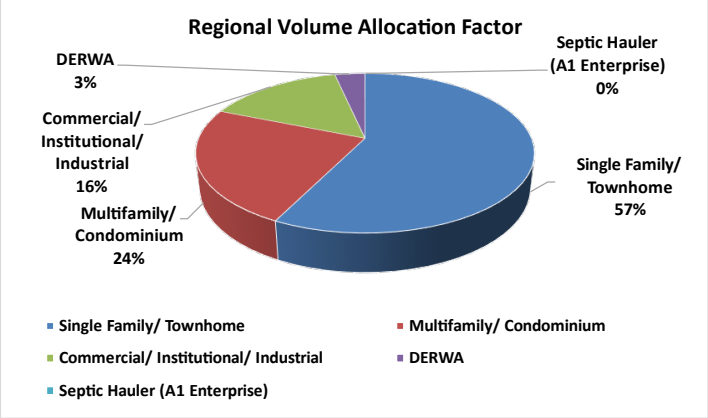
accomplished through the District's detailed budget. However, in developing the cost of service, HDR worked with District staff to determine what costs were captured in the major cost categories related to wastewater treatment functions to develop an equitable allocation of costs for the regional system. The District's functionalized plant assets were used as the basis for allocating expenses. In other words, based on the reason the infrastructure was designed and operated, the O&M expenses related operating that infrastructure was the same. The assumption for this is that the value of the plant asset is proportional to the cost to operating and maintain. The local system was less complicated because the assets were all determined to be volume related which resulted in the revenue requirement allocation being mostly volume related.

A more detailed review of the allocation of the regional sewer revenue requirement can be found in the Technical Appendix.

4.5 Distribution Factors for the Cost of Service

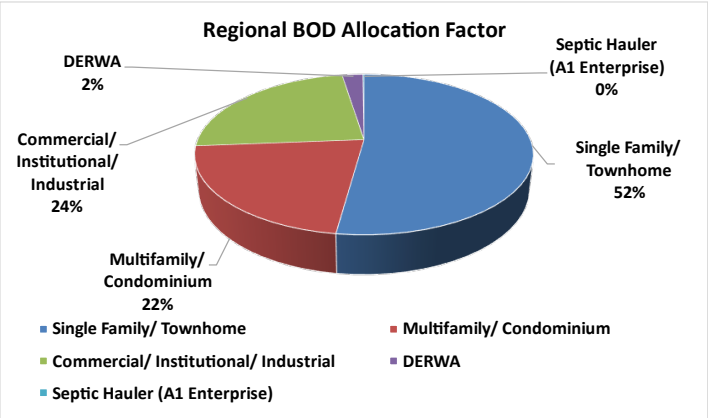
4.5.1 Regional Distribution Factors

The specific allocations used for the regional systems were volume, and strength, both BOD and TSS. The allocations factor are then distributed to customer classes based on the customer classes proportion of either the volume of wastewater, or the pounds of BOD and TSS.



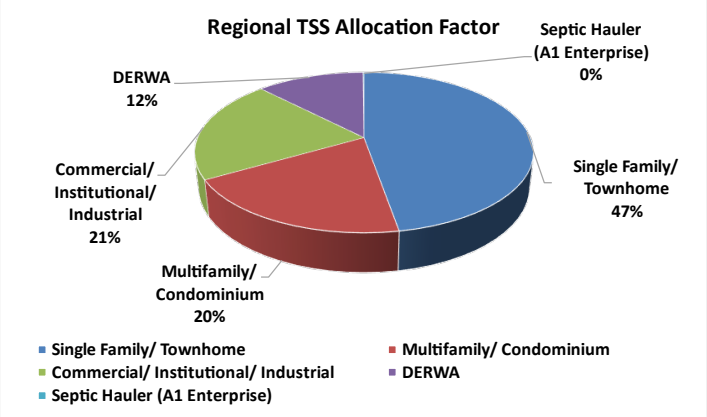
The volume distribution factor is based on the assumed flow of wastewater at the wastewater treatment plant. the Single Family and Townhome customer class is the largest volume contributor with over half of the wastewater flow. Multifamily and condominiums are the second highest with nearly a quarter of the volume. The remaining 20% of wastewater is from commercial, institutional, industrial, DERWA, and septic haulers.

The BOD distribution factor is based on the customers estimated pounds of BOD. It has a similar breakdown to the volume distribution factor except the percentages has shifted slightly towards the non-residential customers. Commercial, institutional, and industrial has increased as a percent from 16% to 24%. This change in percentage can be attributed to the higher strength levels of non-residential



customers.

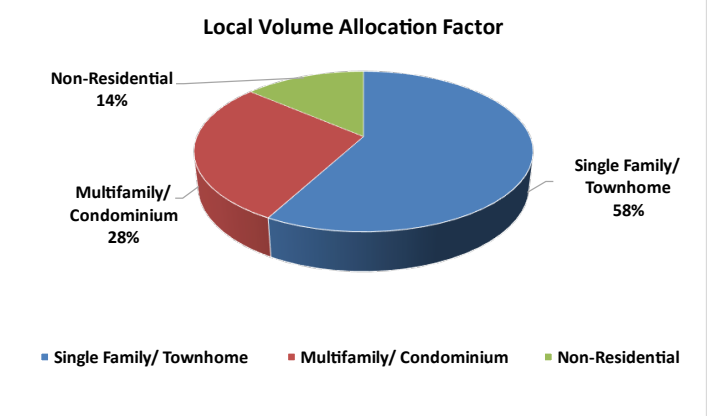
The TSS distribution factor is like the BOD distribution factor as it is also based on the pound of TSS. The proportion of TSS is like BOD but more weighted to the non-residential customers. Specifically, DERWA has increased its percent of the total from 2% of the BOD to 12% of the TSS.



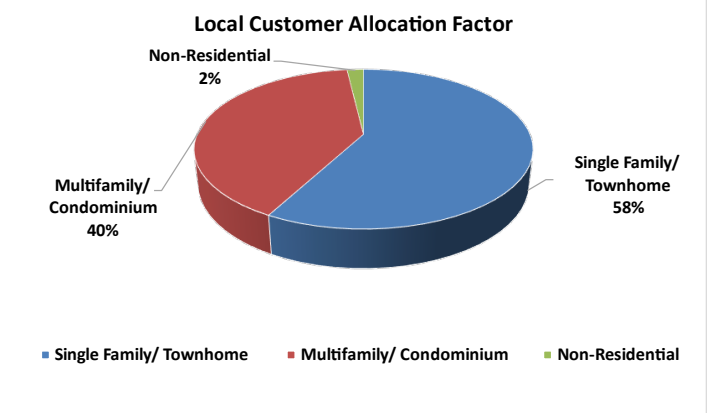
The distribution factor percentages are the basis for the proportional distribution of the allocated costs to each customer class. In essence, if a customer such as single family and townhomes volume allocation factor is 57% that means that they represent 57% of the wastewater volume, and they are responsible for 57% of the allocated volume costs. This is also true for BOD and TSS only based on weight.

4.5.2 Local System Distribution Factors

The local sewer system is simpler and has fewer allocation factors which means it also has fewer distribution factors. Collection system costs are primarily driven by the volume of the wastewater. Given this, 90% of the costs were allocated to the volume allocation factor. Like the regional volume distribution factor, each customer class's contribution to the flow through the collection system is the basis for how these costs are distributed. The volume distribution factor shows that 58% of the wastewater flow is from single family and townhomes, 28% of the flow is from multifamily and condominiums, and 14% of the flow is from non-residential customers. These results are very close to the same as in the regional system. The similarity is due to the customers largely being the same except the local volume distribution factor does not include the City of Pleasanton customers.



The customer distribution factor is based on the number of accounts or dwelling units.



4.6 Assumptions of the Cost of Service Analysis

A number of key assumptions were used within the regional and local sewer cost of service study. Provided below is a brief discussion of the major assumptions used.

- The test period used for the cost of service analysis was FY 2024. The revenue and expense data for FY 2024 which was previously developed within the revenue requirement study.
- A cash basis approach was utilized which conforms to generally accepted cost of service approaches and methodologies. This is the same methodology that the District has historically utilized for the sewer cost of service analyses.
- For the regional system, Commercial, Institutional, and Industrial customer classes were combined. The proposed customer classes reflect bands of average wastewater strength.
- Assumed wastewater volume by customer classes of service was provided by the District and the City of Pleasanton. The development of the wastewater volumes was based on return factors calculated by class of service based on estimated indoor use or winter water volume assumptions. The estimated total volumes as developed in the volume allocation factor were compared to the actual flows at the wastewater treatment plant to assess their reasonableness.
- Strength distribution factors were based upon each customer class of services strength levels based on recent sampling and historical sampling. Overall strength levels at the treatment plant were calculated and provided by the District and compared to the calculated levels based on the assumed strength levels to test the reasonableness of the assumptions.
- District staff provided detailed information on the allocation of costs, based on their knowledge of the facilities and its operation.
- Data assumptions were provided by the District and the City of Pleasanton customers separately. Final distribution of costs, and rates, were based on the combined customer for each class of service.

4.7 Summary of the Sewer Cost of Service Analysis

4.7.1 Regional Cost of Service Analysis

In summary form, the regional sewer cost of service analysis began by functionalizing the District's FY 2024 regional revenue requirement.

The functionalized revenue requirement was then allocated into the various cost components. The individual allocation totals were then proportionally distributed to the various customer groups based upon the appropriate distribution factor. Table 4-3 provides the distributed revenue requirement by allocation component.

Table 4-3 Regional Sewer Distribution of Revenue Requirement by Component ($000)				
	Total Revenue Requirement	Volume Related	Bio-Oxygen Demand	Total Suspended Solids
Residential				
Single Family/ Townhome	$13,198	$8,509	$1,484	$3,205
Multifamily/ Condominium	5,445	3,510	612	1,322
Total Residential	$18,643	$12,019	$2,096	$4,527
Commercial & Industrial	$4,389	$2,294	$676	$1,419
Special Users				
DERWA Internal Backwash	$1,407	$508	$67	$831
A1 Enterprise (Septic)	12	1	4	7
Total Special Users	$1,419	$510	$71	$839
Total System	**$24,450**	**$14,822**	**$2,843**	**$6,785**

The distributed expenses for each customer group were then aggregated to determine each customer group's overall revenue responsibility. A summary of the detailed cost responsibility developed for each class of service versus the customer class present rate revenue is shown in Table 4-4.

Table 4-4 Regional Sewer Cost of Service Results ($000)				
	Present Rate Revenue	Distributed Costs	$ Change	% Change
Residential				
Single Family/ Townhome	$13,496	$13,198	$298	**-2.2%**
Multifamily/ Condominium	4,353	5,445	(1,092)	**25.1%**
Commercial & Industrial	$5,026	$4,389	$637	**-12.7%**
Special Users				
DERWA Internal Backwash	$50	$1,407	($1,357)	**2738.8%**
A1 Enterprise (Septic)	23	12	11	**-48.0%**
Total System	**$22,947**	**$24,450**	**($1,503)**	**6.6%**

The distribution of costs provided a proportional distribution of the facilities and costs to each customer class reflected their respective benefit. The cost of service results indicated that costs

differences exist between the customer classes of service. This change was largely a result of changes to Multifamily/Condominiums customer characteristics and refinement of industrial strength factors for DERWA. As table 4-4 shows Multifamily/Condominiums present revenue is $4.4 million and their distributed costs were $5.4 million. DERWA current rate was generating approximately $50,000 but after the cost of service it is shown that DERWA should be responsible for over $1.4 million of costs given the strength of wastewater.

4.7.2 Local Cost of Service Analysis

In summary form, the local sewer cost of service analysis began by functionalizing the District's FY 2024 local revenue requirement.

The functionalized revenue requirement was then allocated to the appropriate cost components. The individual allocation totals were then proportionally distributed to the various customer groups based upon the appropriate distribution factor. Table 4-5 provides the distributed revenue requirement by allocation component.

Table 4-5
Local Sewer Distribution of Revenue Requirement by Component ($000)

	Total Revenue Requirement	Volume Related	Customer
Residential			
Single Family/ Townhome	$2,785	$2,519	$266
Multifamily/ Condominium	1,415	1,230	$185
Total Residential	$4,200	$3,749	$451
Commercial & Industrial	$606	$598	$9
Total System	**$4,806**	**$4,347**	**$459**

The distributed costs for each customer group were then aggregated to determine each customer group's overall revenue responsibility. A summary of the detailed cost responsibility developed for each class of service versus the customer class present rate revenue is shown in Table 4-6.

Table 4-6 Local Sewer Cost of Service Results ($000)				
	Present Rate Revenue	Distributed Costs	$ Change	% Change
Residential				
Single Family	$2,632	$2,785	($153)	5.8%
Multifamily	1,285	1,415	(130)	10.1%
Non-Residential	$576	$606	($30)	5.2%
System Total	**$4,493**	**$4,806**	**($314)**	**7.0%**

The local cost of service result show that multifamily is slightly underpaying and single family/townhomes and non-residential are slightly overpaying. The variances of a little over 1% to just over 3% are not significant changes when compared to the overall rate revenue adjustment of 7%.

In viewing the above results, it is important to understand that a cost of service study is a "snapshot" at a single point in time and the key variables (volumetric wastewater contributions and strength levels) may change over time, which is one of the reasons for the results of the cost of service in this study. For those reasons, it is prudent to conduct a cost of periodically so that the rates being charged are, for the most part, proportional and equitable. It is also important to take into consideration the changes in customer characteristics over time. Specifically, with the increased focus on water conservation wastewater volumes by class of service can vary from year to year. As a result, the strength levels will also change and result in a different allocation of costs as customer characteristics change.

4.8 Consultant's Conclusions and Recommendations

The regional and local sewer cost of service analysis provides the basis for cost-based adjustments between the customer classes of service for both systems. Historically, the District has followed cost of service principles to set rates, which is also the recommendation for this study. Given the results of the cost of service, the proposed rates will be set to reflect the results shown in Table 4-4 for regional customers and 4-6 for local customers.

The section of the report has reviewed the cost of service analyses developed for the District. This study provides the basis for proportionally distributing the regional system's costs between the customers utilizing the system. Furthermore, this study provides the basis for determining the level of revenue to be collected from each customer class of service within the rate design process. The next section of the report will discuss the design of the proposed regional and local sewer rates.

5 Development of the Sewer Rate Design

The final step of the comprehensive rate study process is the design of the proposed regional and local sewer rates. This step involves using the results of the revenue requirement and cost of service analysis to establish the overall level of adjustment required, along with the revenue responsibility by customer class of service. This section of the report will provide a more detailed discussion of the development of the proposed regional and local sewer rate designs.

5.1 Development of Cost-Based Sewer Rates

Developing cost-based and proportional rates is of paramount importance in developing proposed water rates. While always a key consideration in developing rates, meeting the legal requirements, and documenting the steps taken to meet the requirements, has been in the forefront with the recent legal challenges in the State of California on utility rates. Given this, the development of the District's proposed regional sewer rates have been developed to meet the legal requirements of California Constitution article XIII D, section 6 (Article XIII D). A key component of Article XIII D is the development of rates which reflect the cost of providing service and are proportionally distributed between the customer classes of service. HDR would point out that there is no single methodology for equitably assigning costs to the various customer groups. The Water Environment Federation Manual of Practice #27 provides various methodologies which may be used to establish cost-based rates. Unfortunately, Article XII D is not prescriptive and does not provide a specific methodology for establishing rates. Given that, HDR developed the District's proposed sewer rates based on generally accepted rate setting methodologies to meet the requirements of Article XIII D.

HDR is of the opinion that the proposed rates meet the legal requirements of Article XIII D. HDR reaches this conclusion based upon the following:

- The revenue derived from sewer rates does not exceed the funds required to provide the property related service (i.e., wastewater service). The proposed rates are designed to collect the overall revenue requirement of the District's regional sewer system and the District's local sewer system independently. The District maintains separate funds for the regional and local system for this purpose.
- The revenues derived from sewer rates shall not be used for any purpose other than that for which the fee or charge is imposed. The revenues derived from the District's regional sewer rates are used exclusively to operate and maintain the District's regional sewer system, and the funds derived from the District's local sewer rates are used exclusively to operate and maintain the District's local sewer system.
- The amount of a fee or charge imposed upon a parcel or person as an incident of property ownership shall not exceed the proportional costs of the service attributable to the parcel. The cost of service analysis focused exclusively on the issue of proportional assignment of costs to customer classes of service for each system. The proposed rates have appropriately

grouped customers into customer classes of service (residential, non-residential, etc.) that reflect the varying volume and strength levels and system requirements (i.e., the benefits they receive from and burdens they place on the system) of each customer class of service. The grouping of customers and rates into these classes of service creates the proportionality expected under Proposition 218 by having differing rates by customer classes of service which reflect both the level of revenue to be collected by the utility, and the manner in which these costs are incurred and distributed to customer classes of service based upon their proportional benefit.

5.2 Overview of the Rate Adjustment by Class of Service

The focus of this study, for both regional and local, the proposed rates were developed for the five year period of FY 2024 to FY 2028. Given the results of the revenue requirement both the regional and local system revenue are not sufficient to meet their operating needs and must be increased.

5.2.1 Proposed Rate Adjustments By Class of Service

Given the regional cost of service analysis showed cost differences between the customer classes of each system. Given this, the proposed rates for FY 2024 reflect the cost of service results. The proposed rates in subsequent years are increased equally given the cost of service adjustment in FY 2024. Provided in Table 5-1 is a summary of the proposed regional rate adjustments for FY 2024

Table 5-1
Regional Sewer System Rate Adjustments

Residential	
Single Family/ Townhome	-2.2%
Multifamily/ Condominium	25.1%
Commercial & Industrial	-12.7%
Special Users	
DERWA Internal Backwash	2738.8%
Septic Hauler (A1 Enterprise)	-48.0%

The cost of service analysis for the local sewer system showed minor cost of service differences. However, the proposed rates take into account the results of the cost of service analysis to meet the requirements of Proposition 218.

Table 5-2 Local Sewer System Rate Adjustments	
Residential	
Single Family/ Townhome	5.8%
Multifamily/ Condominium	10.1%
Commercial & Industrial	5.2%

Given the recommended customer class adjustments for FY 2024 the proposed rates can be designed. As noted, after FY 2024 the rates are adjusted equally on an annual basis given the adjustment to cost of service results in FY 2024.

5.3 Regional Rate Design

5.3.1 Residential Rates

Residential rate designs remain the same with the exception of consolidating multifamily and condominiums into a single rate group. To establish the rates for the residential customers the distributed costs for the both single family/town home and multifamily/condominium were divided by the number of dwelling units. Table 5-3 provides the development of the residential rates on a bi-monthly basis.

Table 5-3 Regional Residential Unit Cost Development				
	Distributed Cost DC	**Dwelling Units** DU	**Annual** = DC/DU	**Bi-monthly** Annual/6
Single Family/Townhome	$13,197,175	$37,784	$349	$58.22
Multifamily/Condominium	$5,444,790	$20,555	$265	$44.15

Future rates are calculated by taking the FY 2025 rate and escalating them annually by the overall rate adjustment, which in the rate study was based on an annual inflationary increase of 3.0%. Actual rates for the regional system will be updated based on the year over year change in San Francisco/Hayward CPI-U each February.

Table 5-4 Regional System Residential Sewer Rates						
Customer Class	Current Rates	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Single Family	$59.53	$58.22	$59.97	$61.77	$63.62	$65.53
Townhouse	$59.53	$58.22	$59.97	$61.77	$63.62	$65.53
Condominium	$39.61	$44.15	$45.47	$46.84	$48.24	$49.69
Duplex	$119.06	$116.44	$119.93	$123.53	$127.24	$131.05
Single Family Home with 2nd Dwelling Unit	$92.67	$102.37	$105.44	$108.60	$111.86	$115.22
Multi-Family	$33.14	$44.15	$45.47	$46.84	$48.24	$49.69

5.3.2 Non-residential Rates

A goal for this study was to redesign the commercial, Institutional, and industrial rates to be more equitable and reflect the various strength levels of these customers. Through discussions with the District, it was determined that non-residential customers, excluding DERWA and Septic Hauler customers, would be moved to the a rate structure that is comprised of six bands based on strength level. The rational for making this change was that there was very little, or no, difference in treating a commercial customer versus an industrial customer who have the same wastewater strength. The first and lowest band starts at up to wastewater strength considered residential or domestic strength (300 mg/L), then increasing at increments of an average between BOD and TSS of 150 mg/l up to 1,050 mg/l. Customers who have strength levels higher than 1,050 will have a rate determined by District staff, based on the cost to treat the customers wastewater strength as developed in the cost of service analysis. The proposed rate bands were based on the unit cost of volume, BOD, and TSS. The unit costs were then converted to volume cost per hundred cubic feet for each of the various strength bands. Table 5-5 shows the volume cost per hundred cubic feet at the treatment plant and using the billing units.

Table 5-5 Regional Non-Residential Unit Cost Development		
	Volume @ Treatment Plant	Billed Volume
Allocated Cost Volume Cost	$2,293,786	$2,293,786
Units	788,072 CCF	1,060,169 CCF
Cost per Unit	$2.91/ CCF	$2.16/ CCF

Table 5-5 is the cost of non-residential based at the treatment plant. It is important to note that these rates are only valid when a customer's billed units are equal to their contribution at the wastewater treatment plant. As is often the case wastewater is not metered like a water utility

often is. To overcome this challenge wastewater utilities use metered water to estimate the wastewater flow. A component that needs to be accounted for when using metered water readings is outdoor water use like irrigation. Another factor that distorts the results when using metered water to estimate sewer flow is inflow and infiltration. The result is that there is not a one-to-one relationship between sewer flow at the wastewater treatment plant and billed unit flow. To account for this difference when establishing a wastewater volume rate instead of using the assumed volume at the plant one should use the billed volume as the denominator. Non-residential billed flow is 1,060,169 hundred cubic feet. Taking the distributed volume cost divided by 1,060,169 equals $2.16 per hundred cubic feet as opposed to the $2.91 hundred cubic feet based on wastewater volumes used to distribute costs. The next step in developing the non-residential rate is to determine the BOD and TSS components in the charge. Table 5-6 shows the distributed strength cost of BOD and TSS converted into cost per hundred cubic feet.

Table 5-6
Regional Non-Residential Unit Cost Development

	BOD	TSS
Allocated Cost	$675,571	$1,419,249
Units	1,903,606 lbs.	1,980,984 lbs.
Cost per Unit	$0.3549/ lbs.	$0.7164/ lbs.
BOD and TSS Cost per milligram	$0.0000008/mg	$0.0000016/mg
BOD and TSS cost per CCF at 1 mg/L Concentration [1]	$0.0022568	$0.0045559

[1] Conversion = 2,833 (liters to CCF) X Cost per milligram x 1.018 (Inflow & Infiltration)

With the cost per hundred cubic feet for both the volume and strength components the calculation of the bands by milligram per liter can be calculated. Using the cost per hundred cubic feet at 1 milligram per liter for BOD and TSS the strength cost per individual bands can be calculated. Table 5-7 shows the calculation of the strength cost per band in milligrams per liter and hundred cubic feet.

Table 5-7 Regional Non-Residential Unit Cost Development				
	Median mg/L	Return Water Factor	BOD $/CCF [1]	TSS $/CCF [2]
Less than or equal to 300 mg/L	225	74%	$0.37	$0.76
Between 300 and 450 mg/L	375	80%	$0.68	$1.36
Between 450 and 600 mg/L	525	83%	$0.98	$1.97
Between 600 and 750 mg/L	675	84%	$1.28	$2.58
Between 750 and 900 mg/L	825	85%	$1.58	$3.19
Between 900 and 1,050 mg/L	975	86%	$1.88	$3.80

[1] $0.0022568 X median mg/L from table 5-6 BOD
[2] $0.0045559 X median mg/L from table 5-6 TSS

The final step in calculating the non-residential rates is to combined the volume cost per hundred cubic feet with the strength cost per hundred cubic feet by strength level. Table 5-8 shows the final calculated rates.

Table 5-8 Regional Non-Residential Volume Rates				
	$/CCF Volume	$/CCF BOD	$/CCF TSS	Total $/CCF
Less than or equal to 300 mg/L	$2.16	$0.37	$0.76	$3.29
Between 300 and 450 mg/L	$2.16	$0.68	$1.36	$4.20
Between 450 and 600 mg/L	$2.16	$0.98	$1.97	$5.11
Between 600 and 750 mg/L	$2.16	$1.28	$2.58	$6.03
Between 750 and 900 mg/L	$2.16	$1.58	$3.19	$6.94
Between 900 and 1,050 mg/L	$2.16	$1.88	$3.80	$7.85

5.3.3 Regional Special User Rates

Special regional users include DERWA and Septic Haulers. These customers are unique in that they have much higher strength wastewater than the residential or non-residential customers. These customers are also unique in that billed flow is the same as their estimated contribution at the wastewater treatment plant. The DERWA rate can be calculated by taking the distributed costs and dividing by their volume flow and pounds of BOD and TSS. The rate structure for each customer was modified slightly, but in general maintained the current structure. However, the rates themselves have changed significantly given the results of the cost of service analysis and

strength of the wastewater. Table 5-9 shows the calculation of DERWA rates.

Table 5-9
DERWA Rate Calculation

	Volume	BOD	TSS
Distributed Costs	$508,246	$67,353	$831,448
Units	130.7 mg	189,787	1,160,536
Distributed Cost/Unit	$3,888.52/mg	$0.3549/lbs.	$0.7164/lbs.

As can be seen, the proposed DERWA rate structure includes a volume charge per million gallons, and a strength charge for BOD and TSS on a per pound basis which is calculated based on the strength of the wastewater and total volume. Like the DERWA rates, the septic hauler rate is calculated by taking the distributed cost by the billed gallons to arrive at the per gallon cost. For the Septic Haulers, the current rate structure was maintained and only the level of the rate was adjusted. Table 5-10 shows the steps for calculating the per gallon rate for Septic Haulers.

Table 5-10
Septic Hauler Rate Calculation

	Volume	BOD	TSS	Total
Distributed Cost	$1,319	$3,593	$7,243	$12,155
Gallons	339,163	339,163	339,163	339,163
Distributed Cost/Gallon	$0.0039/gal	$0.0106/gal	$0.0214/gal	$0.0358/gal

5.3.4 Proposed Non-Residential Regional Rates

Table 5-11 provides the proposed non-residential rates over the next five years. As noted, the proposed rates after FY 2025 are based on an estimated inflationary adjustment of 3.0%. Annually the District will develop the proposed rates based on the annual change in the San Francisco/Hayward CPI-U for February.

Table 5-11 Regional System Non-Residential Sewer Rates						
Customer Class	**Current Rates**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**
Low - Less than 300 mg/L	$2.70	NA	NA	NA	NA	NA
Medium - Greater than 300 and less than 600 mg/L	5.43	NA	NA	NA	NA	NA
High - Greater than 600 mg/L	$7.58	NA	NA	NA	NA	NA
Institutional						
Institutional	$2.70	NA	NA	NA	NA	NA
School (submetered)	2.07	NA	NA	NA	NA	NA
School (non-submetered)	2.70	NA	NA	NA	NA	NA
Industrial						
A - Less than 1,000 mg/L	$9.30	NA	NA	NA	NA	NA
B - Between 1,000 and 1,500 mg/L	11.69	NA	NA	NA	NA	NA
C - Greater than 1,500 mg/L	14.09	NA	NA	NA	NA	NA
Commercial/Institutional/Industrial						
Less than or equal to 300 mg/L	NA	$3.29	$3.39	$3.49	$3.60	$3.71
Between 300 and 450 mg/L	NA	$4.20	$4.33	$4.46	$4.59	$4.73
Between 450 and 600 mg/L	NA	$5.12	$5.27	$5.43	$5.59	$5.76
Between 600 and 750 mg/L	NA	$6.03	$6.21	$6.39	$6.58	$6.78
Between 750 and 900 mg/L	NA	$6.94	$7.15	$7.36	$7.58	$7.81
Between 900 and 1,050 mg/L	NA	$7.85	$8.08	$8.33	$8.58	$8.83
Greater than 1,050 mg/L		To Be Determined by the District on an Individual Basis				
DERWA						
$/Connection	$6.65	NA	NA	NA	NA	NA
Demand $/MG	$125.90	$3,888.52	$4,005.18	$4,125.33	$4,249.09	$4,376.56
BOD - $/lbs.	$0.0579	$0.3549	$0.3655	$0.3765	$0.3878	$0.3994
TSS - $/lbs.	$0.0194	$0.7164	$0.7379	$0.7600	$0.7828	$0.8063
Septic Haulers (A1 Enterprises) - $/gal	$0.0690	$0.0358	$0.0369	$0.0380	$0.0391	$0.0403

5.4 Local Sewer Rate Design

Local sewer rates were calculated by taking the distributed revenue requirement and dividing by the billing units, dwelling units for single family/townhomes and Multifamily/condominiums and for Non-residential billed volume. Table 5-12 provides the local sewer system rates for 2024.

Table 5-12 Local System Sewer Rate Calculation			
	Single Family	Multifamily	Non-Residential
Allocated Cost	$2,784,719	$1,415,219	$606,283
Billing Unit	19,054	13,232	469,752
Bi-monthly Rate	**$24.36**	**$17.83**	NA
Rate per CCF	NA	NA	**$1.29**

As noted, the FY 2024 rates are based on the results of the cost of service analysis. For rates after FY 2024, the proposed rates are adjusted by the overall revenue needs as developed in the revenue requirement analysis. The revenue requirement resulted in a rate adjustment of 7.0% in FY 2025, followed by annual inflationary adjustments. As noted, the annual inflationary adjustment will be based on the February to February change in the San Francisco/Hayward CPI-U. Table 5-13 provides the projected local sewer system rates through 2028.

Table 5-13 Local System Residential Sewer Rates						
Customer Class	Current Rates	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Residential						
Single Family	$23.09	$24.36	$26.06	$26.85	$27.65	$28.48
Townhouse	$23.09	$24.36	$26.06	$26.85	$27.65	$28.48
Condominium	$17.32	$17.83	$19.07	$19.65	$20.23	$20.84
Duplex	$46.18	$48.72	$52.13	$53.69	$55.30	$56.96
Single Family Home with 2nd Dwelling Unit	$38.17	$42.18	$45.14	$46.49	$47.89	$49.32
Multifamily	$15.08	$17.83	$19.07	$19.65	$20.23	$20.84
Non-Residential	$1.23	$1.29	$1.38	$1.42	$1.46	$1.51

5.5 Summary of the Comprehensive Sewer Rate Study

This section of the report has discussed the development and results of the comprehensive regional and local sewer rate study conducted for the District. The results of the comprehensive regional and local sewer rate study indicated that regional and local sewer rates are deficient for the projected ten-year time period reviewed. The implementation of as needed rate adjustments, as shown in the rate tables in this chapter, should generate the additional revenue needed to meet the regional sewer system's increased operating and transfer payment needs.

The proposed regional sewer rates, as proposed herein for FY 2024 through FY 2028, are cost-

based and proportional to the District's regional and local customers. The proposed rates were developed using generally accepted rate making methods and principles. These rates will enable the District's regional sewer system to operate in a financially sound and prudent manner.

Appendices

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 1 - Escalation Factors

	Actual	Budget	Projected								
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Revenues:											
DSRSD Customer Growth - SF	Calculated	0.77%	1.93%	1.80%	2.58%	3.20%	2.66%	1.33%	0.73%	0.67%	0.74%
DSRSD Customer Growth - MFR/Condo	Calculated	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
DSRSD Customer Growth - Commercial	Calculated	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
DSRSD Customer Growth - Institutional	Calculated	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
City of Pleasanton Customer Growth - SF	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
City of Pleasanton Customer Growth - Condo	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
City of Pleasanton Customer Growth - MFR	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
City of Pleasanton Customer Growth - Commercial	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
City of Pleasanton Customer Growth - Institutional	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
Miscellaneous Revenues	Budget	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
CPI Adj		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Expenses:											
Labor	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits - Medical	Budget	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Benefits - PERS/Retirement	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Benefits - FICA/PU	Budget	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Benefits - Other	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Materials & Supplies	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Equipment	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
JPA Line	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Miscellaneous	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Utilities	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Customer Growth	Calculated	0.77%	1.93%	1.80%	2.58%	3.20%	2.66%	1.33%	0.73%	0.67%	0.74%
Interest Earnings:	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
New Debt Service:											
Low Interest Loans											
Term in Years	0	0	0	0	0	0	0	0	0	0	0
Rate	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Revenue Bond											
Term in Years	20	20	20	20	20	20	20	20	20	20	20
Rate	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	3.50%	5.00%	5.00%

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 1 - Escalation Factors

	Actual	Budget	Projected								
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Revenues:											
DSRSD Customer Growth - SF	Calculated	0.77%	1.93%	1.80%	2.58%	3.20%	2.66%	1.33%	0.73%	0.67%	0.74%
DSRSD Customer Growth - MFR/Condo	Calculated	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
DSRSD Customer Growth - Commercial	Calculated	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
DSRSD Customer Growth - Institutional	Calculated	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
City of Pleasanton Customer Growth - SF	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
City of Pleasanton Customer Growth - Condo	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
City of Pleasanton Customer Growth - MFR	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
City of Pleasanton Customer Growth - Commercial	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
City of Pleasanton Customer Growth - Institutional	Calculated	0.00%	0.00%	0.82%	0.82%	0.81%	0.92%	0.91%	0.90%	0.90%	0.90%
Miscellaneous Revenues	Budget	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
CPI Adj		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Expenses:											
Labor	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits - Medical	Budget	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Benefits - PERS/Retirement	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Benefits - FICA/PU	Budget	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Benefits - Other	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Materials & Supplies	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Equipment	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
JPA Line	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Miscellaneous	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Utilities	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Customer Growth	Calculated	0.77%	1.93%	1.80%	2.58%	3.20%	2.66%	1.33%	0.73%	0.67%	0.74%
Interest Earnings:	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
New Debt Service:											
Low Interest Loans											
Term in Years	0	0	0	0	0	0	0	0	0	0	0
Rate	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Revenue Bond											
Term in Years	20	20	20	20	20	20	20	20	20	20	20
Rate	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	3.50%	5.00%	5.00%

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 2 - Enterprise Fund

Account Name	Actual FY 2022	Budget FY 2023	Projected FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	Notes
Sources of Funds												
Rate Revenue - Dublin/San Ramon												
Residential												
Single Family		$6,516,392	$6,642,082	$6,761,712	$6,936,413	$7,158,282	$7,348,530	$7,446,025	$7,500,043	$7,550,108	$7,605,707	DSRSD Customer Growth - SF
Condominium		1,497,258	$1,497,258	$1,497,258	$1,497,258	$1,497,258	$1,497,258	$1,497,258	$1,497,258	$1,497,258	$1,497,258	DSRSD Customer Growth - MFR/Condo
Multi-Family		1,325,865	$1,325,865	$1,325,865	$1,325,865	$1,325,865	$1,325,865	$1,325,865	$1,325,865	$1,325,865	$1,325,865	DSRSD Customer Growth - MFR/Condo
Commercial												
Low		552,509	$552,509	$552,509	$552,509	$552,509	$552,509	$552,509	$552,509	$552,509	$552,509	DSRSD Customer Growth - Commercial
Medium		455,713	$455,713	$455,713	$455,713	$455,713	$455,713	$455,713	$455,713	$455,713	$455,713	DSRSD Customer Growth - Commercial
High		233,623	$233,623	$233,623	$233,623	$233,623	$233,623	$233,623	$233,623	$233,623	$233,623	DSRSD Customer Growth - Commercial
Institutional												
School (submetered)		62,999	$62,999	$62,999	$62,999	$62,999	$62,999	$62,999	$62,999	$62,999	$62,999	DSRSD Customer Growth - Institutional
School (non-submetered)		0	$0	$0	$0	$0	$0	$0	$0	$0	$0	DSRSD Customer Growth - Institutional
Institutional All Others		30,402	$30,402	$30,402	$30,402	$30,402	$30,402	$30,402	$30,402	$30,402	$30,402	DSRSD Customer Growth - Institutional
Industrial/Demand												
Bureau of Prisons (FCI)		687,425	$687,425	$687,425	$687,425	$687,425	$687,425	$687,425	$687,425	$687,425	$687,425	DSRSD Customer Growth - Commercial
Santa Rita Jail		803,101	$803,101	$803,101	$803,101	$803,101	$803,101	$803,101	$803,101	$803,101	$803,101	DSRSD Customer Growth - Commercial
DERWA Internal Backwash		48,592	$49,564	$50,556	$51,567	$52,598	$53,650	$54,723	$55,817	$56,934	$58,072	Miscellaneous Revenues
Total Rate Revenues - Dublin/San Ramon	$12,213,880	$12,213,880	$12,340,542	$12,461,163	$12,636,875	$12,859,775	$13,051,075	$13,149,643	$13,204,756	$13,255,937	$13,312,675	
Rate Revenue - Pleasanton												
Residential												
Single Family		$6,853,552	$6,853,552	$6,909,934	$6,966,316	$7,022,697	$7,087,086	$7,151,475	$7,215,863	$7,280,832	$7,346,385	City of Pleasanton Customer Growth - SF
Condominium		$376,453	$376,453	$379,550	$382,647	$385,744	$389,281	$392,818	$396,355	$399,923	$403,524	City of Pleasanton Customer Growth - Condo
Multi-Family		$1,153,272	$1,153,272	$1,162,760	$1,172,247	$1,181,735	$1,192,570	$1,203,404	$1,214,239	$1,225,172	$1,236,203	City of Pleasanton Customer Growth - MFR
Commercial -												
Low		1,126,305	$1,126,305	$1,135,571	$1,144,837	$1,154,102	$1,164,684	$1,175,266	$1,185,847	$1,196,524	$1,207,297	City of Pleasanton Customer Growth - Commercial
Medium		687,123	$687,123	$692,776	$698,428	$704,081	$710,537	$716,992	$723,448	$729,961	$736,533	City of Pleasanton Customer Growth - Commercial
High		146,696	$146,696	$147,903	$149,109	$150,316	$151,694	$153,073	$154,451	$155,841	$157,245	City of Pleasanton Customer Growth - Commercial
Schools/Institutional												
School (submetered)		22,683	$22,683	$22,869	$23,056	$23,243	$23,456	$23,669	$23,882	$24,097	$24,314	City of Pleasanton Customer Growth - Institutional
School (non-submetered)		362	$362	$365	$368	$371	$375	$378	$381	$385	$388	City of Pleasanton Customer Growth - Institutional
Institutional All Others		0	$0	$0	$0	$0	$0	$0	$0	$0	$0	City of Pleasanton Customer Growth - Institutional
Industrial/Demand												
A1 Enterprise (Septic)		23,388	$23,388	$23,580	$23,772	$23,965	$24,184	$24,404	$24,624	$24,846	$25,069	City of Pleasanton Customer Growth - Commercial
Clorox		55,409	$55,409	$55,865	$56,321	$56,776	$57,297	$57,818	$58,338	$58,863	$59,393	City of Pleasanton Customer Growth - Commercial
D.R. Horton		0	$0	$0	$0	$0	$0	$0	$0	$0	$0	City of Pleasanton Customer Growth - Commercial
Roche Molecular Systems		40,405	$40,405	$40,737	$41,070	$41,402	$41,782	$42,161	$42,541	$42,924	$43,310	City of Pleasanton Customer Growth - Commercial
San Francisco PUC		3,176	$3,176	$3,203	$3,229	$3,255	$3,285	$3,315	$3,344	$3,374	$3,405	City of Pleasanton Customer Growth - Commercial
Thermo Fisher Scientific		117,660	$117,660	$118,628	$119,596	$120,564	$121,670	$122,775	$123,881	$124,996	$126,121	City of Pleasanton Customer Growth - Commercial
Castlewood		0	$0	$0	$0	$0	$0	$0	$0	$0	$0	City of Pleasanton Customer Growth - Commercial
Fairgrounds		0	$0	$0	$0	$0	$0	$0	$0	$0	$0	City of Pleasanton Customer Growth - Commercial
Total Rate Revenues - Pleasanton	$10,606,485	$10,606,485	$10,606,485	$10,693,741	$10,780,996	$10,868,252	$10,967,899	$11,067,547	$11,167,194	$11,267,739	$11,369,188	
Miscellaneous Revenues												
Enterprise Operations												
IW (Pleasanton)	$80,391	$82,721	$84,376	$86,063	$87,785	$89,540	$91,331	$93,158	$95,021	$96,921	$98,860	Miscellaneous Revenues
IW (All Others)	71,994	74,081	75,563	77,074	78,615	80,188	81,791	83,427	85,096	86,798	88,534	Miscellaneous Revenues
Brine Zone 7, Reverse Osmosis	68,716	70,777	72,193	73,636	75,109	76,611	78,144	79,706	81,301	82,927	84,585	Miscellaneous Revenues
DERWA Energy Offset and DERWA/LAVWMA Lab Fees	7,800	8,034	8,195	8,359	8,526	8,696	8,870	9,048	9,229	9,413	9,601	Miscellaneous Revenues
Other DERWA Charges, Lab Fees etc	998,070	997,098	1,017,040	1,037,380	1,058,128	1,079,291	1,100,876	1,122,894	1,145,352	1,168,259	1,191,624	Miscellaneous Revenues
Easement Purchase Agreement from Pleasanton	604,722	0	0	0	0	0	0	0	0	0	0	Miscellaneous Revenues
Interest	101,056	103,289	223,612	223,836	222,749	221,616	222,114	223,184	218,689	207,087	195,907	Calculated on Reserves
Total Miscellaneous Revenues	$1,932,749	$1,336,000	$1,480,977	$1,506,349	$1,530,912	$1,555,942	$1,583,127	$1,611,416	$1,634,686	$1,651,404	$1,669,111	
Total Sources of Funds	**$24,753,114**	**$24,156,365**	**$24,428,004**	**$24,661,252**	**$24,948,783**	**$25,283,968**	**$25,602,101**	**$25,828,606**	**$26,006,636**	**$26,175,080**	**$26,350,974**	

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 2 - Enterprise Fund

Account Name	Actual FY 2022	Budget FY 2023	Projected FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	Notes
		-2.4%	1.1%	1.0%	1.2%	1.3%	1.3%	0.9%	0.7%	0.6%	0.7%	
Application of Funds												
Sewer Operations			555,110	3,402	35,258	(23,571)	(523,492)					
Personnel Services			6,256,083	975,186	1,894,979	391,153	(1,080,882)					
Salaries	$5,959,857	$6,073,867	$6,811,193	$7,015,529	$7,225,995	$7,442,774	$7,666,058	$7,896,039	$8,132,921	$8,376,908	$8,628,215	Labor
Overtime	333,970	$334,080	$344,102	354,425	365,058	376,010	387,290	398,909	410,876	423,203	435,899	Labor
Shift Pay	80,518	$80,518	$82,933	85,421	87,984	90,624	93,342	96,142	99,027	101,998	105,057	Labor
Standby Pay		$86,000	$88,580	91,237	93,975	96,794	99,698	102,688	105,769	108,942	112,210	Labor
Medical	864,910	$886,532	$978,587	1,076,446	1,184,090	1,302,500	1,432,750	1,576,024	1,733,627	1,906,990	2,097,689	Benefits - Medical
Retirement	1,666,920	$1,804,742	$1,930,237	1,898,285	1,864,202	1,804,291	1,681,964	1,757,219	1,845,080	1,937,334	2,034,201	Benefits - PERS/Retirement
Other Benefits	367,397	$372,526	$367,582	385,961	405,259	425,522	446,798	469,138	492,595	517,225	543,086	Benefits - Other
Salary / Benefit Credit	(1,033,758)	($1,049,400)	($1,604,374)	(1,652,505)	(1,702,081)	(1,753,143)	(1,805,737)	(1,859,909)	(1,915,707)	(1,973,178)	(2,032,373)	Labor
Training Costs	107,016	$93,285	$96,084	98,966	101,935	104,993	108,143	111,387	114,729	118,171	121,716	Labor
Group Training Services	10,000	$10,000	$10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048	Labor
Temporary Help	150,913	$91,689	$94,440	97,273	100,191	103,197	106,293	109,482	112,766	116,149	119,634	Materials & Supplies
Interns	89,173	$93,340	$96,140	99,024	101,995	105,055	108,207	111,453	114,796	118,240	121,788	Materials & Supplies
Uniforms & Safety Equipment	19,640	$19,340	$19,920	20,518	21,133	21,767	22,420	23,093	23,786	24,499	25,234	Materials & Supplies
Employee Memberships & Certifications	22,613	$17,793	$18,327	18,877	19,443	20,026	20,627	21,246	21,883	22,540	23,216	Miscellaneous
Total Personnel Services	$8,639,169	$8,914,313	$9,334,052	$9,600,067	$9,880,108	$10,151,665	$10,379,445	$10,824,853	$11,304,447	$11,811,688	$12,348,619	
Material & Supplies												
Chemicals	$436,636	$620,636	$639,255	$658,433	$678,186	$698,531	$719,487	$741,072	$763,304	$786,203	$809,789	Materials & Supplies
Equipment Under $10,000	139,716	112,509	115,884	119,361	122,942	126,630	130,429	134,342	138,372	142,523	146,799	Materials & Supplies
Fluids	48,000	48,000	49,440	50,923	52,451	54,024	55,645	57,315	59,034	60,805	62,629	Materials & Supplies
Fuel	53,787	78,818	81,183	83,618	86,127	88,711	91,372	94,113	96,937	99,845	102,840	Materials & Supplies
Gas & Electric	1,564,406	1,764,606	1,852,836	1,945,478	2,042,752	2,144,889	2,252,134	2,364,740	2,482,977	2,607,126	2,737,482	Utilities
General Supplies	835,372	999,380	1,029,361	1,060,242	1,092,050	1,124,811	1,158,555	1,193,312	1,229,111	1,265,985	1,303,964	Materials & Supplies
Tools	43,248	45,056	46,408	47,800	49,234	50,711	52,232	53,799	55,413	57,076	58,788	Materials & Supplies
Office Supplies/Services	20,860	20,860	21,486	22,130	22,794	23,478	24,182	24,908	25,655	26,425	27,218	Materials & Supplies
Total Material & Supplies	$3,142,025	$3,689,865	$3,835,853	$3,987,985	$4,146,534	$4,311,785	$4,484,037	$4,663,601	$4,850,803	$5,045,987	$5,249,509	
Contract Services												
Legal Services	$15,800	$15,800	$16,274	$16,762	$17,265	$17,783	$18,317	$18,866	$19,432	$20,015	$20,615	Miscellaneous
Professional Services	503,005	513,430	528,833	544,698	561,039	577,870	595,206	613,062	631,454	650,398	669,910	Miscellaneous
Advertising	7,400	7,400	7,622	7,851	8,086	8,329	8,579	8,836	9,101	9,374	9,655	Miscellaneous
Equipment Lease/Rental	19,020	19,020	19,591	20,178	20,784	21,407	22,049	22,711	23,392	24,094	24,817	Miscellaneous
Maintenance Contracts	187,501	193,168	198,963	204,932	211,080	217,413	223,935	230,653	237,573	244,700	252,041	Miscellaneous
Monitoring & Testing Services	88,000	88,000	90,640	93,359	96,160	99,045	102,016	105,077	108,229	111,476	114,820	Miscellaneous
Other Services	857,566	771,556	794,703	818,544	843,100	868,393	894,445	921,278	948,917	977,384	1,006,706	Miscellaneous
Printing Services	13,100	11,500	11,845	12,200	12,566	12,943	13,332	13,732	14,144	14,568	15,005	Miscellaneous
Total Contract Services	$1,691,391	$1,619,874	$1,668,471	$1,718,525	$1,770,080	$1,823,183	$1,877,878	$1,934,215	$1,992,241	$2,052,008	$2,113,569	

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 2 - Enterprise Fund

Account Name	Actual FY 2022	Budget FY 2023	Projected FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	Notes	
Other Expenses													
Meetings	$8,760	$8,760	$9,023	$9,293	$9,572	$9,859	$10,155	$10,460	$10,774	$11,097	$11,430	Miscellaneous	
Permits, Licenses & District Mbrshps	233,600	$240,600	$247,818	255,253	262,910	270,797	278,921	287,289	295,908	304,785	313,928	Miscellaneous	
Subscriptions & Publications	1,534	$1,534	$1,580	1,627	1,676	1,727	1,778	1,832	1,887	1,943	2,002	Miscellaneous	
Credit Card Transaction Fees			$0	0	0	0	0	0	0	0	0	Labor	
Overhead Charges	3,300,663	$3,360,965	$3,461,794	3,565,648	3,672,618	3,782,796	3,896,280	4,013,168	4,133,563	4,257,570	4,385,297	Labor	
Contribution to JPA's - O&M	2,437,609	2,473,699	$2,597,384	2,727,253	2,863,616	3,006,796	3,157,136	3,314,993	3,480,743	3,654,780	3,837,519	JPA Line	
Contribution to JPA's - Debt	173,711	1,215,580	1,216,385	1,215,800	1,215,617	1,215,763	1,216,166	1,215,855	1,215,690	1,215,599	0	JPA Line	LAVWMA 2011 Debt
Total Other Expenses	$6,155,877	$7,301,138	$7,533,984	$7,774,874	$8,026,009	$8,287,739	$8,560,437	$8,843,597	$9,138,564	$9,445,774	$8,550,176		
Total Sewer Operations Expenses	**$19,628,462**	**$21,525,191**	**$22,372,359**	**$23,081,452**	**$23,822,731**	**$24,574,373**	**$25,301,797**	**$26,266,265**	**$27,286,056**	**$28,355,457**	**$28,261,873**		
			3.94%										
Debt Service													
Sewer Operations Debt	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		
Total Debt Service	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**		
Transfer to Reserves													
Enterprise Fund (increase Buy-In revenue)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		
Expansion Fund	0	0	0	0	0	0	0	0	0	0	0		
Replacement Fund	1,800,000	2,100,000	2,400,000	2,700,000	3,000,000	3,300,000	3,700,000	4,100,000	4,500,000	4,500,000	4,500,000	Note [2]	
Other - OPEB	430,125	436,694	$458,529	481,455	505,528	530,804	557,345	585,212	614,472	645,196	677,456	Benefits - PERS/Retiremen	OPEB same as retirment
5th Supplement Agreement (Regional to Water)	660,000	680,000	$700,400	721,412	743,054	765,346	788,306	811,956	836,314	861,404	887,246	Miscellaneous	based on agreement may eli
Transfer to Rate Stabilzation Fund	194,483	0											
Total Transfer to Reserves	$3,084,608	$3,216,694	$3,558,929	$3,902,867	$4,248,582	$4,596,150	$5,045,651	$5,497,167	$5,950,787	$6,006,600	$6,064,701		
TOTAL REVENUE REQUIREMENTS	**$22,713,070**	**$24,741,885**	**$25,931,288**	**$26,984,319**	**$28,071,313**	**$29,170,523**	**$30,347,448**	**$31,763,432**	**$33,236,843**	**$34,362,057**	**$34,326,575**		
		8.9%	4.8%	4.1%	4.0%	3.9%	4.0%	4.7%	4.6%	3.4%	-0.1%		
Balance/(Deficiency) of Funds	$2,040,044	($585,520)	($1,503,284)	($2,323,067)	($3,122,530)	($3,886,555)	($4,745,347)	($5,934,826)	($7,230,207)	($8,186,977)	($7,975,601)		
Cumulative Balance as a % of Rate Revenues	-8.9%	2.6%	6.6%	10.0%	13.3%	16.4%	19.8%	24.5%	29.7%	33.4%	32.3%		
Annual Balance as a % of Rate Revenues	-8.9%	12.6%	3.9%	3.3%	3.0%	2.7%	2.9%	4.0%	4.1%	2.9%	-0.8%		
Less: Use of Reserves													
Enterprise Fund	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		
Total Use of Reserves	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		
Net Balance/(Deficiency) of Funds	$2,040,044	($585,520)	($1,503,284)	($2,323,067)	($3,122,530)	($3,886,555)	($4,745,347)	($5,934,826)	($7,230,207)	($8,186,977)	($7,975,601)		
Cumulative Net Balance as a % of Rate Revenues	**-8.9%**	**2.6%**	**6.6%**	**10.0%**	**13.3%**	**16.4%**	**19.8%**	**24.5%**	**29.7%**	**33.4%**	**32.3%**		
Annual Net Balance as a % of Rate Revenues	**-8.9%**	**12.6%**	**3.9%**	**3.3%**	**3.0%**	**2.7%**	**2.9%**	**4.0%**	**4.1%**	**2.9%**	**-0.8%**		
Proposed Rate Adjustment	**0.0%**	**0.0%**	**6.6%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**		
Additional Revenue from Adjustment	$0	$0	$1,514,504	$2,268,717	$3,065,854	$3,911,494	$4,798,808	$5,710,078	$6,650,124	$7,627,980	$8,647,955		
Total Balance/(Deficiency) of Funds	$2,040,044	($585,520)	$11,220	($54,349)	($56,676)	$24,939	$53,462	($224,747)	($580,083)	($558,997)	$672,354		
Additional Rate Increase Needed	**-8.9%**	**2.6%**	**0.0%**	**0.2%**	**0.2%**	**-0.1%**	**-0.2%**	**0.8%**	**1.9%**	**1.7%**	**-2.0%**		

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 2 - Enterprise Fund

Account Name	Actual FY 2022	Budget FY 2023	Projected FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	Notes
Average Residential Bi-Monthly Impact		$59.53										
After Rate Adjustment Required		$61.06	$63.43	$65.50	$67.47	$69.28	$71.29	$74.12	$77.19	$79.40	$78.77	
Bi-Monthly $ Change		$1.53	$2.37	$2.07	$1.97	$1.81	$2.01	$2.83	$3.07	$2.21	($0.64)	
After Proposed Rate Adjustment		$59.53	$63.46	$65.36	$67.32	$69.34	$71.42	$73.57	$75.77	$78.05	$80.39	
Bi-Monthly $ Change		$0.00	$3.93	$1.90	$1.96	$2.02	$2.08	$2.14	$2.21	$2.27	$2.34	
Annual $ Change		-	23.57	11.42	11.77	12.12	12.48	12.86	13.24	13.64	14.05	
Debt Service Coverage Ratio												
Before Rate Adjustment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
After RR Rate Adjustment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
After Proposed Rate Adjustment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Sewer Enterprise Fund - 300												
Beginning Cash Reserve Balance	$9,726,066	$11,766,110	$11,180,590	$11,191,810	$11,137,461	$11,080,784	$11,105,723	$11,159,185	$10,934,437	$10,354,355	$9,795,358	
Plus: To Operating Reserves	0	0	0	0	0	0	0	0	0	0	0	
Calculated Interest	214,922	229,467	223,724	223,293	222,182	221,865	222,649	220,936	212,888	201,497	202,631	Not included in Ending Balance
Less: Uses of Funds	0	0	0	0	0	0	0	0	0	0	0	
Total Balance/(Deficiency) of Funds	2,040,044	(585,520)	11,220	(54,349)	(56,676)	24,939	53,462	(224,747)	(580,083)	(558,997)	672,354	
Ending Balance	$11,766,110	$11,180,590	$11,191,810	$11,137,461	$11,080,784	$11,105,723	$11,159,185	$10,934,437	$10,354,355	$9,795,358	$10,467,712	
Minimum reserve = 60 days of annual O&M	$3,226,596	$3,538,388	$3,677,648	$3,794,211	$3,916,065	$4,039,623	$4,159,199	$4,317,742	$4,485,379	$4,661,171	$4,645,787	
Maximum reserve = 180 days of annual O&M	$9,679,789	$10,615,163	$11,032,944	$11,382,634	$11,748,196	$12,118,869	$12,477,598	$12,953,227	$13,456,137	$13,983,513	$13,937,362	
	2,086,321	565,427	158,866	(245,173)	(667,412)	(1,013,145)	(1,318,414)	(2,018,789)	(3,101,783)	(4,188,155)	(3,469,650)	
Target (4 months)	6,542,821	7,175,064	7,457,453	7,693,817	7,940,910	8,191,458	8,433,932	8,755,422	9,095,352	9,451,819	9,420,624	
Sewer Rate Stabilzation Fund - 305												
Beginning Cash Reserve Balance	$11,950,251	$12,049,369	$12,153,073	$12,447,398	$12,748,796	$13,057,436	$13,373,489	$13,697,132	$14,028,545	$14,262,782	$14,607,665	
Plus: From Enterprise Fund												
Calculated Interest	108,118	112,704	303,595	310,946	318,474	326,183	334,076	342,160	245,306	356,285	364,898	
Transfers In	194,483	0	0	0	0	0	0	0	0	0	0	
Less: Uses of Funds												
Operating Expenditures	9,000	9,000	$9,270	9,548	9,835	10,130	10,433	10,746	11,069	11,401	11,743	Miscellaneous
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	
Ending Balance	$12,049,369	$12,153,073	$12,447,398	$12,748,796	$13,057,436	$13,373,489	$13,697,132	$14,028,545	$14,262,782	$14,607,665	$14,960,821	

Notes:
[1] Interest Income Calculated on Enterprise Funds Prior proposed rate adjustments.
[2] Transfer for Replacement Fund Capital Projects, per ENGR's Replace $23,405,885

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 3 - Replacement Fund

	Budget	Projected										
	FY 2022	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	Notes
Beginning Balance	$32,272,598	$25,539,848	$24,237,373	$25,334,029	$19,677,626	$20,975,379	$23,710,387	$23,705,001	$23,259,804	$17,806,135	$10,880,734	
Replacement Revenues												
Capacity Reserve Fees	$2,000,231	$3,302,790	$2,282,888	$1,511,938	$2,824,575	$2,881,067	$2,938,688	$2,997,462	$3,057,411	$3,118,559	$3,180,930	Input
Transfers from Operations	1,800,000	2,100,000	2,400,000	2,700,000	3,000,000	3,300,000	3,700,000	4,100,000	4,500,000	4,500,000	4,500,000	
Interest Income	322,726	255,398	490,806	445,660	402,505	442,433	469,459	464,998	406,593	284,028	290,776	Calculated
Total Replacement Revenues	$4,122,957	$5,658,188	$5,173,694	$4,657,598	$6,227,080	$6,623,500	$7,108,147	$7,562,460	$7,964,004	$7,902,588	$7,971,706	
Total Replacement Funds Available	$36,395,555	$31,198,036	$29,411,067	$29,991,627	$25,904,706	$27,598,879	$30,818,534	$31,267,461	$31,223,808	$25,708,723	$18,852,440	
Replacement Expenses												
Sewer Replacement O&M												
Other Expenses												
Expenses	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	As Miscellaneous
Allocated Costs	279,600	279,600	287,988	296,628	305,526	314,692	324,133	333,857	343,873	354,189	364,815	As Labor
Total Other Expenses	$279,600	$279,600	$287,988	$296,628	$305,526	$314,692	$324,133	$333,857	$343,873	$354,189	$364,815	
Non-Capitalized Projects	674,094	$124,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	CIP
Total Sewer Replacement O&M	**$953,694**	**$403,600**	**$287,988**	**$296,628**	**$305,526**	**$314,692**	**$324,133**	**$333,857**	**$343,873**	**$354,189**	**$364,815**	
Total Replacement Capital Projects	$9,902,013	$6,557,063	$3,789,050	$10,017,374	$4,623,800	$3,573,800	$6,789,400	$7,673,800	$13,073,800	$14,473,800	$0	See exh. 4A - 2
Debt Service												
1997 Ref Rev Bond (P&I) - Repl.	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	Debt Schedule
LAVWMA debt	0	0	0	0	0	0	0	0	0	0	0	Debt Schedule
New Replacement Debt Payments	0	0	0	0	0	0	0	0	0	0	0	Calculated
Total Debt Service	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Total Replacement Expenses	$10,855,707	$6,960,663	$4,077,038	$10,314,002	$4,929,326	$3,888,492	$7,113,533	$8,007,657	$13,417,673	$14,827,989	$364,815	
Ending Balance Sewer Replacement Fund	$25,539,848	$24,237,373	$25,334,029	$19,677,626	$20,975,379	$23,710,387	$23,705,001	$23,259,804	$17,806,135	$10,880,734	$18,487,626	

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Expansion Fund

	Budget	Projected										
	FY 2022	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	Notes
Beginning Balance	$42,061,722	$42,427,087	$46,813,713	$49,569,395	$50,987,697	$53,564,300	$56,174,431	$49,298,739	$54,684,864	$54,184,609	$56,963,118	
Expansion Revenues												
Connection Fees - Expansion Fund	$5,390,725	$8,746,658	$6,045,690	$4,004,010	$7,480,219	$7,629,823	$7,782,420	$7,938,068	$8,096,829	$8,258,766	$8,423,941	Input
Transfers from Replacement	0	0	0	0	0	0	0	0	0	0	0	Input
Transfers from Operations	0	0	0	0	0	0	0	0	0	0	0	Input
Interest	420,617	386,284	954,288	995,615	1,035,168	1,086,522	1,044,289	1,029,541	1,077,916	1,100,473	1,223,502	Calculated
Total Expansion Revenues	$5,811,342	$9,132,942	$6,999,978	$4,999,625	$8,515,387	$8,716,345	$8,826,709	$8,967,609	$9,174,745	$9,359,239	$9,647,443	
Total Expansion Funds Available	$47,873,064	$51,560,029	$53,813,691	$54,569,019	$59,503,084	$62,280,646	$65,001,139	$58,266,348	$63,859,609	$63,543,848	$66,610,561	
Expansion Expenses												
Sewer Expansion O&M												
Other Expenses												
EBDA Capacity Payment	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Allocated Costs	0	0	0	0	0	0	0	0	0	0	0	As Miscellaneous
Total Other Expenses	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Non-Captialized Projects	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	CIP
Total Sewer Expansion O&M	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
Total Expansion Capital Projects	$4,934,286	$1,165,640	$661,250	$0	$2,358,000	$2,525,000	$12,120,000	$0	$6,094,000	$3,000,000	$0	See Exh. 4B - 2
Debt Service												
Regional Bank Bond	0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	Debt Schedule
LAVWMA debt	511,691	3,580,676	3,583,047	3,581,323	3,580,784	3,581,215	3,582,400	3,581,484	3,580,999	3,580,730	0	Debt Schedule
Other Expansion Related Debt Payments	0	0	0	0	0	0	0	0	0	0	0	Debt Schedule
Total Debt Service	$511,691	$3,580,676	$3,583,047	$3,581,323	$3,580,784	$3,581,215	$3,582,400	$3,581,484	$3,580,999	$3,580,730	$0	
Total Expansion Expenses	**$5,445,977**	**$4,746,316**	**$4,244,297**	**$3,581,323**	**$5,938,784**	**$6,106,215**	**$15,702,400**	**$3,581,484**	**$9,674,999**	**$6,580,730**	**$0**	
Ending Balance Sewer Expansion Fund	**$42,427,087**	**$46,813,713**	**$49,569,395**	**$50,987,697**	**$53,564,300**	**$56,174,431**	**$49,298,739**	**$54,684,864**	**$54,184,609**	**$56,963,118**	**$66,610,561**	

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 5 - Capital Improvement Plan

	% Split	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Future	Total
Replacement (Fund 310)													
General													
District Offices Accessability Improvements	53%							$265,000					$265,000
District offices Backup Generator Replacement	50%		475,000										475,000
Industrial Control Network Security Essentials	52%	139,104											139,104
Enterprise Resource Program System Conversion	50%	375,000											375,000
Distric Office Roof Repair	50%	35,000											35,000
Computing Infrastructure Replacement	50%	80,000	60,000										140,000
Wide Area Network Communications Phase 2	46%	62,378											62,378
Fleet Replacement Program	30%			90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	450,000	1,170,000
Facilities Asset Replacement Program	66%			283,800	283,800	283,800	283,800	283,800	283,800	283,800	283,800	1,419,000	3,689,400
Network Infrasturature and Security	50%		50,000	75,000	125,000		250,000						500,000
Regional Wastewater Treatment													
Cogeneration room Cooling	100%	111,000											111,000
East Amador Lift Station Rehabilitation	100%	1,350,000											1,350,000
Cogeneration Engine #4	100%			1,000,000	7,000,000								8,000,000
WWTP Security Improvements	100%				454,574								454,574
WWTP /Biosolids Master Plan	15%			97,500									97,500
Flocculation Baffles in Secondary Clarifiers	100%				80,000								80,000
Recoating and Rehabilition of Digester 3, 2, and 1	100%					350,000	350,000	500,000					1,200,000
Inner Sewer Flow Metering	100%						500,000						500,000
Backup Power at Laboratory	80%			72,000									72,000
Laboratory Cabinetry Replacement	80%			160,000									160,000
WWTP Energy Master Plan	80%	640,000											640,000
WWTP HVAC Replacement	100%	60,000	150,000										210,000
WWTP Roof Replacement	100%		300,000										300,000
Cogen Catalyst Housing Replacement	100%	310,000											310,000
WWTP Process Assessement	100%	100,000	175,000										275,000
WWTP Adminstration Building (Building A) Remodel/Renovation	100%		100,000										100,000
WWTP Fire Alarm System Improvement	100%	143,120											143,120
Biogas Treatment System Improvements	33%	747,450	426,360										1,173,810
EPS1 and EPS2 Pump Modifications	100%		100,703										100,703
Primary Sedimentation Expansion and Improvement	15%	507,395											507,395
biogas Flare Improvements	100%	340,000	920,000										1,260,000
RWTF Replacement and Rehabilitation Program	100%	500,000	500,000	1,200,000	1,600,000	1,900,000	2,100,000	2,300,000	2,300,000	2,100,000	2,100,000	6,500,000	23,100,000
WWTP SCADA Improvements	100%	3,030,000	1,000,000										4,030,000
WWTP Electrical System Master Plan	100%		500,000										500,000
Alum Addition	75%	1,144,500											1,144,500
Wet Weather Flow Capacity and Chlorine Contact Tank Dewatering	85%			610,750									610,750
WWTP Recylced and Potable Water Systems	100%			200,000	184,000								384,000
Public Outreach Signage at WWTP	100%		100,000										100,000
Recoating of Digester Interior Covers 3, 2 and 1	100%	227,066											227,066
Hypochlorite Building Rehabilitation	100%		490,000										490,000
WWTP Motor Control Center and Distribution Panel "A: Improvements	100%							1,350,600					1,350,600
WWTP Pavement Repair	100%				200,000								200,000
WWTP Fencing and Security - Phase 2	100%		1,210,000										1,210,000
Odor Reduction Tower Replacment	100%					2,000,000							2,000,000
Cogeneration Engine Replacement	100%							2,000,000	5,000,000	5,000,000			12,000,000
Nutrient Removal	80%									5,600,000	12,000,000	12,000,000	29,600,000
Total Replacement Fund CIP		$9,902,013	$6,557,063	$3,789,050	$10,017,374	$4,623,800	$3,573,800	$6,789,400	$7,673,800	$13,073,800	$14,473,800	$20,369,000	$100,842,900

Dublin San Ramon Service District
Regional Sewer Utility
Revenue Requirement
Exhibit 5 - Capital Improvement Plan

	% Split	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Future	Total
Expansion (Fund 320)													
Regional Wastewater Treatment	85%			$552,500									$552,500
WWTP/Biosolids Master Plan	20%	160,000											160,000
WWTP Energy Master Plan	67%	1,517,550	865,640										2,383,190
Biogas Treatment System Improvements	85%	2,875,236											2,875,236
Primary Sedimentation Expansion and Improvements	25%	381,500											381,500
Alum Addition	15%			108,750									108,750
Wet Weather Flow Capacity and Chlorine Contact Tank Dewatering	100%		300,000				2,525,000	12,120,000				11,900,000	26,845,000
Biosolids Dewatering Facility	100%											5,560,000	5,560,000
Emergency Power for Distribution Panel-D	100%									4,694,000			4,694,000
Cover Primary Clarifiers	100%					2,358,000							2,358,000
Nutrient Removal	20%									1,400,000	3,000,000	3,000,000	7,400,000
Total Expansion Fund CIP		$4,934,286	$1,165,640	$661,250	$0	$2,358,000	$2,525,000	$12,120,000	$0	$6,094,000	$3,000,000	$20,460,000	$53,318,176

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
RESIDENTIAL														
Single Family														
	$/Bi-Month/Unit													
Rate/Acct	$59.53	17,725	0	17,725	0	17,725	0	17,725	0	17,725	0	17,725	0	17,725
Revenue		$1,055,169	$0	$1,055,169	$0	$1,055,169	$0	$1,055,169	$0	$1,055,169	$0	$1,055,169	$0	$6,331,016
Townhouse														
	$/Bi-Month/Unit													
Rate/Acct	$59.53	259	0	259	0	259	0	259	0	259	0	259	0	259
Revenue		$15,418	$0	$15,418	$0	$15,418	$0	$15,418	$0	$15,418	$0	$15,418	$0	$92,510
Condominium														
	$/Bi-Month/Unit													
Rate/Acct	$39.61	6,300	0	6,300	0	6,300	0	6,300	0	6,300	0	6,300	0	6,300
Revenue		$249,543	$0	$249,543	$0	$249,543	$0	$249,543	$0	$249,543	$0	$249,543	$0	$1,497,258
Duplex														
	$/Bi-Month/Unit													
Rate/Acct	$119.06	41	0	41	0	41	0	41	0	41	0	41	0	41
Revenue		$4,881	$0	$4,881	$0	$4,881	$0	$4,881	$0	$4,881	$0	$4,881	$0	$29,289
Single Family Home with 2nd Dwelling Unit														
	$/Bi-Month/Unit													
Rate/Acct	$92.67	178	0	178	0	178	0	178	0	178	0	178	0	178
Revenue		$16,495	$0	$16,495	$0	$16,495	$0	$16,495	$0	$16,495	$0	$16,495	$0	$98,972
Multi-Family														
	$/Bi-Month/Unit													
Rate/Acct	$33.14	6,490	0	6,490	0	6,490	0	6,490	0	6,490	0	6,490	0	6,490
Revenue		$215,079	$0	$215,079	$0	$215,079	$0	$215,079	$0	$215,079	$0	$215,079	$0	$1,290,472
TOTAL RESIDENTIAL REVENUE		$1,556,586	$0	$1,556,586	$0	$1,556,586	$0	$1,556,586	$0	$1,556,586	$0	$1,556,586	$0	$9,339,515

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
COMMERCIAL														
Low														
	$/100 CF													
Rate/Consumption	$2.70	16,705	19,030	21,163	20,975	19,149	17,325	15,816	14,829	14,682	13,895	14,803	16,264	204,633
Revenue		$45,104	$51,380	$57,140	$56,631	$51,701	$46,778	$42,702	$40,038	$39,641	$37,515	$39,967	$43,913	$552,509
Medium														
	$/100 CF													
Rate/Consumption	$5.43	6,742	7,228	7,657	7,613	7,448	6,969	7,010	6,999	6,575	6,166	6,531	6,989	83,925
Revenue		$36,609	$39,245	$41,578	$41,336	$40,443	$37,839	$38,062	$38,005	$35,702	$33,481	$35,463	$37,950	$455,713
High														
	$/100 CF													
Rate/Consumption	$7.58	2,759	2,655	2,803	2,597	2,511	2,430	2,317	2,496	2,476	2,506	2,546	2,728	30,821
Revenue		$20,909	$20,125	$21,247	$19,681	$19,033	$18,416	$17,559	$18,920	$18,764	$18,992	$19,299	$20,678	$233,623
TOTAL COMMERCIAL REVENUE		$102,622	$110,750	$119,964	$117,648	$111,177	$103,032	$98,323	$96,963	$94,108	$89,988	$94,729	$102,541	$1,241,845
INSTITUTIONAL														
School (submetered)														
	$/100 CF													
Rate/Consumption	$2.70	1,848	1,825	1,878	2,517	2,534	2,015	1,947	1,164	1,188	2,171	2,273	1,976	23,333
Revenue		$4,990	$4,926	$5,069	$6,796	$6,842	$5,439	$5,256	$3,143	$3,208	$5,860	$6,136	$5,335	$62,999
School (non-submetered)														
	$/100 CF													
Rate/Consumption	$2.07	0	0	0	0	0	0	0	0	0	0	0	0	0
Revenue		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Institutional All Others														
	$/100 CF													
Rate/Consumption	$2.70	801	588	588	1,151	1,151	1,056	1,056	930	930	1,106	1,106	801	11,260
Revenue		$2,163	$1,586	$1,586	$3,106	$3,106	$2,850	$2,850	$2,510	$2,510	$2,986	$2,986	$2,163	$30,402
TOTAL INSTITUTIONAL REVENUE		$7,152	$6,512	$6,656	$9,902	$9,948	$8,289	$8,105	$5,652	$5,717	$8,847	$9,122	$7,498	$93,401

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
BUREAU OF PRISONS (FCI)														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Peak Month Loadings	***$/CCF***													
A - Less than 1,000 mg/L	9.30	6,783	6,145	7,012	6,799	6,464	6,197	6,127	6,118	5,602	5,765	5,367	5,538	73,917
B - Between 1,000 and 1,500 mg/L	11.69	0	0	0	0	0	0	0	0	0	0	0	0	0
C - Greater than 1,500 mg/L	14.09	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Demand Charge		$63,082	$57,149	$65,208	$63,234	$60,113	$57,632	$56,983	$56,898	$52,097	$53,614	$49,911	$51,504	$687,425
TOTAL PRISONS REVENUES		$63,082	$57,149	$65,208	$63,234	$60,113	$57,632	$56,983	$56,898	$52,097	$53,614	$49,911	$51,504	$687,425
SANTA RITA JAIL														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Peak Month Loadings	***$/CCF***													
A - Less than 1,000 mg/L	9.30	6,552	6,298	7,363	7,330	7,616	7,241	7,188	6,711	6,827	7,566	7,491	8,172	86,355
B - Between 1,000 and 1,500 mg/L	11.69	0	0	0	0	0	0	0	0	0	0	0	0	0
C - Greater than 1,500 mg/L	14.09	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Demand Charge		$60,931	$58,569	$68,477	$68,166	$70,827	$67,346	$66,848	$62,410	$63,492	$70,367	$69,671	$75,999	$803,101
TOTAL JAIL REVENUES		$60,931	$58,569	$68,477	$68,166	$70,827	$67,346	$66,848	$62,410	$63,492	$70,367	$69,671	$75,999	$803,101

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
Internal Filter Backwash (DERWA)														
	$/Connec.													
Connections	$6.65	1	0	1	0	1	0	1	0	1	0	1	0	1
Total Connection Charge		$7	$0	$7	$0	$7	$0	$7	$0	$7	$0	$7	$0	$40
Flow in CCF	$0.0942	21,768	22,086	18,172	11,321	13,149	8,267	4,695	5,361	9,900	20,089	18,724	21,087	174,617
	$/MG													
Demand	$125.90	16.29	16.53	13.60	8.47	9.84	6.19	3.51	4.01	7.41	15.04	14.02	15.78	130.704
BOD lbs	0.05795	16,533	18,248	10,680	10,884	21,191	5,935	2,842	3,325	6,591	22,385	27,644	37,188	183,447
TSS lbs	0.01937	104,781	142,397	124,600	83,644	88,918	53,106	11,101	21,261	61,889	154,063	115,602	146,909	1,108,271
Total Demand Charge		$5,039	$5,897	$4,745	$3,318	$4,189	$2,152	$822	$1,110	$2,514	$6,174	$5,606	$6,988	$48,553
Total Backwash Revenue		$5,046	$5,897	$4,751	$3,318	$4,196	$2,152	$829	$1,110	$2,520	$6,174	$5,612	$6,988	$48,592

SUMMARY -

	# Of Accounts	Consumption CCF (FY2021)	Revs At Present Rates
RESIDENTIAL			
Single Family	17,725	2,372,909	$6,331,016
Townhouse	259	20,008	92,510
Condominium	6,300	334,798	1,497,258
Duplex	41	5,882	29,289
Single Family Home with 2nd Dwellir	178	23,829	63,578
Second Dwelling	178	12,487	35,394
Multi-Family	6,490	455,291	1,290,472
COMMERCIAL			
Low	464	204,633	$552,509
Medium	91	83,925	455,713
High	12	30,821	233,623
INSTITUTIONAL			
School (submetered)	37	23,333	62,999
School (non-submetered)	0	0	0
Institutional All Others	1	11,260	30,402
INDUSTRIAL/DEMAND			
Bureau of Prisons (FCI)	1	73,917	687,425
Santa Rita Jail	1	86,355	803,101
DERWA Internal Backwash	1	174,617	48,592
Total	31,779	3,914,066	$12,213,880

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
RESIDENTIAL														
Single Family														
	$/Bi-Month/Unit													
Rate/Acct	$59.53	18,783		18,783		18,783		18,783		18,783		18,783		18,783
Revenue		$1,118,152	$0	$1,118,152	$0	$1,118,152	$0	$1,118,152	$0	$1,118,152	$0	$1,118,152	$0	$6,708,912
Condominium														
	$/Bi-Month/Unit													
Rate/Acct	$39.61	1,584	0	1,584	0	1,584	0	1,584	0	1,584	0	1,584	0	1,584
Revenue		$62,742	$0	$62,742	$0	$62,742	$0	$62,742	$0	$62,742	$0	$62,742	$0	$376,453
Single Family Home with 2nd Dwelling Unit														
	$/Bi-Month/Unit													
Rate/Acct	$92.67	203	0	203	0	203	0	203	0	203	0	203	0	203
Revenue		$18,812	$0	$18,812	$0	$18,812	$0	$18,812	$0	$18,812	$0	$18,812	$0	$112,872
Multi-Family														
	$/Bi-Month/Unit													
Rate/Acct	$33.14	5,800	0	5,800	0	5,800	0	5,800	0	5,800	0	5,800	0	5,800
Revenue		$192,212	$0	$192,212	$0	$192,212	$0	$192,212	$0	$192,212	$0	$192,212	$0	$1,153,272
TOTAL RESIDENTIAL REVENUE		$1,391,918	$0	$1,391,918	$0	$1,391,918	$0	$1,391,918	$0	$1,391,918	$0	$1,391,918	$0	$8,351,509

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
COMMERCIAL														
Low														
	$/100 CF													
Rate/Consumption	$2.70	43,910	11,243	42,699	11,734	45,841	15,649	45,855	21,581	50,945	20,204	45,699	12,808	368,168
Revenue		$118,557	$30,356	$115,287	$31,682	$123,771	$42,252	$123,809	$58,269	$137,552	$54,551	$123,387	$34,582	$994,054
Medium														
	$/100 CF													
Rate/Consumption	$5.43	16,810	4,859	13,317	4,908	15,343	4,823	16,023	6,139	17,384	6,736	15,018	5,182	126,542
Revenue		$91,278	$26,384	$72,311	$26,650	$83,312	$26,189	$87,005	$33,335	$94,395	$36,576	$81,548	$28,138	$687,123
High														
	$/100 CF													
Rate/Consumption	$7.58	1,931	1,192	1,599	1,251	2,021	1,251	1,762	2,019	1,695	1,969	1,444	1,219	19,353
Revenue		$14,637	$9,035	$12,120	$9,483	$15,319	$9,483	$13,356	$15,304	$12,848	$14,925	$10,946	$9,240	$146,696
TOTAL COMMERCIAL REVENUE		$224,472	$65,776	$199,719	$67,815	$222,402	$77,924	$224,169	$106,907	$244,795	$106,052	$215,881	$71,960	$1,827,872
INSTITUTIONAL														
School (submetered)														
	$/100 CF													
Rate/Consumption	$2.70	729	1,350	934	702	1,208	266	140	773	414	95	1,026	764	8,401
Revenue		1,968	3,645	2,522	1,895	3,262	718	378	2,087	1,118	257	2,770	2,063	22,683
School (non-submetered)														
	$/100 CF													
Rate/Consumption	$2.07		20		22	6		13	55		28		31	175
Revenue		$0	$41	$0	$46	$12	$0	$27	$114	$0	$58	$0	$64	$362
Institutional All Others														
	$/100 CF													
Rate/Consumption	$2.70	0	0	0	0	0	0	0	0	0	0	0	0	0
Revenue		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
TOTAL INSTITUTIONAL REVENUE		$1,968	$3,686	$2,522	$1,941	$3,274	$718	$405	$2,201	$1,118	$314	$2,770	$2,127	$23,045

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
A1 Enterprises (Septic)														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Peak Month Loadings	***$/Gallon***													
Septic Rate	$0.069	24,650	22,950	28,800	31,150	29,500	34,950	26,300	28,150	27,800	37,500	23,600	23,600	338,950
Total Demand Charge		$1,701	$1,584	$1,987	$2,149	$2,036	$2,412	$1,815	$1,942	$1,918	$2,588	$1,628	$1,628	$23,388
TOTAL INDUSTRIAL REVENUES		$1,701	$1,584	$1,987	$2,149	$2,036	$2,412	$1,815	$1,942	$1,918	$2,588	$1,628	$1,628	$23,388
Clorox														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Peak Month Loadings	***$/Gallon***													
A - Less than 1,000 mg/L	9.30	383	329	337	290	235	325	570	611	704	730	710	734	5,958
B - Between 1,000 and 1,500 mg/L	11.69	0	0	0	0	0	0	0	0	0	0	0	0	0
C - Greater than 1,500 mg/L	14.09	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Demand Charge		$3,566	$3,056	$3,139	$2,700	$2,187	$3,020	$5,299	$5,678	$6,551	$6,785	$6,604	$6,824	$55,409
TOTAL INDUSTRIAL REVENUES		$3,566	$3,056	$3,139	$2,700	$2,187	$3,020	$5,299	$5,678	$6,551	$6,785	$6,604	$6,824	$55,409
Thermo Fisher Scientific														
	$/Connec.													
Connections	$15.16	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$15	$0	$15	$0	$15	$0	$15	$0	$15	$0	$15	$91
Peak Month Loadings	***$/MGD***													
A - Less than 1,000 mg/L	9.30	531	568	759	886	1,185	1,307	1,738	1,695	1,519	1,286	574	593	12,642
B - Between 1,000 and 1,500 mg/L	11.69	0	0	0	0	0	0	0	0	0	0	0	0	0
C - Greater than 1,500 mg/L	14.09	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Demand Charge		$4,938	$5,281	$7,058	$8,237	$11,023	$12,160	$16,162	$15,759	$14,130	$11,964	$5,339	$5,517	$117,570
TOTAL INDUSTRIAL REVENUES		$4,938	$5,296	$7,058	$8,253	$11,023	$12,175	$16,162	$15,774	$14,130	$11,979	$5,339	$5,533	$117,660

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
Roche Molecular Systems														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Peak Month Loadings	***$/MGD***													
A - Less than 1,000 mg/L	9.30	80	109	176	253	432	476	630	616	557	487	260	268	4,345
B - Between 1,000 and 1,500 mg/L	11.69	0	0	0	0	0	0	0	0	0	0	0	0	0
C - Greater than 1,500 mg/L	14.09	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Demand Charge		$741	$1,015	$1,634	$2,351	$4,022	$4,426	$5,862	$5,731	$5,184	$4,526	$2,415	$2,496	$40,405
TOTAL INDUSTRIAL REVENUES		$741	$1,015	$1,634	$2,351	$4,022	$4,426	$5,862	$5,731	$5,184	$4,526	$2,415	$2,496	$40,405
San Francsco PUC														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Peak Month Loadings	***$/MGD***													
A - Less than 1,000 mg/L	9.30	19	40	25	21	23	27	43	29	32	24	27	32	342
B - Between 1,000 and 1,500 mg/L	11.69	0	0	0	0	0	0	0	0	0	0	0	0	0
C - Greater than 1,500 mg/L	14.09	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Demand Charge		$174	$373	$230	$199	$211	$249	$398	$274	$298	$224	$249	$298	$3,176
TOTAL INDUSTRIAL REVENUES		$174	$373	$230	$199	$211	$249	$398	$274	$298	$224	$249	$298	$3,176
CASTLEWOOD														
	$/Connec.													
Residential	$59.53	0	202	0	202	0	202	0	202	0	202	0	202	202
Total Connection Charge		$0	$12,022	$0	$12,022	$0	$12,022	$0	$12,022	$0	$12,022	$0	$12,022	$72,133
	$/CCF													
Residential Consumption	0.00		5,493		5,493		5,493		5,493		5,493		5,493	32,960
Commercial	$2.70	0	1,845	0	1,845	0	1,845	0	1,845	0	1,845	0	1,845	11,069
Total Commercial Charge		$0	$4,981	$0	$4,981	$0	$4,981	$0	$4,981	$0	$4,981	$0	$4,981	$29,888
TOTAL CASTLEWOOD REVENUES		$0	$17,003	$0	$17,003	$0	$17,003	$0	$17,003	$0	$17,003	$0	$17,003	$102,021

		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
FAIRGROUNDS														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	$/100 CF													
Demand	$2.70	0	6,319	0	6,319	0	6,319	0	6,319	0	6,319	0	6,319	37,913
Total Demand Charge		$0	$17,061	$0	$17,061	$0	$17,061	$0	$17,061	$0	$17,061	$0	$17,061	$102,364
TOTAL FAIRGROUNDS REVENUES		$0	$17,061	$0	$17,061	$0	$17,061	$0	$17,061	$0	$17,061	$0	$17,061	$102,364
		$1,601,248	$105,110	$1,577,334	$105,969	$1,600,818	$115,118	$1,599,495	$145,115	$1,620,937	$143,018	$1,593,385	$109,779	$10,317,327

SUMMARY

	# Of Customers	Consumpt. CCF (FY2021)	Revs At Prsnt Rates
RESIDENTIAL			
Single-Family	19,188	3,131,627	$6,853,552
Condominiums	1,584	86,472	376,453
Multiple-Family	6,003	484,991	1,153,272
COMMERCIAL			
Low	754	368,168	$994,054
Medium	157	126,542	687,123
High	6	19,353	146,696
INSTITUTIONAL			
Schools (Submetered)	12	8,401	$22,683
Schools (Not Submetered)	4	175	362
Other Institutional	1	0	0
INDUSTRIAL/DEMAND			
A1 Enterprise (Septic)	1	453	23,388
Clorox	1	5,958	55,409
D.R. Horton			
Roche Molecular Systems	1	4,345	40,405
San Francisco PUC	1	342	3,176
Thermo Fisher Scientific	1	12,642	117,660
Castlewood	0	0	0
Fairgrounds	0	0	0
	27,714	4,249,468	$10,474,233
Total	27,714	4,249,468	$10,474,233

Dublin San Ramon Service District
Regional Sewer Utility
Development of Distribution Factors
Exhibit 8 - Volume Related

	Volume Allocation						
	FYE21 Annual Water Flow (CCF)	Winter Water Factor	Annual Sewer Flow (CCF)	1.8% Inflow and Infiltration	Total Annual Flow at Plant (CCF)	Avg. Daily Flow At Plant (MGD)	Combined % of Total
Residential							
Single Family	5,554,255	51.70%	2,871,598	51,689	2,923,287	5.99	57.4%
Condominium	421,270	88.30%	371,981	6,696	378,677	0.78	7.4%
Multi-Family	952,769	85.30%	812,712	14,629	827,341	1.70	16.2%
Commercial							
Low	572,801	65.67%	376,148	6,771	382,919	0.79	7.5%
Medium	210,467	67.38%	141,807	2,553	144,359	0.30	2.8%
High	50,174	75.87%	38,067	685	38,752	0.08	0.8%
Institutional							
School (submetered)	31,734	83.00%	26,339	474	26,813	0.05	0.5%
School (non-submetered)	175	63.70%	111	2	113	0.00	0.0%
Institutional All Others	11,260	72.00%	8,107	146	8,253	0.02	0.2%
Industrial							
Bureau of Prisons (FCI)	73,917	100.00%	73,917	1,330	75,247	0.15	1.5%
Santa Rita Jail	86,355	100.00%	86,355	1,554	87,909	0.18	1.7%
DERWA Internal Backwash	174,617	100.00%	174,617	0	174,617	0.36	3.4%
A1 Enterprise (Septic)	453	100.00%	453	0	453	0.00	0.0%
Clorox	5,958	100.00%	5,958	107	6,065	0.01	0.1%
D.R. Horton	0	100.00%	0	0	0	0.00	0.0%
Roche Molecular Systems	4,345	100.00%	4,345	78	4,423	0.01	0.1%
San Francisco PUC	342	100.00%	342	6	348	0.00	0.0%
Thermo Fisher Scientific	12,642	100.00%	12,642	228	12,869	0.03	0.3%
Castlewood	0	51.70%	0	0	0	0.00	0.0%
Fairgrounds	0	70.00%	0	0	0	0.00	0.0%
Total	8,163,534		5,005,499	86,948	5,092,447	10.44	100.0%

(VOL - 1)

0.623804269

Dublin San Ramon Service District
Regional Sewer Utility
Development of Distribution Factors
Exhibit 9 - Customer Related

	Actual Customer		Weighted Customer			
	Number of Accounts	Combined % of Total	Number of Accounts	Weighting Factor	Weighted Customer	Combined % of Total
Residential						
Single Family	37,784	63.09%	37,784	1.0	37,784	61.50%
Condominium	7,884	13.16%	7,884	1.0	7,884	12.83%
Multi-Family	12,671	21.16%	12,671	1.0	12,671	20.62%
Commercial						
Low	1,220	2.04%	1,220	2.0	2,440	3.97%
Medium	248	0.41%	248	2.0	496	0.81%
High	18	0.03%	18	2.0	36	0.06%
Institutional						
School (submetered)	49	0.08%	49	2.0	98	0.16%
School (non-submetered)	4	0.01%	4	2.0	8	0.01%
Institutional All Others	2	0.00%	2	2.0	4	0.01%
Industrial						
Bureau of Prisons (FCI)	1	0.00%	1	2.0	2	0.00%
Santa Rita Jail	1	0.00%	1	2.0	2	0.00%
DERWA Internal Backwash	1	0.00%	1	2.0	2	0.00%
A1 Enterprise (Septic)	1	0.00%	1	2.0	2	0.00%
Clorox	1	0.00%	1	2.0	2	0.00%
D.R. Horton	0	0.00%	0	2.0	0	0.00%
Roche Molecular Systems	1	0.00%	1	2.0	2	0.00%
San Francisco PUC	1	0.00%	1	2.0	2	0.00%
Thermo Fisher Scientific	1	0.00%	1	2.0	2	0.00%
Castlewood	0	0.00%	0	1.0	0	0.00%
Fairgrounds	0	0.00%	0	2.0	0	0.00%
Total	59,888	100.00%	59,888		61,437	100.00%
	(AC - 1)					**(WCA - 1)**

Dublin San Ramon Service District
Regional Sewer Utility
Development of Distribution Factors
Exhibit 10 - Strength Related

	Annual Flow (CCF)	Biochemical Oxygen Demand			Total Suspended Solids		
		Avg. Factor [1] (mg/l)	Calculated Pounds	Combined % of Total	Avg. Factor [1] (mg/l)	Calculated Pounds	Combined % of Total
Residential							
Single Family	2,923,287	229	4,181,541	52.20%	245	4,473,704	47.24%
Condominium	378,677	229	541,669	6.76%	245	579,515	6.12%
Multi-Family	827,341	229	1,183,449	14.77%	245	1,266,136	13.37%
Commercial							
Low	382,919	300	717,558	8.96%	300	717,559	7.58%
Medium	144,359	600	541,035	6.75%	600	541,035	5.71%
High	38,752	800	193,649	2.42%	800	193,650	2.04%
Institutional							
School (submetered)	26,813	229	38,354	0.48%	245	41,034	0.43%
School (non-submetered)	113	229	162	0.00%	245	174	0.00%
Institutional All Others	8,253	229	11,805	0.15%	245	12,630	0.13%
Industrial					-		
Bureau of Prisons (FCI)	75,247	251	117,976	1.47%	392	184,249	1.95%
Santa Rita Jail	87,909	372	204,271	2.55%	449	246,554	2.60%
DERWA Internal Backwash	174,617	174	189,787	2.37%	1,064	1,160,536	12.25%
A1 Enterprise (Septic)	453	3,577	10,124	0.13%	3,572	10,110	0.11%
Clorox	6,065	208	7,880	0.10%	308	11,669	0.12%
D.R. Horton	0	0	0	0.00%	-	0	0.00%
Roche Molecular Systems	4,423	242	6,686	0.08%	296	8,177	0.09%
San Francisco PUC	348	147	319	0.00%	174	378	0.00%
Thermo Fisher Scientific	12,869	795	63,908	0.80%	297	23,875	0.25%
Castlewood	0	240	0	0.00%	250	0	0.00%
Fairgrounds	0	240	0	0.00%	250	0	0.00%
Total	5,092,447		8,010,175	100.00%		9,470,985	100.00%
				(BOD - 1)			**(TSS - 1)**

Note: [1] Provided By DSRSD in File "RWW - 5C.xlsx"

5,559

Dublin San Ramon Service District
Regional Sewer Utility
Development of Distribution Factors
Exhibit 11 - Revenue Related

	Projected Revenue FY 2024	Combined % of Total
Residential		
Single Family	$13,495,635	58.81%
Condominium	$1,873,711	8.17%
Multi-Family	$2,479,137	10.80%
Commercial		
Low	$1,678,814	7.32%
Medium	$1,142,836	4.98%
High	$380,319	1.66%
Institutional		
School (submetered)	$85,682	0.37%
School (non-submetered)	$362	0.00%
Institutional All Others	$30,402	0.13%
Industrial		
Bureau of Prisons (FCI)	687,425	3.00%
Santa Rita Jail	803,101	3.50%
DERWA Internal Backwash	49,564	0.22%
A1 Enterprise (Septic)	23,388	0.10%
Clorox	55,409	0.24%
D.R. Horton	0	0.00%
Roche Molecular Systems	40,405	0.18%
San Francisco PUC	3,176	0.01%
Thermo Fisher Scientific	117,660	0.51%
Castlewood	0	0.00%
Fairgrounds	0	0.00%
Total	$22,947,027	100.00%

(RR - 1)

Dublin San Ramon Service District
Regional Sewer Utility
Functionalization and Classification
Exhibit 12 - Plant In Service

Account Name	FY 2023	Operating Volume (VOL-1)	Strength Related: Bio-oxygen Demand (BOD-1)	Strength Related: Suspended Solids (TSS-1)	Weighted for: Actual Customer (AC-1)	Weighted for: Customer Acct/Svcs (WCA-1)
Plant In Service						
Headworks						
Raw Sewage & Vactor Septage	$41,600	$20,800	$0	$20,800	$0	$0
Bar Screen	4,558,700	2,279,350	0	2,279,350	0	0
Primary Treatment						
Inner Sewer	0	0	0	0	0	0
Influent Pump Station	895,000	895,000	0	0	0	0
Pre-Aeration	577,200	288,600	0	288,600	0	0
Primary Sedimentation	3,613,100	1,806,550	903,275	903,275	0	0
Secondary Treatment						
RAS/Settled Sewage Channel	83,600	41,800	20,900	20,900	0	0
Aeration	3,171,300	1,585,650	1,585,650	0	0	0
Disinfection	623,700	623,700	0	0	0	0
Secondary Clarifiers	4,096,500	2,048,250	491,580	1,556,670	0	0
Final Effluent						
Diversion	18,600	18,600	0	0	0	0
Pumping	715,200	715,200	0	0	0	0
Wet Weather						
Holding Basins	8,592,700	8,592,700	0	0	0	0
Solids Processing						

Dublin San Ramon Service District
Regional Sewer Utility
Functionalization and Classification
Exhibit 12 - Plant In Service

			Strength Related		Weighted for:	
Account Name	FY 2023	Operating Volume (VOL-1)	Bio-oxygen Demand (BOD-1)	Suspended Solids (TSS-1)	Actual Customer (AC-1)	Customer Acct/Svcs (WCA-1)
DAFT	838,200	419,100	0	419,100	0	0
Anaerobic Digestion	11,260,200	5,630,100	0	5,630,100	0	0
Digested Sludge	760,000	380,000	0	380,000	0	0
Facultative Sludge Lagoons	423,400	211,700	105,850	105,850	0	0
FOG Storage & Distribution	303,700	151,850	0	151,850	0	0

Revenue (RR-1)	Direct (DA)	Basis of Classification
$0		50.0% (VOL-1)/ 50.0% (SS-1)
0		50.0% (VOL-1)/ 50.0% (SS-1)
0		50.0% (VOL-1)/ 50.0% (SS-1)
0		100% (VOL-1)
0		50.0% (VOL-1)/ 50.0% (SS-1)
0		50.0% (VOL-1)/ 25.0% (BOD-1)/ 25.0% (SS-1)
0		50.0% (VOL-1)/ 25.0% (BOD-1)/ 25.0% (SS-1)
0		50.0% (VOL-1)/ 50.0% (BOD-1)
0		100% (VOL-1)
0		50.0% (VOL-1)/ 12.0% (BOD-1)/ 38.0% (SS-1)
0		100% (VOL-1)
0		100% (VOL-1)
0		100% (VOL-1)

Revenue (RR-1)	Direct (DA)	Basis of Classification
0		50.0% (VOL-1)/ 50.0% (SS-1)
0		50.0% (VOL-1)/ 50.0% (SS-1)
0		50.0% (VOL-1)/ 50.0% (SS-1)
0		50.0% (VOL-1)/ 25.0% (BOD-1)/ 25.0% (SS-1)
0		50.0% (VOL-1)/ 50.0% (SS-1)

Dublin San Ramon Service District
Regional Sewer Utility
Functionalization and Classification
Exhibit 12 - Plant In Service

Account Name	FY 2023	Operating Volume (VOL-1)	Strength Related: Bio-oxygen Demand (BOD-1)	Strength Related: Suspended Solids (TSS-1)	Weighted for: Actual Customer (AC-1)	Weighted for: Customer Acct/Svcs (WCA-1)
Cogeneration						
Cogeneration	3,265,350	3,265,350	0	0	0	0
Odor Control						
ORT	35,600	17,800	8,900	8,900	0	0
Biofilter	1,618,000	809,000	404,500	404,500	0	0
Plant Before General	45,491,650	29,801,100	3,520,655	12,169,895	0	0
Utilities & Electrical						
Switches	452,400	150,800	150,800	150,800	0	0
Transformers	261,100	87,033	87,033	87,033	0	0
Distribution Panels	2,976,700	992,233	992,233	992,233	0	0
Environmental Control Systems	543,400	181,133	181,133	181,133	0	0
3 Water System	438,800	146,267	146,267	146,267	0	0
Chilled Water System	133,700	44,567	44,567	44,567	0	0
Boilers	12,000	4,000	4,000	4,000	0	0
Lighting	59,800	19,933	19,933	19,933	0	0
Gas/Oil Storage	3,000	1,000	1,000	1,000	0	0
Non-Process Related	800	267	267	267	0	0
Cogeneration (50%)	3,265,350	1,088,450	1,088,450	1,088,450	0	0
	8,147,050	2,715,683	2,715,683	2,715,683	0	0
Plant in Service	53,638,700	32,516,783	6,236,338	14,885,578	0	0

Revenue (RR-1)	Direct (DA)	Basis of Classification	
0	0	100% (VOL-1)	(VOL-1)
0		50.0% (VOL-1)/ 25.0% (BOD-1)/ 25.0% (SS-1)	VOL-1/BOD-1/SS-1 F11
0		50.0% (VOL-1)/ 25.0% (BOD-1)/ 25.0% (SS-1)	VOL-1/BOD-1/SS-1 F11
0	0		
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0		33.3% (VOL-1)/ 33.3% (BOD-1)/ 33.3% (SS-1)	VOL-1/BOD-1/SS-1 F15
0	0		
0	0		

Regional Sewer Utility
Functionalization and Classification
Exhibit 13 - Revenue Requirement

Account Name	FY 2024	Operating Volume (VOL-1)	Strength Related: Bio-oxygen Demand (BOD-1)	Strength Related: Suspended Solids (TSS-1)	Weighted for: Actual Customer (AC-1)	Weighted for: Customer Acct/Svcs (WCA-1)	Revenue (RR-1)	Direct (DA)	Basis of Classification
Application of Funds									
Sewer Operations									
Personnel Services									
Salaries	$6,811,193	$4,129,073	$791,908	$1,890,213	$0	$0	$0	$0	Plant in Service
Overtime	344,102	208,601	40,007	95,494	0	0	0	0	Plant in Service
Shift Pay	82,933	50,276	9,642	23,015	0	0	0	0	Plant in Service
Standby Pay	88,580	53,699	10,299	24,582	0	0	0	0	Plant in Service
Medical	978,587	593,238	113,776	271,573	0	0	0	0	Plant in Service
Retirement	1,930,237	1,170,146	224,420	535,671	0	0	0	0	Plant in Service
Other Benefits	367,582	222,835	42,737	102,010	0	0	0	0	Plant in Service
Salary / Benefit Credit	(1,604,374)	(972,602)	(186,534)	(445,239)	0	0	0	0	Plant in Service
Training Costs	96,084	58,248	11,171	26,665	0	0	0	0	Plant in Service
Group Training Services	10,300	6,244	1,198	2,858	0	0	0	0	Plant in Service
Temporary Help	94,440	57,251	10,980	26,209	0	0	0	0	Plant in Service
Interns	96,140	58,282	11,178	26,680	0	0	0	0	Plant in Service
Uniforms & Safety Equipment	19,920	12,076	2,316	5,528	0	0	0	0	Plant in Service
Employee Memberships & Certifications	18,327	11,110	2,131	5,086	0	0	0	0	Plant in Service
Total Personnel Services	$9,334,052	$5,658,477	$1,085,230	$2,590,345	$0	$0	$0	$0	
		60.6%	11.6%	27.8%					
Material & Supplies									
Chemicals	$639,255	$387,528	$74,323	$177,403	$0	$0	$0	$0	Plant in Service
Equipment Under $10,000	115,884	70,251	13,473	32,160	0	0	0	0	Plant in Service
Fluids	49,440	29,971	5,748	13,720	0	0	0	0	Plant in Service
Fuel	81,183	49,215	9,439	22,530	0	0	0	0	Plant in Service
Gas & Electric	1,852,836	1,123,224	215,421	514,191	0	0	0	0	Plant in Service
General Supplies	1,029,361	624,018	119,679	285,664	0	0	0	0	Plant in Service
Tools	46,408	28,133	5,396	12,879	0	0	0	0	Plant in Service
Office Supplies/Services	21,486	13,025	2,498	5,963	0	0	0	0	Plant in Service
Total Materials & Supplies	$3,835,853	$2,325,366	$445,978	$1,064,509	$0	$0	$0	$0	
		60.6%	11.6%	27.8%					
Contract Services									
Legal Services	$16,274	$9,866	$1,892	$4,516	$0	$0	$0	$0	Plant in Service
Professional Services	528,833	320,588	61,485	146,759	0	0	0	0	Plant in Service
Advertising	7,622	4,621	886	2,115	0	0	0	0	Plant in Service
Equipment Lease/Rental	19,591	11,876	2,278	5,437	0	0	0	0	Plant in Service
Maintenance Contracts	198,963	120,615	23,133	55,215	0	0	0	0	Plant in Service
Monitoring & Testing Services	90,640	54,948	10,538	25,154	0	0	0	0	Plant in Service
Other Services	794,703	481,764	92,397	220,542	0	0	0	0	Plant in Service
Printing Services	11,845	7,181	1,377	3,287	0	0	0	0	Plant in Service
Total Contract Services	$1,668,471	$1,011,458	$193,986	$463,027	$0	$0	$0	$0	

Regional Sewer Utility
Functionalization and Classification
Exhibit 13 - Revenue Requirement

Account Name	FY 2024	Operating Volume (VOL-1)	Strength Related: Bio-oxygen Demand (BOD-1)	Strength Related: Suspended Solids (TSS-1)	Weighted for: Actual Customer (AC-1)	Weighted for: Customer Acct/Svcs (WCA-1)	Revenue (RR-1)	Direct (DA)	Basis of Classification
		60.6%	11.6%	27.8%					
Other Expenses									
Meetings	$9,023	$5,470	$1,049	$2,504	$0	$0	$0	$0	Plant in Service
Permits, Licenses & District Mbrshps	$247,818	150,232	28,813	68,773	0	0	0	0	Plant in Service
Subscriptions & Publications	$1,580	958	184	438	0	0	0	0	Plant in Service
Credit Card Transaction Fees	$0	0	0	0	0	0	0	0	Plant in Service
Overhead Charges	$3,461,794	2,098,604	402,488	960,702	0	0	0	0	Plant in Service
Contribution to JPA's - O&M	$2,597,384	1,574,583	301,987	720,815	0	0	0	0	Plant in Service
Contribution to JPA's - Debt	1,216,385	737,395	141,424	337,566	0	0	0	0	Plant in Service
	$7,533,984	$4,567,242	$875,944	$2,090,798	$0	$0	$0	$0	
Total Sewer Operations Expenses	**$22,372,359**	**$13,562,543**	**$2,601,137**	**$6,208,680**	**$0**	**$0**	**$0**	**$0**	
		60.6%	11.6%	27.8%	0.0%	0.0%	0.0%	0.0%	
Debt Service									
Sewer Operations Debt	$0	$0	$0	$0	$0	$0	$0	$0	Plant in Service
Total Debt Service	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
Transfer to Reserves									
Enterprise Fund (increase Buy-In revenue)	$0	$0	$0	$0	$0	$0	$0	$0	Plant in Service
Expansion Fund	0	0	0	0	0	0	0	0	Plant in Service
Replacement Fund	2,400,000	1,454,925	279,038	666,038	0	0	0	0	Plant in Service
Other - OPEB	458,529	277,969	53,311	127,249	0	0	0	0	Plant in Service
5th Supplement Agreement (Regional to Water)	700,400	424,596	81,432	194,372	0	0	0	0	Plant in Service
Transfer to Rate Stabilzation Fund	0	0	0	0	0	0	0	0	Plant in Service
Total Transfer to Reserves	**$3,558,929**	**$2,157,489**	**$413,781**	**$987,658**	**$0**	**$0**	**$0**	**$0**	
Total Revenue Requirements	**$25,931,288**	**$15,720,032**	**$3,014,918**	**$7,196,338**	**$0**	**$0**	**$0**	**$0**	
		60.6%	11.6%	27.8%	0.0%	0.0%	0.0%	0.0%	
Less: Miscellaneous Revenue									
Enterprise Operations									
IW (Pleasanton)	$84,376	$51,150	$9,810	$23,416	$0	$0	$0	$0	Revenue Requirement
IW (All Others)	75,563	45,807	8,785	20,970	0	0	0	0	Revenue Requirement
Brine Zone 7, Reverse Osmosis	72,193	43,764	8,394	20,035	0	0	0	0	Revenue Requirement
DERWA Energy Offset and DERWA/LAVWMA Lab Fees	8,195	4,968	953	2,274	0	0	0	0	Revenue Requirement
Other DERWA Charges, Lab Fees etc	1,017,040	616,548	118,247	282,244	0	0	0	0	Revenue Requirement
Easement Purchase Agreement from Pleasanton	0	0	0	0	0	0	0	0	Revenue Requirement
Interest	223,612	135,558	25,998	62,056	0	0	0	0	Revenue Requirement
Total Miscellaneous Revenues	**$1,480,977**	**$897,796**	**$172,187**	**$410,994**	**$0**	**$0**	**$0**	**$0**	
Less: Use of Reserves									
Enterprise Fund	0	$0	$0	$0	$0	$0	$0	$0	Revenue Requirement
Total Use of Reserves	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
Net Revenue Requirements	**$24,450,311**	**$14,822,236**	**$2,842,731**	**$6,785,344**	**$0**	**$0**	**$0**	**$0**	

Dublin San Ramon Service District
Regional Sewer Utility
Cost of Service Summary
Exhibit 14 - Distribution by Component

Customer Classification	Total Revenue Requirement	Volume Related	Volume II	Strength Related		Customer Related		Revenue Related	Direct Assignment
				Bio-Oxygen Demand	Suspended Solids	Actual Customer	Weighted Customer		
Residential									
Single Family/ Townhome	$13,197,715	$8,508,610	$0	$1,483,987	$3,205,118	$0	$0	$0	$0
Multifamily/ Condominium	5,444,790	3,510,274	0	612,227	1,322,289	0	0	0	0
Total Residential	$18,642,505	$12,018,884	$0	$2,096,214	$4,527,406	$0	$0	$0	$0
Commercial & Industrial	$4,388,603	$2,293,786	$0	$675,571	$1,419,246	$0	$0	$0	$0
Special Users									
DERWA Internal Backwash	$1,407,048	$508,246	$0	$67,353	$831,448	$0	$0	$0	$0
A1 Enterprise (Septic)	12,155	1,319	0	3,593	7,243	0	0	0	0
Combined Total	$24,450,311	$14,822,236	$0	$2,842,731	$6,785,344	$0	$0	$0	$0

Dublin San Ramon Service District
Regional Sewer Utility
Cost of Service Summary
Exhibit 15 - Summary of Cost Distribution

Customer Classification	Revenues at Present Rates	Allocated Revenue Requirement	Balance/ (Deficiency) of Funds	Required % Change in Rates
Residential				
Single Family/ Townhome	$13,495,635	$13,197,715	$297,919	-2.2%
Multifamily/ Condominium	4,352,849	5,444,790	(1,091,941)	25.1%
Total Residential	$17,848,483	$18,642,505	($794,022)	4.4%
Commercial & Industrial	$5,025,592	$4,388,603	636,989	-12.7%
Special Users				
DERWA Internal Backwash	$49,564	$1,407,048	($1,357,484)	2738.8%
A1 Enterprise (Septic)	23,388	12,155	11,233	-48.0%
Total System	**$22,947,027**	**$24,450,311**	**($1,503,284)**	**6.6%**

Dublin San Ramon Service District
Regional Sewer Utility
Cost of Service Summary
Exhibit 16 - Average Unit Cost

	Revenue Requirements								Basic Data	
	Volume Costs $/100 CF	Bio-Oxygen Demand $/100 CF	Suspended Solids $/100 CF	Revenue/ Direct $/100 CF	Total $/100 CF	Customer Costs $/Cust./Month	Total Average Cost $/CCF	Current Revenue $/CCF	Annual Flow (CCF)	Number of Customers
Residential										
Single Family/ Townhome	$2.91	$0.51	$1.10	$0.00	$4.51	$0.00	$4.51	$4.62	2,923,287	37,784
Multifamily/ Condominium	2.91	0.51	1.10	0.00	4.51	0.00	4.51	3.61	1,206,018	20,555
Total Residential	$2.91	$0.51	$1.10	$0.00	$4.51	$0.00	$4.51	$4.32	4,129,305	58,339
Commercial & Industrial	$2.91	$0.86	$1.80	$0.00	$5.57	$0.00	$5.57	$6.38	788,072	1,546
Special Unsers										
DERWA Internal Backwash	$2.91	$0.39	$4.76	$0.00	$8.06	$0.00	$8.06	$0.28	174,617	1
A1 Enterprise (Septic)	2.91	7.93	15.99	0.00	26.83	0.00	26.83	51.62	453	1
System Average	$2.91	$0.56	$1.33	$0.00	$4.80	$0.00	$4.80	$4.51	5,092,447	59,887

Dublin San Ramon Service District
Regional Sewer Utility
Rate Design
Exhibit 17 - Rate Design by Customer

Residential

	Distributed Cost	Billing Units	Cost/Billing Unit	Bimonthly Rate
Single Family/Townhome	$13,197,715	37,784	$349.30	$58.22
Multifamily/Condominum	5,444,790	20,555	$264.89	$44.15

Special Users

DERWA				
Volume Rate	$508,246	130.70	$3,888.52	per Million Gallons
BOD per lbs.	$67,353	189,787	0.3549	per lbs.
TSS per lbs.	$831,448	1,160,535.60	0.7164	per lbs.
Septic Hauler	12,154.84	339,163.21	$0.036	per Gallon

Dublin San Ramon Service District
Regional Sewer Utility
Rate Design
Exhibit 17 - Rate Design by Customer

Non-Residential

	Vol	BOD	TSS	
Distributed Cost				
Commercial	$1,647,505	$515,387	$1,040,438	
Institutional	$102,396	$17,859	$38,572	
Industrial	$543,885	$142,325	$340,236	
Distributed Cost	$2,293,786	$675,571	$1,419,246	$4,388,603
Units	**CCF Inflow**	**lbs of BOD**	**lbs of TSS**	
Commercial	833,442	1,452,243	1,452,244	
Institutional	43,169	50,322	53,838	
Industrial	183,558	401,040	474,902	
	1,060,169	1,903,606	1,980,984	
Unit Cost				
Cost/lbs ($/lbs)		$0.3548900	$0.7164348	
Cost/mg ($/(lbs x 453,592))		$0.0000008	$0.0000016	
Volume Cost per Unit	$2.16			

Commercial, Institutional, Industrial					
Cost per CCF	**Median Strength**	**Volume**	**BOD**	**TSS**	**Calculated**
Less than or equal to 300 mg/L	225	$2.16	0.51	1.03	$3.70
Between 300 and 450 mg/L	375	$2.16	0.85	1.71	4.72
Between 450 and 600 mg/L	525	$2.16	1.18	2.39	5.74
Between 600 and 750 mg/L	675	$2.16	1.52	3.08	6.76
Between 750 and 900 mg/L	825	$2.16	1.86	3.76	7.78
Between 900 and 1,050 mg/L	975	$2.16	2.20	4.44	8.81

Adjustment for Return Water	**Return Factor**	**Adjusted BOD**	**Adjusted TSS**
Less than or equal to 300 mg/L	74%	$0.37	$0.76
Between 300 and 450 mg/L	80%	0.68	1.36
Between 450 and 600 mg/L	83%	0.98	1.97
Between 600 and 750 mg/L	84%	1.28	2.58
Between 750 and 900 mg/L	85%	1.58	3.19
Between 900 and 1,050 mg/L	86%	1.88	3.80

Final Rates	**Volume $/CCF**	**BOD $/CCF**	**TSS $/CCF**	**Total $/CCF**
Less than or equal to 300 mg/L	2.16	$0.37	$0.76	$3.29
Between 300 and 450 mg/L	2.16	$0.68	$1.36	$4.20
Between 450 and 600 mg/L	2.16	$0.98	$1.97	$5.11
Between 600 and 750 mg/L	2.16	$1.28	$2.58	$6.03
Between 750 and 900 mg/L	2.16	$1.58	$3.19	$6.94
Between 900 and 1,050 mg/L	2.16	$1.88	$3.80	$7.85

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 1 - Escalation Factors

	Actual	Budget	Projected								
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Revenues:											
Customer Growth	1.5%	0.77%	1.93%	1.80%	2.58%	3.20%	2.66%	1.33%	0.73%	0.67%	0.74%
Flat	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Miscellaneous Revenues	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
New Customers	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Expenses:											
Labor	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits - Medical	Budget	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Benefits - PERS/Retirement	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Benefits - FICA/PU	Budget	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Benefits - Other	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Materials & Supplies	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Equipment	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Miscellaneous	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Utilities	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Growth:	1.5%	0.8%	1.9%	1.8%	2.6%	3.2%	2.7%	1.3%	0.7%	0.7%	0.7%
Interest:	1.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
New Debt Service:											
Low Interest Loans											
Term in Years	20	20	20	20	20	20	20	20	20	20	20
Rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Revenue Bond											
Term in Years	20	20	20	20	20	20	20	20	20	20	20
Rate	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 1 - Escalation Factors

	Actual	Budget	Projected								
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Revenues:											
Customer Growth	1.5%	0.77%	1.93%	1.80%	2.58%	3.20%	2.66%	1.33%	0.73%	0.67%	0.74%
Flat	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Miscellaneous Revenues	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
New Customers	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Expenses:											
Labor	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits - Medical	Budget	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Benefits - PERS/Retirement	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Benefits - FICA/PU	Budget	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Benefits - Other	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Materials & Supplies	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Equipment	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Miscellaneous	Budget	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Utilities	Budget	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Growth:	1.5%	0.8%	1.9%	1.8%	2.6%	3.2%	2.7%	1.3%	0.7%	0.7%	0.7%
Interest:	1.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
New Debt Service:											
Low Interest Loans											
Term in Years	20	20	20	20	20	20	20	20	20	20	20
Rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Revenue Bond											
Term in Years	20	20	20	20	20	20	20	20	20	20	20
Rate	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 2 - Enterprise Fund

	Actual	Budget	Projected									
	FY 2022	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	Notes
Sources of Funds												
Rate Revenue												
Residential												
Single - Family	$2,443,880	$2,492,456	$2,540,531	$2,586,288	$2,653,110	$2,737,972	$2,810,740	$2,848,031	$2,868,693	$2,887,842	$2,909,108	As Rate Rev.
Townhouse	$35,710	$36,420	37,123	37,791	38,768	40,008	41,071	41,616	41,918	42,198	42,508	As Rate Rev.
Condo	$652,239	$664,516	677,334	689,533	707,349	729,974	749,375	759,317	764,825	769,931	775,601	As Rate Rev.
Duplex	$11,306	$11,531	11,753	11,965	12,274	12,667	13,003	13,176	13,271	13,360	13,458	As Rate Rev.
Single family with Add'l Dwelling Unit	$40,564	$41,377	42,175	42,935	44,044	45,453	46,661	47,280	47,623	47,941	48,294	As Rate Rev.
Multi - Family	$584,166	$596,023	607,520	618,462	634,441	654,734	672,135	681,053	685,993	690,573	695,658	As Rate Rev.
Commercial	$329,200	$334,869	341,328	347,476	356,454	367,855	377,632	382,642	385,418	387,991	390,848	As Rate Rev.
Schools/Institutional	$29,738	$30,230	30,813	31,368	32,178	33,208	34,090	34,543	34,793	35,025	35,283	As Rate Rev.
Industrial/Demand	$195,211	$200,091	203,951	207,624	212,988	219,801	225,643	228,636	230,295	231,832	233,539	As Rate Rev.
Local Rate Revenues	$4,322,016	$4,407,514	$4,492,527	$4,573,442	$4,691,605	$4,841,671	$4,970,350	$5,036,293	$5,072,829	$5,106,692	$5,144,298	As Rate Rev.
Miscellaneous Revenues												
Enterprise Operations												
General Inspections	$221,307	$230,000	$306,000	$306,000	$63,000	$160,500	$160,500	$122,800	$122,800	$122,800	$122,800	As Misc. Rev.
Overtime Inspections	17,711	3,500	3,600	3,700	3,800	3,900	3,900	4,000	4,100	4,200	4,300	As Misc. Rev.
Plan Check Fees	181,377	$85,000	$60,000	$76,000	$115,000	$71,000	$71,000	$71,000	$71,000	$71,000	$71,000	As Misc. Rev.
Miscellaneous Revenue	150,689	400	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	As Misc. Rev.
Pooled Interest	33,862	17,522	86,486	83,352	82,982	81,391	84,741	84,067	83,779	83,796	83,987	Note [1]
Miscellaneous Revenues	$604,946	$336,422	$468,086	$481,052	$276,782	$328,791	$332,141	$293,867	$293,679	$293,796	$294,087	
Total Sources of Funds	**$4,926,962**	**$4,743,936**	**$4,960,613**	**$5,054,493**	**$4,968,387**	**$5,170,461**	**$5,302,490**	**$5,330,160**	**$5,366,508**	**$5,400,488**	**$5,438,384**	

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 2 - Enterprise Fund

	Actual	Budget	Projected									
	FY 2022	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	Notes
Application of Funds												
Collection Operations												
Personnel Services												
Salaries	$1,420,830	1,446,738	$2,215,186	$2,281,642	$2,350,091	$2,420,594	$2,493,211	$2,568,008	$2,645,048	$2,724,399	$2,806,131	As Labor
Overtime	18,350	17,980	18,519	19,075	19,647	20,237	20,844	21,469	22,113	22,777	23,460	As Labor
Standby Pay	17,500	17,500	18,025	18,566	19,123	19,696	20,287	20,896	21,523	22,168	22,834	As Labor
Medical	247,979	254,179	379,874	417,861	459,648	505,612	556,174	611,791	672,970	740,267	814,294	As Benefits - Medical
Retirement	407,180	442,066	608,116	597,771	586,740	567,504	528,458	552,076	579,680	608,664	639,097	As Benefits - PERS/Retirement
Other Benefits	88,399	89,433	110,046	115,548	121,326	127,392	133,762	140,450	147,472	154,846	162,588	As Benefits - Other
Salary / Benefit Credit	(44,951)	(45,906)	(68,487)	(70,542)	(72,658)	(74,838)	(77,083)	(79,396)	(81,777)	(84,231)	(86,758)	As Labor
Training Costs	13,960	15,960	16,439	16,932	17,440	17,963	18,502	19,057	19,629	20,218	20,824	As Labor
Group Training Services	2,300	2,300	2,369	2,440	2,513	2,589	2,666	2,746	2,829	2,914	3,001	As Labor
Temporary Help	25,568	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305	As Labor
Interns	3,333	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786	As Labor
Uniforms & Safety Equipment	6,241	5,641	5,810	5,985	6,164	6,349	6,539	6,736	6,938	7,146	7,360	As Materials & Supplies
Employee Memberships & Certifications	5,600	5,600	5,768	5,941	6,119	6,303	6,492	6,687	6,887	7,094	7,307	As Miscellaneous
Personnel Services	$2,212,289	$2,259,991	$3,320,420	$3,420,236	$3,525,440	$3,628,968	$3,719,706	$3,880,669	$4,053,765	$4,237,029	$4,431,228	
Material & Supplies												
Equipment Under $10,000	$8,591	$11,184	$11,519	$11,865	$12,221	$12,588	$12,965	$13,354	$13,755	$14,167	$14,592	As Equipment
Fluids	500	500	515	530	546	563	580	597	615	633	652	As Materials & Supplies
Fuel	27,637	28,168	29,013	29,884	30,780	31,704	32,655	33,635	34,644	35,683	36,753	As Materials & Supplies
Gas & Electric	6,600	6,800	7,140	7,497	7,872	8,265	8,679	9,113	9,568	10,047	10,549	As Utilities
General Supplies	36,450	34,882	35,928	37,006	38,117	39,260	40,438	41,651	42,900	44,187	45,513	As Materials & Supplies
Tools	7,750	3,500	3,605	3,713	3,825	3,939	4,057	4,179	4,305	4,434	4,567	As Equipment
Office Supplies/Services	3,000	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914	As Materials & Supplies
Material & Supplies	$90,528	$88,034	$90,811	$93,679	$96,639	$99,695	$102,852	$106,111	$109,476	$112,952	$116,541	
Contract Services												
Legal Services	$1,700	$1,700	$1,751	$1,804	$1,858	$1,913	$1,971	$2,030	$2,091	$2,154	$2,218	As Miscellaneous
Professional Services	74,205	83,830	86,345	88,935	91,603	94,351	97,182	100,097	103,100	106,193	109,379	As Miscellaneous
Advertising	7,500	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786	As Miscellaneous
Equipment Lease/Rental	3,500	3,500	3,605	3,713	3,825	3,939	4,057	4,179	4,305	4,434	4,567	As Miscellaneous
Maintenance Contracts	42,001	41,052	42,284	43,552	44,859	46,205	47,591	49,019	50,489	52,004	53,564	As Miscellaneous
Other Services	219,116	219,906	226,503	233,298	240,297	247,506	254,931	262,579	270,457	278,570	286,928	As Miscellaneous
Printing Services	21,850	21,450	22,094	22,756	23,439	24,142	24,866	25,612	26,381	27,172	27,987	As Miscellaneous
Contract Services	$369,871	$378,938	$390,306	$402,016	$414,076	$426,498	$439,293	$452,472	$466,046	$480,028	$494,429	

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 2 - Enterprise Fund

	Actual	Budget	Projected									
	FY 2022	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	Notes
Other Expenses												
Meetings	$520	$520	$536	$552	$568	$585	$603	$621	$640	$659	$678	As Labor
Permits, Licenses & District Mbrshps	26,600	26,600	27,398	28,220	29,067	29,939	30,837	31,762	32,715	33,696	34,707	As Miscellaneous
Credit Card Transaction Fees	0	0	0	0	0	0	0	0	0	0	0	As Miscellaneous
Overhead Charges	804,536	818,789	843,353	868,653	894,713	921,554	949,201	977,677	1,007,007	1,037,217	1,068,334	As Miscellaneous
Other Expenses	$831,656	$845,909	$871,286	$897,425	$924,348	$952,078	$980,640	$1,010,060	$1,040,361	$1,071,572	$1,103,719	
Total Sewer Operations Expenses	**$3,504,344**	**$3,572,873**	**$4,672,824**	**$4,813,355**	**$4,960,503**	**$5,107,240**	**$5,242,492**	**$5,449,311**	**$5,669,649**	**$5,901,581**	**$6,145,918**	
Debt Service												
Sewer Operations Debt	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Total Debt Service	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
Transfer to Reserves												
OPEB Fund 965	$109,267	$110,936	116,483	122,307	128,422	134,843	141,585	148,665	156,098	163,903	172,098	As Benefits - PERS/Retirement
Replace reduction in Buy-In	0	0	0	0	0	0	0	0	0	0	0	
Replacement Fund	0	800,000	800,000	800,000	800,000	800,000	1,200,000	1,200,000	1,200,000	1,200,000	800,000	
Rate Stabilzation Fund	952,230	0	0	0	0	0	0	0	0	0	0	
Other	0	0										
Total Transfer to Reserves	**$1,061,497**	**$910,936**	**$916,483**	**$922,307**	**$928,422**	**$934,843**	**$1,341,585**	**$1,348,665**	**$1,356,098**	**$1,363,903**	**$972,098**	
Total Revenue Requirements	**$4,565,841**	**$4,483,809**	**$5,589,307**	**$5,735,662**	**$5,888,925**	**$6,042,083**	**$6,584,077**	**$6,797,976**	**$7,025,747**	**$7,265,483**	**$7,118,016**	
Balance/(Deficiency) of Funds	$361,121	$260,127	($628,693)	($681,169)	($920,538)	($871,622)	($1,281,587)	($1,467,817)	($1,659,238)	($1,864,995)	($1,679,631)	
Balance as a % of Rate Revenues	-8.4%	-5.9%	14.0%	14.9%	19.6%	18.0%	25.8%	29.1%	32.7%	36.5%	32.7%	
Annual Balance as a % of Rate Revenues	-8.4%	2.7%	21.1%	0.8%	4.1%	-1.4%	6.6%	2.7%	2.8%	2.9%	-2.8%	
Less: Use of Reserves												
Enterprise Fund	$0	$0	$315,000	$0	$0	$0	$0	$0	$0	$0	$0	
Total Use of Reserves	$0	$0	$315,000	$0	$0	$0	$0	$0	$0	$0	$0	
Net Balance/(Deficiency) of Funds	$361,121	$260,127	($313,693)	($681,169)	($920,538)	($871,622)	($1,281,587)	($1,467,817)	($1,659,238)	($1,864,995)	($1,679,631)	
Cumulative Net Balance as a % of Rate Revenues	**-8.4%**	**-5.9%**	**7.0%**	**14.9%**	**19.6%**	**18.0%**	**25.8%**	**29.1%**	**32.7%**	**36.5%**	**32.7%**	
Annual Net Balance as a % of Rate Revenues	**-8.4%**	**2.7%**	**13.7%**	**7.4%**	**4.1%**	**-1.4%**	**6.6%**	**2.7%**	**2.8%**	**2.9%**	**-2.8%**	
Proposed Rate Adjustment	**0.0%**	**0.0%**	**7.0%**	**7.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 2 - Enterprise Fund

	Actual	Budget	Projected									
	FY 2022	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	Notes
Additional Revenue from Adjustment	$0	$0	$314,477	$662,692	$840,956	$1,039,141	$1,247,872	$1,453,449	$1,660,098	$1,874,516	$2,099,298	
Total Balance/(Deficiency) of Funds	$361,121	$260,127	$784	($18,477)	($79,582)	$167,519	($33,715)	($14,367)	$860	$9,521	$419,667	
Additional Rate Increase Needed	-8.4%	-5.9%	0.0%	0.4%	1.4%	-2.8%	0.5%	0.2%	0.0%	-0.1%	-5.8%	
Average Residential Bi-Monthly Impact	$22.64	$23.09										
After Rate Adjustment Required	$22.64	$23.09	$24.70	$26.53	$27.62	$27.25	$29.04	$29.82	$30.64	$31.52	$30.63	
Bi-Monthly $ Change	$0.00	$0.45	$1.61	$1.83	$1.09	$0.00	$1.80	$0.78	$0.82	$0.88	$0.00	
After Proposed Rate Adjustment	$22.64	$22.64	$24.22	$25.92	$26.70	$27.50	$28.32	$29.17	$30.05	$30.95	$31.88	
Bi-Monthly $ Change	$0.00	$0.00	$1.58	$1.70	$0.78	$0.80	$0.82	$0.85	$0.88	$0.90	$0.93	
Annual $ Change		-	9.51	10.17	4.67	4.81	4.95	5.10	5.25	5.41	5.57	
Debt Service Coverage Ratio												
Before Rate Adjustment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
After RR Rate Adjustment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
After Proposed Rate Adjustment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Sewer Enterprise Fund - 200												
Beginning Cash Reserve Balance	$1,915,488	$4,221,674	$4,481,801	$4,167,585	$4,149,107	$4,069,526	$4,237,045	$4,203,330	$4,188,963	$4,189,822	$4,199,343	
Plus: From Enterprise Fund												
Use of reserves for GASB 45												
Less: Uses of Funds	0	0	315,000	0	0	0	0	0	0	0	0	
Total Balance/(Deficiency) of Funds	361,121	260,127	784	(18,477)	(79,582)	167,519	(33,715)	(14,367)	860	9,521	419,667	
Ending Balance	$4,221,674	$4,481,801	$4,167,585	$4,149,107	$4,069,526	$4,237,045	$4,203,330	$4,188,963	$4,189,822	$4,199,343	$4,619,010	
Minimum reserve (2 months)	$576,057	$587,322	$768,135	$802,226	$815,425	$839,546	$861,779	$895,777	$931,997	$970,123	$1,010,288	Min: 2 months of budgeted operat
Working capital (6 months)	1,752,172	1,786,436	2,336,412	2,406,678	2,480,251	2,553,620	2,621,246	2,724,656	2,834,824	2,950,790	3,072,959	Max: 6 months of budgeted opera
	2,469,502	2,695,365	1,831,173	1,742,430	1,589,275	1,683,425	1,582,084	1,464,307	1,354,998	1,248,553	1,546,051	
Target (4 months)	1,168,115	1,190,958	1,557,608	1,604,452	1,653,501	1,702,413	1,747,497	1,816,437	1,889,883	1,967,194	2,048,639	Target: 4 months of budgeted ope
Rate Stabilization Fund - 205												
Beginning Fund Balance	**$746,891**	**$712,691**	**$716,995**	**$721,972**	**$726,768**	**$731,371**	**$735,767**	**$739,945**	**$743,890**	**$747,588**	**$751,025**	
Plus: From Enterprise Fund												
Interest	$7,438	$13,304	$14,247	$14,344	$14,437	$14,526	$14,611	$14,691	$14,767	$14,838	$14,903	
Transfers In	952,230	0	0	0	0	0	0	0	0	0	0	
Less: Uses Of Funds												
Operating Expenditures	$9,000	$9,000	$9,270	$9,548	$9,835	$10,130	$10,433	$10,746	$11,069	$11,401	$11,743	As Miscellaneous
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	
Ending Fund Balance	**$712,691**	**$716,995**	**$721,972**	**$726,768**	**$731,371**	**$735,767**	**$739,945**	**$743,890**	**$747,588**	**$751,025**	**$754,185**	

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 3 - Replacement Fund

	Actual	Budget	Projected									
	FY 2022	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	Notes
Beginning Balance	**$4,117,198**	**$2,132,319**	**$2,132,751**	**$1,922,032**	**$1,125,658**	**$2,175,582**	**$762,751**	**$2,508,016**	**$3,581,489**	**$5,875,811**	**$8,222,058**	
Revenues												
Transfers from Enterprise	$0	$800,000	$800,000	$800,000	$800,000	$800,000	$1,200,000	$1,200,000	$1,200,000	$1,200,000	$800,000	
Capacity Buy-In Fees	1,075,668	1,422,509	1,016,851	551,081	1,325,483	1,351,993	1,379,033	1,406,613	1,434,745	1,463,440	1,492,709	
Interest	41,172	21,323	19,030	11,145	21,540	7,552	24,832	35,460	58,176	81,407	72,518	
Total Revenues	$1,116,840	$2,243,832	$1,835,881	$1,362,226	$2,147,023	$2,159,545	$2,603,865	$2,642,073	$2,692,921	$2,744,847	$2,365,227	
Total Replacement Funds Available	**$5,234,038**	**$4,376,151**	**$3,968,632**	**$3,284,258**	**$3,272,682**	**$4,335,126**	**$3,366,616**	**$5,150,089**	**$6,274,411**	**$8,620,658**	**$10,587,285**	
Expenses												
Sewer Replacement O&M												
Other Expenses												
Interfund Loan Repay Fund 220	$895,833	$875,000	$875,000	$875,000	$0	$0	$0	$0	$0	$0	$0	
Overhead Charges	0	0	0	0	0	0	0	0	0	0	0	
Total Other Expenses	$895,833	$875,000	$875,000	$875,000	$0	$0	$0	$0	$0	$0	$0	
Non-Captialized Projects	**$550,900**	**$43,000**	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Total Sewer Replacement O&M	**$1,446,733**	**$918,000**	**$875,000**	**$875,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
Replacement Capital Projects												
Capital Projects - Proposed Fund Limits	1,654,986	1,325,400	1,171,600	1,283,600	1,097,100	3,572,375	858,600	1,568,600	398,600	398,600	3,263,000	
Total Replacement Capital Projects	1,654,986	1,325,400	1,171,600	1,283,600	1,097,100	3,572,375	858,600	1,568,600	398,600	398,600	3,263,000	
Debt Service												
Other Replacement Debt Payments	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Total Debt Service	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Total Replacement Expenses	**$3,101,719**	**$2,243,400**	**$2,046,600**	**$2,158,600**	**$1,097,100**	**$3,572,375**	**$858,600**	**$1,568,600**	**$398,600**	**$398,600**	**$3,263,000**	
Ending Balance	**$2,132,319**	**$2,132,751**	**$1,922,032**	**$1,125,658**	**$2,175,582**	**$762,751**	**$2,508,016**	**$3,581,489**	**$5,875,811**	**$8,222,058**	**$7,324,285**	

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 4 - Expansion Fund

	Actual FY 2022	Budget FY 2023	Projected FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	Notes
Beginning Balance	**$7,585,333**	**$8,589,830**	**$9,494,119**	**$9,665,837**	**$9,173,473**	**$8,801,043**	**$8,930,706**	**$9,062,499**	**$8,918,709**	**$6,469,529**	**$6,579,310**	
Revenues												
Transfers from Replacement Fund	895,833	875,000	875,000	875,000	0	0	0	0	0	0	0	
Transfers from Enterprise	0	0	0	0	0	0	0	0	0	0	0	
Capacity Buy-In Fees	32,811	43,391	31,017	16,810	40,431	41,240	42,065	42,906	43,764	44,640	45,532	
Interest	75,853	85,898	95,701	90,826	87,139	88,423	89,728	88,304	64,055	65,142	66,248	
Total Revenues	$1,004,497	$1,004,289	$1,001,718	$982,636	$127,570	$129,663	$131,793	$131,210	$107,819	$109,782	$111,780	
Total Replacement Funds Available	**$8,589,830**	**$9,594,119**	**$10,495,837**	**$10,648,473**	**$9,301,043**	**$8,930,706**	**$9,062,499**	**$9,193,709**	**$9,026,529**	**$6,579,310**	**$6,691,090**	
Expenses												
Water Replacement O&M												
Other Expenses												
Interfund Loan Repay Fund 220	$0	$0	$0	$0	$0.00	$0.00	$0.00	$0.00	$0.00		$0	
Overhead Charges	0	0	0	0	0	0	0	0	0	0	0	
Total Other Expenses	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Non-Captialized Projects	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Total Water Replacement O&M	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
Replacement Capital Projects												
Capital Projects - Proposed Fund Limits	0	100,000	830,000	1,475,000	500,000	0	0	275,000	2,557,000	0	0	
Total Replacement Capital Projects	0	100,000	830,000	1,475,000	500,000	0	0	275,000	2,557,000	0	0	
Debt Service												
Other Replacement Debt Payments	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Total Debt Service	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Total Replacement Expenses	**$0**	**$100,000**	**$830,000**	**$1,475,000**	**$500,000**	**$0**	**$0**	**$275,000**	**$2,557,000**	**$0**	**$0**	
Ending Balance	**$8,589,830**	**$9,494,119**	**$9,665,837**	**$9,173,473**	**$8,801,043**	**$8,930,706**	**$9,062,499**	**$8,918,709**	**$6,469,529**	**$6,579,310**	**$6,691,090**	

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 5 - Capital Improvement Plan

	% Split	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Future	Total
Replacement (Fund 210)													
Collection													
Field Operations Facility Skylight Replacement	15%	$12,000											$12,000
District Office Accessibililty Improvements	10%							50,000					50,000
Field Operations Facilty Warehouse Storage Improvements	15%		15,000										15,000
District Office Backup Generator Replacement	12%		114,000										114,000
Industrial Control Network Security Essentials	11%	29,426											29,426
Enterprise Resource Program System Conversion	12%	90,000											90,000
District Office Roof Repair	12%	8,400											8,400
Street Overlay Modification Program	50%	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	400,000	1,200,000
Gleason Drive Property Planning Study	10%										0	20,000	20,000
Computing Infrastructure Replacement	12%	19,200	14,400										33,600
Wide Area Network Communications Phase 2	10%	13,560											13,560
Fleet Replacement Program	20%			60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	300,000	780,000
Facilities Asset Replacement Program	2%			8,600	8,600	8,600	8,600	8,600	8,600	8,600	8,600	43,000	111,800
Network Infrastructure and Security	12%		12,000	18,000	30,000		60,000						120,000
													0
Wastewater Collection													0
Lift Station 2 Upgrades	100%	64,500											64,500
Dublin Court and Dublin Boulevard Sewer Replacement	100%					200,000	550,000						750,000
Large Diameter Sewer Condition Assessment	100%			150,000									150,000
East Dublin 36" Trunk Sewer Rehabilitation Program	100%	1,004,000											1,004,000
Wastewater Collection System Rehabilitation Program	100%	150,000	150,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000	4,800,000
San Ramon Golf Course 24" Trunk Sewer Rehabilitaiton	100%			557,500									557,500
Alcosta Blvrd Sewer Replacement	100%					63,500	583,775						647,275
Sewer Collection System Evaluation and Spot Repair	100%	50,000	250,000										300,000
Camp Parks Sewer Rehab Project - Goodfellow Av North of 8th St	100%	100,000	690,000										790,000
Camp Parks Sewer Rehab Project - Davis and Cromwell, 8th to 10th St	100%					260,000	1,380,000						1,640,000
Camp Parks Sewer Rehabilitation Project - Adams 8th to 10 Street	100%					175,000	600,000						775,000
Iron Horse Trail Sewer Replacement	100%				855,000								855,000
Donahue Dr./Vomac Rd. Relief Sewer	100%							410,000	1,170,000				1,580,000
													0
Water System													0
Field Operations and District Facilities Energy Plan	5%			32,500									32,500
Fislcal Year 2022 Manhole Valvue Adjustment - City of Dublin	15%	33,900											33,900
District Facilities Security Project - Phase 2	10%			15,000									15,000
Total Replacement Fund CIP		$1,654,986	$1,325,400	$1,171,600	$1,283,600	$1,097,100	$3,572,375	$858,600	$1,568,600	$398,600	$398,600	$3,263,000	$16,592,461

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 5 - Capital Improvement Plan

	% Split	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Future	Total
Expansion (Fund 220)													
General													
Gleason Drive Property Planning Study	5%											$10,000	$10,000
Wastewater Collection													
Dublin Boulevard - Clark Aveneue to Sierra	100%				$175,000	$500,000							$675,000
Village Parkway - South Dublin	100%								275,000	2,557,000			2,832,000
Dublin Boulevard Extension Sewer Facilities	100%		50,000	655,000	655,000								1,360,000
Dublin Boulevard - Amador Plaza Road ato Village Parkway	100%		50,000	175,000	645,000								870,000
Dublin Trunk Relief Sewer	100%											6,945,000	6,945,000
Total Expansion Fund CIP		$0	$100,000	$830,000	$1,475,000	$500,000	$0	$0	$275,000	$2,557,000	$0	$6,955,000	$12,692,000

Dublin San Ramon Service District
Local Sewer Utility
Revenue Requirement
Exhibit 6 - Revenue at Present Rates

		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total
Single Family														
	$/Bi-Month													
Base Charge	23.09													
Number of Customers		17,991	0	17,991	0	17,991	0	17,991	0	17,991	0	17,991	0	17,991
Total Single Family Revenue		$415,409	$0	$415,409	$0	$415,409	$0	$415,409	$0	$415,409	$0	$415,409	$0	$2,492,456
Townhouse														
	$/Bi-Month/Unit													
Base Charge	23.09													
Number of Customers		263	0	263	0	263	0	263	0	263	0	263	0	263
Total Townhouse Revenue		$6,070	$0	$6,070	$0	$6,070	$0	$6,070	$0	$6,070	$0	$6,070	$0	$36,420
Condominium														
	$/Bi-Month/Unit													
Base Charge	17.32													
Number of Customers	6,300	6,395	0	6,395	0	6,395	0	6,395	0	6,395	0	6,395	0	6,395
Total Condominium Revenue		$110,753	$0	$110,753	$0	$110,753	$0	$110,753	$0	$110,753	$0	$110,753	$0	$664,516
Duplex														
	$/Bi-Month/Unit													
Base Charge	46.18													
Number of Customers		42	0	42	0	42	0	42	0	42	0	42	0	42
Total Duplex Revenue		$1,922	$0	$1,922	$0	$1,922	$0	$1,922	$0	$1,922	$0	$1,922	$0	$11,531
Single Family Home with 2nd Dwelling														
	$/Bi-Month/Unit													
Base Charge	38.17													
Number of Customers	178	181	0	181	0	181	0	181	0	181	0	181	0	181
Total Single Family with Add'l Dwelling Units Revenue		$6,896	$0	$6,896	$0	$6,896	$0	$6,896	$0	$6,896	$0	$6,896	$0	$41,377
MultiFamily														
	$/Bi-Month/Unit													
Base Charge	15.08													
Number of Customers	4,264	6,587	0	6,587	0	6,587	0	6,587	0	6,587	0	6,587	0	6,587
Total Mulitifamily Revenue		$99,337	$0	$99,337	$0	$99,337	$0	$99,337	$0	$99,337	$0	$99,337	$0	$596,023

		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total
Commercial														
Low														
	$/100 CF													
Consumption	$1.23	10,507	19,532	13,621	23,535	13,773	20,512	10,879	15,906	8,783	15,716	12,389	19,160	30,719
Total Revenues		$12,924	$24,024	$16,754	$28,948	$16,940	$25,230	$13,381	$19,564	$10,803	$19,331	$15,239	$23,567	226,705
Medium														
	$/100 CF													
Consumption	$1.23	4,370	4,485	5,126	5,947	5,765	5,442	5,642	4,959	4,957	5,730	7,362	5,780	10,928
Total Revenues		$5,375	$5,517	$6,305	$7,315	$7,091	$6,694	$6,940	$6,100	$6,097	$7,048	$9,055	$7,110	80,646
High														
	$/100 CF													
Consumption	$1.23	708	2,671	723	3,483	921	2,448	893	2,736	850	2,554	1,499	2,886	3,729
Total Revenues		$871	$3,286	$889	$4,285	$1,132	$3,011	$1,099	$3,366	$1,045	$3,141	$1,844	$3,549	27,518
TOTAL COMMERCIAL REVENUES		$19,170	$32,827	$23,948	$40,547	$25,164	$34,935	$21,420	$29,030	$17,945	$29,520	$26,138	$34,226	$334,869
INSTITUTIONAL														
Schools														
	$/100 CF													
Consumption	$1.23	173	3,355	194	3,842	279	2,783	293	1,234	143	1,275	178	2,624	2,729
Total Usage (1,000 gal)		$212	$4,126	$238	$4,725	$343	$3,423	$361	$1,518	$176	$1,568	$218	$3,227	20,137
All Others														
	$/100 CF													
Consumption	$1.23	0	1,041	0	1,188	0	1,200	0	996	0	1,823	0	1,958	1,368
Total Usage (1,000 gal)		$0	$1,281	$0	$1,461	$0	$1,476	$0	$1,225	$0	$2,242	$0	$2,408	10,092
TOTAL INSTITUTIONAL REVENUES		$212	$5,407	$238	$6,186	$343	$4,899	$361	$2,743	$176	$3,810	$218	$5,636	$30,230

		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total
BUREAU OF PRISONS														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	$/CCF													
Demand	$1.23	6,885	6,237	7,117	6,901	6,561	6,290	6,219	6,210	5,686	5,851	5,447	5,621	12,504
Total Demand Charge		$8,468	$7,672	$8,754	$8,489	$8,070	$7,737	$7,650	$7,638	$6,994	$7,197	$6,700	$6,914	$92,281
TOTAL PRISONS REVENUES		$8,468	$7,672	$8,754	$8,489	$8,070	$7,737	$7,650	$7,638	$6,994	$7,197	$6,700	$6,914	$92,281

		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total
SANTA RITA JAIL														
	$/Connec.													
Connections	$0.00	0	1	0	1	0	1	0	1	0	1	0	1	1
Total Connection Charge		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	$/CCF													
Demand	$1.23	6,650	6,392	7,474	7,440	7,730	7,350	7,296	6,811	6,929	7,680	7,604	8,294	14,608
Total Demand Charge		$8,179	$7,862	$9,192	$9,151	$9,508	$9,041	$8,974	$8,378	$8,523	$9,446	$9,353	$10,202	$107,810
TOTAL JAIL REVENUES		$8,179	$7,862	$9,192	$9,151	$9,508	$9,041	$8,974	$8,378	$8,523	$9,446	$9,353	$10,202	$107,810
		$676,417	$53,768	$682,520	$64,373	$683,472	$56,612	$678,791	$47,789	$674,025	$49,973	$682,796	$56,978	$4,407,514

SUMMARY -			**2022 Proj Rev**
	# Of Customers	Volume	Revs At Prsnt Rates
RESIDENTIAL			
Single-Family	17,991	2,624,077	$2,492,456
Townhouse	263	21,504	$36,420
Condominiums	6,395	205,973	$664,516
Duplex	42	7,251	$11,531
Single Family with Add'l Dwelling Unit	178	43,873	$41,377
Multiple-Family	6,587	421,201	596,023
TOTAL RESIDENTIAL	31,455	3,323,879	$3,842,324
COMMERCIAL	567	45,375	$334,869
INSTITUTIONAL	82	4,096	$30,230
INDUSTRIAL/DEMAND	2	27,113	$200,091
Total	32,106	3,400,463	$4,407,514

Dublin San Ramon Service District
Local Sewer Utility
Development of Distribution Factors
Exhibit 7 - Volume Related

	Volume Distribution				
	Annual flow CCF [1]	1.8% Inflow and Infiltration [2]	Total Annual Flow at Plant (1,000 Gallons)	Avg. Daily Flow At Plant (MGD)	% of Total
Single - Family	1,877,838	33,801	1,911,639	5.24	56.0%
Townhouse	27,439	494	27,933	0.08	0.8%
Condo	501,170	9,021	510,191	1.40	14.9%
Duplex	8,687	156	8,844	0.02	0.3%
Single family with Add'l Dwelling Unit	30,708	553	31,261	0.09	0.9%
Multi - Family	448,864	8,080	456,943	1.25	13.4%
Commercial	273,402	4,921	278,323	0.76	8.1%
Schools/Institutional	24,681	444	25,125	0.07	0.7%
Industrial/Demand	163,363	2,941	166,304	0.46	4.9%
Total	3,356,152	60,411	3,416,562	9.36	100.0%

Distribution Factor (VOL)

Notes: [1] Single-Family, Condo, and Multi-Family Flows are Based on ***2021*** *District customer characteristics*
[2] Based on District Analysis

Dublin San Ramon Service District
Local Sewer Utility
Development of Distribution Factors
Exhibit 8 - Customer Related

	Actual Customer		Customer Service & Accounting			
	Per DUE	% of Total	Number of Bills	Weighting Factor	Weighted Customer	% of Total
Single - Family	18,338	55.7%	18,338	1.0	18,338	35.9%
Townhouse	268	0.8%	268	1.0	268	0.5%
Condo	6,518	19.8%	6,518	1.0	6,518	12.7%
Duplex	85	0.3%	42	1.0	42	0.1%
Single family with Add'l Dwelling Unit	363	1.1%	220	1.0	220	0.4%
Multi - Family	6,714	20.4%	581	6.0	3,486	6.8%
Commercial	578	1.8%	3,468	6.0	20,806	40.7%
Schools/Institutional	39	0.1%	232	6.0	1,394	2.7%
Industrial/Demand	2	0.0%	12	6.0	74	0.1%
Total	32,905	100.0%	29,679		51,146	100.0%
Distribution Factor		(AC)				(WCA)

Notes: [1] Commercial & Institutional customer counts are based on 2003 District customer characteristics
[2] Condo & multi-family number of bills are based on 2003 District customer characteristics

Dublin San Ramon Service District
Local Sewer Utility
Development of Distribution Factors
Exhibit 9 - Strength Related

		Bio-Chemical Oxygen Demand			Total Suspended Solids		
	Annual Flow (MG)	Avg. Factor (mg/l) [1]	Calculated Pounds [2]	% of Total	Avg. Factor (mg/l) [1]	Calculated Pounds [2]	% of Total
Single - Family	1,911,639	286.0	3,412,714	47.2%	257.0	3,066,669	42.9%
Townhouse	27,933	286.0	49,867	0.7%	257.0	44,811	0.6%
Condo	510,191	286.0	910,808	12.6%	257.0	818,453	11.5%
Duplex	8,844	286.0	15,788	0.2%	257.0	14,187	0.2%
Single family with Add'l Dwelling Unit	31,261	286.0	55,808	0.8%	257.0	50,149	0.7%
Multi - Family	456,943	286.0	815,749	11.3%	257.0	733,033	10.3%
Commercial	278,323	566.7	984,475	13.6%	566.7	984,475	13.8%
Schools/Institutional	25,125	286.0	44,854	0.6%	257.0	40,306	0.6%
Industrial/Demand	166,304	903.5	937,902	13.0%	1339.0	1,389,985	19.5%
Total	3,416,562		7,227,964	100.0%		7,142,067	100.0%
Distribution Factor				(BOD)			(TSS)

Note: [1] Strength factors were provided from 2017 Regional Rate study
*[2] Calculated Pounds = Annual Flow * Strength Factor * (8.345 lbs/One Million Gallons)*

Dublin San Ramon Service District
Local Sewer Utility
Development of Distribution Factors
Exhibit 10 - Revenue Related

	Projected FY 2023 Revenue	% of Total
Single - Family	$2,540,531	56.6%
Townhouse	$37,123	0.8%
Condo	$677,334	15.1%
Duplex	$11,753	0.3%
Single family with Add'l Dwelling Unit	$42,175	0.9%
Multi - Family	$607,520	13.5%
Commercial	$341,328	7.6%
Schools/Institutional	$30,813	0.7%
Industrial/Demand	$203,951	4.5%
Total	$4,492,527	100.0%

Distribution Factor (RR)

Dublin San Ramon Service District
Local Sewer Utility
Functionalization and Classification
Exhibit 11 - Revenue Requirement

Account Name	**Test Year FY 2023**	Operating Volume (VOL)	Strength Related: Bio-oxygen Demand (BOD)	Strength Related: Suspended Solids (TSS)	Weighted for: Actual Customer (AC)	Weighted for: Customer Acct/Svcs (WCA)	Weighted for: Revenue (RR)	Direct (DA)	Basis of Classification
Application of Funds									
Collection Operations									
Personnel Services									
Salaries	$2,215,186	$1,772,149	$0	$0	$443,037	$0	$0	$0	80.0% (VOL)/ 20.0% (AC)
Overtime	18,519	14,816	0	0	3,704	0	0	0	80.0% (VOL)/ 20.0% (AC)
Standby Pay	18,025	18,025	0	0	0	0	0	0	100.0% (VOL)
Medical	379,874	379,874	0	0	0	0	0	0	100.0% (VOL)
Retirement	608,116	608,116	0	0	0	0	0	0	100.0% (VOL)
Other Benefits	110,046	110,046	0	0	0	0	0	0	100.0% (VOL)
Salary / Benefit Credit	(68,487)	(68,487)	0	0	0	0	0	0	100.0% (VOL)
Training Costs	16,439	16,439	0	0	0	0	0	0	100.0% (VOL)
Group Training Services	2,369	2,369	0	0	0	0	0	0	100.0% (VOL)
Temporary Help	1,030	1,030	0	0	0	0	0	0	100.0% (VOL)
Interns	7,725	7,725	0	0	0	0	0	0	100.0% (VOL)
Uniforms & Safety Equipment	5,810	5,810	0	0	0	0	0	0	100.0% (VOL)
Employee Memberships & Certifications	5,768	5,768	0	0	0	0	0	0	100.0% (VOL)
Personnel Services	$3,320,420	$2,873,679	$0	$0	$446,741	$0	$0	$0	
Material & Supplies									
Equipment Under $10,000	$11,519	$11,519	$0	$0	$0	$0	$0	$0	100.0% (VOL)
Fluids	515	515	0	0	0	0	0	0	100.0% (VOL)
Fuel	29,013	29,013	0	0	0	0	0	0	100.0% (VOL)
Gas & Electric	7,140	7,140	0	0	0	0	0	0	100.0% (VOL)
General Supplies	35,928	35,928	0	0	0	0	0	0	100.0% (VOL)
Tools	3,605	3,605	0	0	0	0	0	0	100.0% (VOL)
Office Supplies/Services	3,090	3,090	0	0	0	0	0	0	100.0% (VOL)
Material & Supplies	$90,811	$90,811	$0	$0	$0	$0	$0	$0	

Dublin San Ramon Service District
Local Sewer Utility
Functionalization and Classification
Exhibit 11 - Revenue Requirement

Account Name	**Test Year FY 2023**	Operating Volume (VOL)	Strength Related: Bio-oxygen Demand (BOD)	Strength Related: Suspended Solids (TSS)	Weighted for: Actual Customer (AC)	Weighted for: Customer Acct/Svcs (WCA)	Weighted for: Revenue (RR)	Direct (DA)	Basis of Classification
Contract Services									
Legal Services	$1,751	$1,751	$0	$0	$0	$0	$0	$0	100.0% (VOL)
Professional Services	86,345	86,345	0	0	0	0	0	0	100.0% (VOL)
Advertising	7,725	7,725	0	0	0	0	0	0	100.0% (VOL)
Equipment Lease/Rental	3,605	3,605	0	0	0	0	0	0	100.0% (VOL)
Maintenance Contracts	42,284	42,284	0	0	0	0	0	0	100.0% (VOL)
Other Services	226,503	226,503	0	0	0	0	0	0	100.0% (VOL)
Printing Services	22,094	22,094	0	0	0	0	0	0	100.0% (VOL)
Contract Services	$390,306	$390,306	$0	$0	$0	$0	$0	$0	
Other Expenses									
Meetings	$536	536	0	0	0	0	0	0	100.0% (VOL)
Permits, Licenses & District Mbrshps	27,398	27,398	0	0	0	0	0	0	100.0% (VOL)
Credit Card Transaction Fees	0	0	0	0	0	0	0	0	100.0% (AC)
Overhead Charges	843,353	843,353	0	0	0	0	0	0	100.0% (VOL)
Other Expenses	$871,286	$871,286	$0	$0	$0	$0	$0	$0	
Total Sewer Operations Expenses	**$4,672,824**	**$4,226,083**	**$0**	**$0**	**$446,741**	**$0**	**$0**	**$0**	
Debt Service									
Sewer Operations Debt	$0	0	0	0	0	0	0	0	100.0% (VOL)
Total Debt Service	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
Transfer to Reserves									
0	$0	$0	$0	$0	$0	$0	$0	$0	Total O&M
OPEB Fund 965	$116,483	$105,346	$0	$0	$11,136	$0	$0	$0	Total O&M
Replace reduction in Buy-In	0	0	0	0	0	0	0	0	Total O&M
Replacement Fund	800,000	723,517	0	0	76,483	0	0	0	Total O&M
Rate Stabilzation Fund	0	0	0	0	0	0	0	0	Total O&M
Other	0	0	0	0	0	0	0	0	Total O&M
Total Transfer to Reserves	**$916,483**	**$828,863**	**$0**	**$0**	**$87,619**	**$0**	**$0**	**$0**	
Total Revenue Requirements	**$5,589,307**	**$5,054,946**	**$0**	**$0**	**$534,361**	**$0**	**$0**	**$0**	

Dublin San Ramon Service District
Local Sewer Utility
Functionalization and Classification
Exhibit 11 - Revenue Requirement

Account Name	**Test Year FY 2023**	Operating Volume (VOL)	Strength Related: Bio-oxygen Demand (BOD)	Strength Related: Suspended Solids (TSS)	Weighted for: Actual Customer (AC)	Weighted for: Customer Acct/Svcs (WCA)	Revenue (RR)	Direct (DA)	Basis of Classification
Less: Miscellaneous Revenue									
Enterprise Operations									
General Inspections	$306,000	$276,745	$0	$0	$29,255	$0	$0	$0	Total Revenue Requirement
Overtime Inspections	3,600	3,256	0	0	344	0	0	0	Total Revenue Requirement
Plan Check Fees	60,000	54,264	0	0	5,736	0	0	0	Total Revenue Requirement
Miscellaneous Revenue	12,000	10,853	0	0	1,147	0	0	0	Total Revenue Requirement
Pooled Interest	86,486	78,218	0	0	8,268	0	0	0	Total Revenue Requirement
Miscellaneous Revenues	**$468,086**	**$423,335**	**$0**	**$0**	**$44,751**	**$0**	**$0**	**$0**	
Less: Use of Reserves									
Enterprise Fund	$315,000	$284,885	$0	$0	$30,115	$0	$0	$0	Total Revenue Requirement
Total Use of Reserves	**$315,000**	**$284,885**	**$0**	**$0**	**$30,115**	**$0**	**$0**	**$0**	
Net Revenue Requirements	**$4,806,221**	**$4,346,726**	**$0**	**$0**	**$459,494**	**$0**	**$0**	**$0**	

Notes:

[1] WCA related cost based on the percentage of customer related cost vs. total overhead costs

Dublin San Ramon Service District
Local Sewer Utility
Cost of Service Summary
Exhibit 12 - Distribution by Component

Classification Components	FY 2023 O&M Expenses	Single Family	Multifamily	Non-Residential	
Volume Related	$4,346,726	$2,518,646	$1,230,438	$597,642	(VOL) - Exhibit 3
Strength Related					
Bio-oxygen Demand (BOD-1)	$0	$0	$0	$0	(BOD) - Exhibit 5
Suspended Solids (SS-1)	0	0	0	0	(TSS) - Exhibit 5
Total Strength Related	$0	$0	$0	$0	
Customer Related					
- Actual Customer	$459,494	$266,073	$184,781	$8,640	(AC) - Exhibit 4
- Weighted Customer	0	0	0	0	(WCA) - Exhibit 4
Total Customer Related	$0	$266,073	$184,781	$8,640	
Revenue Related	$0	$0	$0	$0	(RR) - Exhibit 6
Direct Assignment	$0	$0	$0	$0	(DA) - Exhibit 10
Total Revenue Requirements	**$4,806,221**	**$2,784,719**	**$1,415,219**	**$606,283**	

Dublin San Ramon Service District
Local Sewer Utility
Cost of Service Summary
Exhibit 13 - Summary of Cost Distribution

	FY 2023 Total	Single Family	Multifamily	Non-Residential
Revenues at Present Rates	$4,492,527	$2,631,582	$1,284,854	$576,092
Allocated Revenue Requirement	$4,806,221	$2,784,719	$1,415,219	$606,283
Balance/(Deficiency) of Funds	($313,693)	($153,137)	($130,366)	($30,191)
Required % Change in Rates	7.0%	5.8%	10.1%	5.2%

Dublin San Ramon Service District
Local Sewer Utility
Cost of Service Summary
Exhibit 14 - Average Unit Cost

	System Average	Single Family	Multifamily	Non-Residential
Volume Costs - $/100 CF	$1.27	$1.27	$1.27	$1.27
Strength Costs - $/100 CF	$0.00	$0.00	$0.00	$0.00
Revenue/Direct - $/100 CF	$0.00	$0.00	$0.00	$0.00
Total $/100 CF	$1.27	$1.27	$1.27	$1.27
Customer Costs - $/Customer/Month	2.33	$2.33	$2.33	$2.33
Allocated Costs	$4,806,221	$2,784,719	$1,415,219	$606,283
Billing Units		19,054	13,232	469,752
Proposed Rates		**$24.36**	**$17.83**	**$1.29**
		Bimonthly	Bimonthly	per CCF
Basic Data:				
Annual Flow - 100 CF	3,416,562	1,979,677	967,134	469,752
Number of Customers/DUE's	32,905	19,054	13,232	619